# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 <br> FORM 10-Q 

For the quarterly period ended March 31, 2017
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

## For the transition period from <br> $\qquad$ to <br> $\qquad$ <br> Commission File number 1-4982 <br> PARKER-HANNIFIN CORPORATION

(Exact name of registrant as specified in its charter)

## OHIO

(State or other jurisdiction of incorporation or organization)

6035 Parkland Blvd., Cleveland, Ohio
(Address of principal executive offices)

34-0451060
(IRS Employer
Identification No.)
44124-4141
(Zip Code)

Registrant's telephone number, including area code: (216) 896-3000
Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\boldsymbol{\otimes}$ No $\square$

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files). Yes $\mathbb{\text { No }} \square$

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule $12 \mathrm{~b}-2$ of the Exchange Act (check one):

| Large accelerated filer | $\boldsymbol{x}$ | Accelerated filer |
| :--- | :--- | :--- | :--- |
| Non-accelerated filer | $\square$ (Do not check if a smaller reporting company) | Smaller reporting company |
|  |  | Emerging growth company |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\square$

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes $\square$ No 区
Number of Common Shares outstanding at March 31, 2017 133,183,359

## PART I - FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

## PARKER-HANNIFIN CORPORATION

## CONSOLIDATED STATEMENT OF INCOME

 (Dollars in thousands, except per share amounts) (Unaudited)|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Net sales | \$ | 3,119,139 | \$ | 2,828,665 | \$ | 8,533,074 | \$ | 8,403,603 |
| Cost of sales |  | 2,383,790 |  | 2,209,401 |  | 6,534,280 |  | 6,550,929 |
| Gross profit |  | 735,349 |  | 619,264 |  | 1,998,794 |  | 1,852,674 |
| Selling, general and administrative expenses |  | 392,036 |  | 335,908 |  | 1,051,583 |  | 1,020,788 |
| Interest expense |  | 42,057 |  | 33,745 |  | 109,649 |  | 103,802 |
| Other (income), net |  | $(13,807)$ |  | $(23,382)$ |  | $(90,468)$ |  | $(50,438)$ |
| Income before income taxes |  | 315,063 |  | 272,993 |  | 928,030 |  | 778,522 |
| Income taxes |  | 76,216 |  | 85,851 |  | 237,545 |  | 213,217 |
| Net income |  | 238,847 |  | 187,142 |  | 690,485 |  | 565,305 |
| Less: Noncontrolling interest in subsidiaries' earnings |  | 174 |  | 58 |  | 378 |  | 261 |
| Net income attributable to common shareholders | \$ | 238,673 | \$ | 187,084 | \$ | 690,107 | \$ | 565,044 |
|  |  |  |  |  |  |  |  |  |
| Earnings per share attributable to common shareholders: |  |  |  |  |  |  |  |  |
| Basic | \$ | 1.79 | \$ | 1.39 | \$ | 5.17 | \$ | 4.16 |
| Diluted | \$ | 1.75 | \$ | 1.37 | \$ | 5.09 | \$ | 4.12 |
|  |  |  |  |  |  |  |  |  |
| Cash dividends per common share | \$ | 0.66 | \$ | 0.63 | \$ | 1.92 | \$ | 1.89 |

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## PARKER-HANNIFIN CORPORATION

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (Dollars in thousands) <br> (Unaudited)

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Net income | \$ | 238,847 | \$ | 187,142 | \$ | 690,485 | \$ | 565,305 |
| Less: Noncontrolling interests in subsidiaries' earnings |  | 174 |  | 58 |  | 378 |  | 261 |
| Net income attributable to common shareholders |  | 238,673 |  | 187,084 |  | 690,107 |  | 565,044 |
|  |  |  |  |  |  |  |  |  |
| Other comprehensive income (loss), net of tax |  |  |  |  |  |  |  |  |
| Foreign currency translation adjustment and other |  | 83,100 |  | 130,766 |  | $(170,634)$ |  | $(72,592)$ |
| Retirement benefits plan activity |  | 35,512 |  | 28,422 |  | 105,847 |  | 85,539 |
| Other comprehensive income (loss) |  | 118,612 |  | 159,188 |  | $(64,787)$ |  | 12,947 |
| Less: Other comprehensive income (loss) for noncontrolling interests |  | 301 |  | (2) |  | 281 |  | (133) |
| Other comprehensive income (loss) attributable to common shareholders |  | 118,311 |  | 159,190 |  | $(65,068)$ |  | 13,080 |
| Total comprehensive income attributable to common shareholders | \$ | 356,984 | \$ | 346,274 | \$ | 625,039 | \$ | 578,124 |

See accompanying notes to consolidated financial statements.

## PARKER-HANNIFIN CORPORATION

## CONSOLIDATED BALANCE SHEET (Dollars in thousands)

|  | (Unaudited) <br> March 31, <br> 2017 |  | $\begin{gathered} \text { June 30, } \\ 2016 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 819,563 | \$ | 1,221,653 |
| Marketable securities and other investments |  | 36,758 |  | 882,342 |
| Trade accounts receivable, net |  | 1,869,303 |  | 1,593,920 |
| Non-trade and notes receivable |  | 235,924 |  | 232,183 |
| Inventories |  | 1,538,644 |  | 1,173,329 |
| Prepaid expenses |  | 118,962 |  | 104,360 |
| Total current assets |  | 4,619,154 |  | 5,207,787 |
| Plant and equipment |  | 5,130,954 |  | 4,737,141 |
| Less: Accumulated depreciation |  | 3,185,215 |  | 3,169,041 |
|  |  | 1,945,739 |  | 1,568,100 |
| Deferred income taxes |  | 65,152 |  | 605,155 |
| Other assets |  | 848,212 |  | 827,492 |
| Intangible assets, net |  | 2,338,364 |  | 922,571 |
| Goodwill |  | 5,508,712 |  | 2,903,037 |
| Total assets | \$ | 15,325,333 | \$ | 12,034,142 |
| LIABILITIES |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Notes payable and long-term debt payable within one year | \$ | 776,159 | \$ | 361,787 |
| Accounts payable, trade |  | 1,209,351 |  | 1,034,589 |
| Accrued payrolls and other compensation |  | 376,177 |  | 382,945 |
| Accrued domestic and foreign taxes |  | 158,634 |  | 127,597 |
| Other accrued liabilities |  | 528,120 |  | 458,970 |
| Total current liabilities |  | 3,048,441 |  | 2,365,888 |
| Long-term debt |  | 5,255,156 |  | 2,652,457 |
| Pensions and other postretirement benefits |  | 1,787,311 |  | 2,076,143 |
| Deferred income taxes |  | 159,666 |  | 54,395 |
| Other liabilities |  | 327,033 |  | 306,581 |
| Total liabilities |  | 10,577,607 |  | 7,455,464 |
| EQUITY |  |  |  |  |
| Shareholders' equity: |  |  |  |  |
| Serial preferred stock, \$.50 par value; authorized 3,000,000 shares; none issued |  | - |  | - |
| Common stock, $\$ .50$ par value; authorized 600,000,000 shares; issued $181,046,128$ shares at March 31 and June 30 |  | 90,523 |  | 90,523 |
| Additional capital |  | 577,562 |  | 628,451 |
| Retained earnings |  | 10,725,262 |  | 10,302,866 |
| Accumulated other comprehensive (loss) |  | $(2,292,833)$ |  | (2,227,765) |
| Treasury shares, at cost; 47,862,769 shares at March 31 and 47,033,896 shares at June 30 |  | $(4,358,375)$ |  | $(4,218,820)$ |
| Total shareholders' equity |  | 4,742,139 |  | 4,575,255 |
| Noncontrolling interests |  | 5,587 |  | 3,423 |
| Total equity |  | 4,747,726 |  | 4,578,678 |
| Total liabilities and equity | \$ | 15,325,333 | \$ | 12,034,142 |

See accompanying notes to consolidated financial statements.

## PARKER-HANNIFIN CORPORATION

## CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) (Unaudited)

|  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |
| Net income | \$ | 690,485 | \$ | 565,305 |
| Adjustments to reconcile net income to net cash provided by operations: |  |  |  |  |
| Depreciation |  | 142,959 |  | 143,663 |
| Amortization |  | 93,584 |  | 88,114 |
| Share incentive plan compensation |  | 60,916 |  | 53,735 |
| Deferred income taxes |  | 43,530 |  | $(25,925)$ |
| Foreign currency transaction loss |  | 6,204 |  | 25,663 |
| Loss on sale of plant and equipment |  | 513 |  | 76 |
| Gain on sale of businesses |  | $(42,994)$ |  | $(10,668)$ |
| Gain on sale of marketable securities |  | $(1,032)$ |  | (535) |
| Changes in assets and liabilities, net of effect of acquisitions: |  |  |  |  |
| Accounts receivable, net |  | $(45,442)$ |  | 21,167 |
| Inventories |  | $(91,170)$ |  | 53,120 |
| Prepaid expenses |  | $(1,329)$ |  | 117,203 |
| Other assets |  | 1,384 |  | $(19,246)$ |
| Accounts payable, trade |  | 101,143 |  | $(93,948)$ |
| Accrued payrolls and other compensation |  | $(46,755)$ |  | $(69,179)$ |
| Accrued domestic and foreign taxes |  | 28,823 |  | $(10,759)$ |
| Other accrued liabilities |  | $(21,686)$ |  | $(25,209)$ |
| Pensions and other postretirement benefits |  | $(140,154)$ |  | $(75,540)$ |
| Other liabilities |  | 10,314 |  | $(32,471)$ |
| Net cash provided by operating activities |  | 789,293 |  | 704,566 |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |  |
| Acquisitions (net of cash acquired of \$157,426 in 2017 and \$3,814 in 2016) |  | (4,067,755) |  | (67,552) |
| Capital expenditures |  | $(145,236)$ |  | (110,804) |
| Proceeds from sale of plant and equipment |  | 8,452 |  | 14,112 |
| Proceeds from sale of businesses |  | 85,610 |  | 24,325 |
| Purchases of marketable securities and other investments |  | (451,561) |  | $(1,188,594)$ |
| Maturities of marketable securities and other investments |  | 1,264,721 |  | 974,417 |
| Other |  | $(2,590)$ |  | $(40,364)$ |
| Net cash used in investing activities |  | (3,308,359) |  | (394,460) |
| CASH FLOWS FROM FINANCING ACTIVITIES |  |  |  |  |
| Proceeds from exercise of stock options |  | 2,095 |  | 89 |
| Payments for common shares |  | (264,343) |  | $(464,456)$ |
| Proceeds from notes payable, net |  | 447,799 |  | 523,336 |
| Proceeds from long-term borrowings |  | 2,614,756 |  | 2,287 |
| Payments for long-term borrowings |  | (374,794) |  | $(220,068)$ |
| Dividends |  | $(257,161)$ |  | $(256,890)$ |
| Net cash provided by (used in) financing activities |  | 2,168,352 |  | $(415,702)$ |
| Effect of exchange rate changes on cash |  | $(51,376)$ |  | $(40,017)$ |
| Net decrease in cash and cash equivalents |  | (402,090) |  | $(145,613)$ |
| Cash and cash equivalents at beginning of year |  | 1,221,653 |  | 1,180,584 |
| Cash and cash equivalents at end of period | \$ | 819,563 | \$ | 1,034,971 |

See accompanying notes to consolidated financial statements.

## PARKER-HANNIFIN CORPORATION

BUSINESS SEGMENT INFORMATION
(Dollars in thousands)
(Unaudited)

The Company operates in two reportable business segments: Diversified Industrial and Aerospace Systems.
Diversified Industrial - This segment produces a broad range of motion-control and fluid systems and components used in all kinds of manufacturing, packaging, processing, transportation, mobile construction, refrigeration and air conditioning, agricultural and military machinery and equipment and has a significant portion of international operations. Sales are made directly to major original equipment manufacturers (OEMs) and through a broad distribution network to smaller OEMs and the aftermarket.

Aerospace Systems - This segment designs and manufactures products and provides aftermarket support for commercial, business jet, military and general aviation aircraft, missile and spacecraft markets. The Aerospace Systems Segment provides a full range of systems and components for hydraulic, pneumatic and fuel applications.

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Net sales |  |  |  |  |  |  |  |  |
| Diversified Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 1,413,302 | \$ | 1,247,904 | \$ | 3,701,326 | \$ | 3,695,008 |
| International |  | 1,128,886 |  | 1,019,776 |  | 3,149,777 |  | 3,050,687 |
| Aerospace Systems |  | 576,951 |  | 560,985 |  | 1,681,971 |  | 1,657,908 |
| Total net sales | \$ | 3,119,139 | \$ | 2,828,665 | \$ | 8,533,074 | \$ | 8,403,603 |
| Segment operating income |  |  |  |  |  |  |  |  |
| Diversified Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 227,419 | \$ | 202,180 | \$ | 612,043 | \$ | 568,509 |
| International |  | 152,995 |  | 105,161 |  | 417,708 |  | 329,823 |
| Aerospace Systems |  | 79,967 |  | 84,238 |  | 225,764 |  | 240,005 |
| Total segment operating income |  | 460,381 |  | 391,579 |  | 1,255,515 |  | 1,138,337 |
| Corporate general and administrative expenses |  | 45,747 |  | 42,322 |  | 120,707 |  | 126,583 |
| Income before interest expense and other expense |  | 414,634 |  | 349,257 |  | 1,134,808 |  | 1,011,754 |
| Interest expense |  | 42,057 |  | 33,745 |  | 109,649 |  | 103,802 |
| Other expense |  | 57,514 |  | 42,519 |  | 97,129 |  | 129,430 |
| Income before income taxes | \$ | 315,063 | \$ | 272,993 | \$ | 928,030 | \$ | 778,522 |

## PARKER-HANNIFIN CORPORATION

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS Dollars in thousands, except per share amounts

## 1. Management representation

In the opinion of the management of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the Company's financial position as of March 31, 2017, the results of operations for the three and nine months ended March 31, 2017 and 2016 and cash flows for the nine months then ended. These financial statements should be read in conjunction with the consolidated financial statements and related notes included in the Company's 2016 Annual Report on Form 10-K. Interim period results are not necessarily indicative of the results to be expected for the full fiscal year.

The Company has evaluated subsequent events that have occurred through the date these financial statements were issued. No subsequent events have occurred that required adjustment to these financial statements.

## 2. New Accounting Pronouncements

In March 2017, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2017-07, "Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost." ASU 2017-07 requires that an employer report the service cost component in the same line item or items as other compensation costs arising from services rendered by the pertinent employees during the period. The other components of net benefit cost are required to be presented in the income statement separately from the service cost component and outside a subtotal of income from operations, if one is presented. ASU 2017-07 also provides that only the service cost component is eligible for capitalization, when applicable. ASU 2017-07 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2017. Early adoption is permitted as of the beginning of an annual period for which financial statements (interim or annual) have not been issued. ASU 2017-07 should be applied retrospectively for the income statement presentation of net periodic pension cost and net periodic postretirement benefit cost and prospectively, on or after the effective date, for the capitalization of the service cost component of net periodic pension cost and net periodic postretirement benefit cost. The Company has not yet determined the effect that ASU 2017-07 will have on its financial statements.

In January 2017, the FASB issued ASU 2017-04, "Simplifying the Test for Goodwill Impairment." ASU 2017-04 eliminates Step 2 from the goodwill impairment test. Under the amendments in this Update, an entity should recognize an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value; however, the loss recognized should not exceed the total amount of goodwill allocated to that reporting unit. ASU 2017-04 also eliminates the requirement for any reporting unit with a zero or negative carrying amount to perform a qualitative assessment and, if it fails that qualitative test, to perform Step 2 of the goodwill impairment test. ASU 2017-04 is effective for annual or any interim goodwill impairment tests in fiscal years beginning after December 15, 2019. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. The Company does not believe the adoption of ASU 2017-04 will have a material effect on its financial statements.

In October 2016, the FASB issued ASU 2016-16, "Intra-Entity Transfers of Assets Other Than Inventory." ASU 2016-16 provides that an entity should recognize the income tax consequences of an intra-entity transfer of an asset other than inventory when the transfer occurs. Consequently, the amendments in ASU 2016-16 eliminate the exception for an intra-entity transfer of an asset other than inventory. ASU 2016-16 is effective for fiscal years, and interim periods within those years, beginning after December 31, 2017. Early adoption is permitted. The Company has not yet determined the effect that ASU 2016-16 will have on its financial statements.

In August 2016, the FASB issued ASU 2016-15, "Classification of Certain Cash Receipts and Cash Payments." ASU 2016-15 provides specific guidance on several cash flow classification issues to reduce diversity in practice in how certain transactions are classified within the statement of cash flows. ASU 2016-15 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2017. Early adoption is permitted. The Company has not yet determined the effect that ASU 2016-15 will have on its financial statements.

## 2. New Accounting Pronouncements, cont'd

In June 2016, the FASB issued ASU 2016-13, "Measurement of Credit Losses on Financial Instruments." ASU 2016-13 requires a financial asset (or a group of financial assets) measured at amortized cost to be presented at the net amount expected to be collected. The allowance for credit losses is a valuation account that is deducted from the amortized cost basis of the financial asset(s) to present the net carrying value at the amount expected to be collected on the financial asset. Credit losses relating to available-for-sale debt securities should be recorded through an allowance for credit losses. ASU 2016-13 is effective for fiscal years, and interim periods within those years, beginning after December 15,2019 . Early adoption is permitted. The Company has not yet determined the effect that ASU 2016-13 will have on its financial statements.

In March 2016, the FASB issued ASU 2016-09, "Improvements to Employee Share-Based Payment Accounting." Under ASU 2016-09, all excess tax benefits and deficiencies arising from employee share-based payment awards, and dividends on those awards, will be recognized in the income statement during the period in which they occur. ASU 2016-09 allows companies to make an accounting policy election to estimate forfeitures, as required today, or record them when they occur and allows companies to withhold an amount up to the maximum statutory tax rate without causing the award to be classified as a liability. Within the statement of cash flows, ASU 2016-09 requires excess tax benefits to be classified as an operating activity and cash payments to tax authorities in connection with shares withheld to be classified as a financing activity. The Company adopted ASU 2016-09 in the first quarter of fiscal 2017. In fiscal 2017, the Company applied the recognition of the excess tax benefits and deficiencies requirement on a prospective basis and recognized a discrete income tax benefit, which was recorded as a reduction to income tax expense, of $\$ 13,664$ and $\$ 30,763$ for the three and nine months ended March 31, 2017, respectively. Prior to the adoption of ASU 2016-09, this excess tax benefit was recorded as an increase to additional capital. The cash flow classification requirements of ASU 2016-09 were applied retrospectively. As a result, for the nine months ended March 31, 2016 cash flows from operating activities was increased by $\$ 23,067$ and cash flows from financing activities was decreased by $\$ 23,067$. The Company elected to continue to estimate forfeitures expected to occur rather than electing to account for forfeitures as they occur. The other provisions of ASU 2016-09 related to accounting for income taxes and minimum statutory share withholding tax requirements had no impact on the Company's financial statements.
In February 2016, the FASB issued ASU 2016-02, "Leases." ASU 2016-02 requires lessees to put most leases on their balance sheet by recognizing a liability to make lease payments and an asset representing their right to use the asset during the lease term. Lessee recognition, measurement, and presentation of expenses and cash flows will not change significantly from existing guidance. Lessor accounting is also largely unchanged from existing guidance. ASU 2016-02 requires qualitative and quantitative disclosures that provide information about the amount, timing, and uncertainty of cash flows arising from leases. ASU 2016-02 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2018. Early adoption is permitted. The Company has not yet determined the effect that ASU 2016-02 will have on its financial statements.

In January 2016, the FASB issued ASU 2016-01, "Recognition and Measurement of Financial Assets and Liabilities." ASU 2016-01 requires equity investments (excluding equity method investments and investments that are consolidated) to be measured at fair value with changes in fair value recognized in net income. Equity investments that do not have a readily determinable fair value may be measured at cost, adjusted for impairment and observable price changes. The ASU also simplifies the impairment assessment of equity investments, eliminates the disclosure of the assumptions used to estimate the fair value that is required to be disclosed for financial instruments measured at cost on the balance sheet and requires the exit price to be used when measuring fair value of financial instruments for disclosure purposes. Under ASU 2016-01, changes in fair value (resulting from instrument-specific credit risk) will be presented separately in other comprehensive income for liabilities measured using the fair value option and financial assets and liabilities will be presented separately by measurement category and type either on the balance sheet or in the financial statement disclosures. ASU 2016-01 is effective for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years. The Company has not yet determined the effect that ASU 2016-01 will have on its financial statements.

## 2. New Accounting Pronouncements, cont'd

In April 2015, the FASB issued ASU 2015-03, "Interest - Imputation of Interest." ASU 2015-03 requires that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability. The recognition and measurement guidance for debt issuance costs are not affected by the amendments in the ASU. ASU 2015-03 is effective for financial statements issued for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years. During the first quarter of fiscal 2017, the Company retrospectively adopted ASU 2015-03 and has revised the following captions within the Consolidated Balance Sheet at June 30, 2016:

|  | As Previously Reported |  | Revised |  |
| :---: | :---: | :---: | :---: | :---: |
| Other assets | \$ | 850,088 | \$ | 827,492 |
| Notes payable and long-term debt payable within one year |  | 361,840 |  | 361,787 |
| Long-term debt |  | 2,675,000 |  | 2,652,457 |

In May 2014, the FASB issued ASU 2014-09, "Revenue from Contracts with Customers." ASU 2014-09 requires revenue recognition to depict the transfer of goods or services to customers in an amount that reflects the consideration that a company expects to be entitled to in exchange for the goods or services. To achieve this principle, a company must apply five steps including identifying the contract with a customer, identifying the performance obligations in the contract, determining the transaction price, allocating the transaction price to the performance obligations, and recognizing revenue when (or as) the company satisfies the performance obligations. Additional quantitative and qualitative disclosure to enhance the understanding about the nature, amount, timing, and uncertainty of revenue and cash flows is also required. ASU 2014-09 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2017. In April 2016, the FASB issued ASU 2016-10, "Identifying Performance Obligations and Licensing." ASU 2016-10 clarifies the following two aspects of ASU 2014-09: identifying performance obligations and licensing implementation guidance. The effective date of ASU 2016-10 is the same as the effective date of ASU 2014-09. The Company has not yet determined the effect that ASU 2014-09 and ASU 2016-10 will have on its financial statements.

## 3. Acquisitions and divestiture

Acquisitions - During the first nine months of fiscal 2017, the Company completedthree acquisitions, including the acquisition of a 100 percent equity interest in CLARCOR Inc ("Clarcor") for approximately $\$ 4,110$ million in cash, including the assumption of debt. The remaining disclosures in Note 3 pertain only to Clarcor as the other two acquisitions completed during the first nine months of fiscal 2017 were deemed immaterial for further disclosure.

Clarcor is a major manufacturer of filtration products under more than a dozen respected brands including CLARCOR, Baldwin, Fuel Manager, PECOFacet, Airguard, Altair, BHA, Clearcurrent, Clark Filter, Hastings, United Air Specialists, Keddeg and Purolator. Clarcor had annual sales of approximately $\$ 1,400$ million for its fiscal 2016. For segment reporting purposes, Clarcor will be part of the Diversified Industrial Segment.

The Company believes that Clarcor is a highly complementary acquisition that provides the Company with additional proprietary media, industrial and process filtration products and technologies, as well as a broad portfolio of replacement filters. The acquisition of Clarcor also offers significant expected operating synergies.

The Clarcor assets acquired and liabilities assumed will be recognized at their respective fair values as of the acquisition date. The process of estimating the fair values of certain tangible assets, identifiable intangible assets and assumed liabilities requires the use of judgment in determining the appropriate assumptions and estimates. The following presents the preliminary estimated fair values of Clarcor's assets acquired and liabilities assumed on the acquisition date. These preliminary estimates are based on available information and will be revised during the measurement period, not to exceed 12 months, as third-party valuations are finalized, additional information becomes available and as additional analysis is performed. Such revisions may have a material impact on the Company's results of operations and financial position.

## 3. Acquisitions and divestiture, cont'd

|  | February 28, 2017 |
| :--- | ---: | ---: |
| Assets: |  |
| Cash and cash equivalents | $\mathbf{1 4 5 , 4 9 1}$ |
| Accounts receivable | 249,045 |
| Inventories | 278,060 |
| Prepaid expenses | 13,903 |
| Plant and equipment | 373,698 |
| Deferred income taxes | 4,558 |
| Other assets | 8,367 |
| Intangible assets | $1,497,280$ |
| Goodwill | $2,649,456$ |
| Liabilities: | $5,219,858$ |
| Notes payable |  |
| Accounts payable, trade | 20,162 |
| Accrued payrolls and other compensation | 82,436 |
| Accrued domestic and foreign taxes | 42,653 |
| Other accrued liabilities | 4,379 |
| Long-term debt | 79,066 |
| Pensions and other postretirement benefits | 288,336 |
| Deferred income taxes | 33,928 |
| Other liabilities | 542,698 |
| Noncontrolling interests | 13,878 |
| Net assets acquired | 1,843 |

Goodwill is calculated as the excess of the purchase price over the net assets acquired and is not deductible for tax purposes. With respect to the Clarcor acquisition, goodwill represents cost synergies and enhancements to the Company's existing filtration technologies. See Note 11 for additional information about intangible assets.

The Company's results of operations for the first nine months of fiscal 2017 include Clarcor's results of operations from the date of acquisition, February 28, 2017, through March 31, 2017. Net sales and segment operating (loss) attributable to Clarcor during this period was $\$ 135,986$ and $\$(13,582)$, respectively.

The following unaudited pro forma information gives effect to the Company's acquisition of Clarcor as if the acquisition had occurred on July 1 , 2015 and Clarcor had been included in the Company's results of operations for the first nine months of fiscal 2017 and the twelve months ended June 30, 2016.

| Twelve months ended months ended <br> June 30, 2016 |
| :--- | ---: |
| March 31, 2017 |

## 3. Acquisitions and divestiture, cont'd

The unaudited pro forma financial information in the table above includes adjustments related to amortization expense, depreciation, interest expense and transaction costs incurred as well as adjustments to cost of sales for the step-up in inventory to estimated acquisition-date fair value and related income tax effects and is based on a preliminary purchase price allocation using currently available information. Transaction costs incurred and the adjustment to cost of sales for the step-up in inventory to estimated acquisition-date fair value are considered to be non-recurring. Adjustments for non-recurring items increased pro forma net income attributable to common shareholders by $\$ 72,006$ for the nine months ended March 31, 2017 and decreased pro forma net income attributable to common shareholders b $\$ 29,106$ for the twelve months ended June 30 , 2016. The unaudited pro forma financial information does not give effect to any synergies, operating efficiencies or cost savings that may result from the Clarcor acquisition.

Divestiture - During the second quarter of fiscal 2017, the Company divested its Autoline product line, which was part of the Diversified Industrial Segment. The operating results and net assets of the Autoline product line were immaterial to the Company's consolidated results of operations and financial position. The Company recorded a net pretax gain in the second quarter of fiscal 2017 of approximately $\$ 45$ million related to the divestiture. The gain is reflected in the other (income), net caption in the Consolidated Statement of Income and the other expense caption in the Business Segment Information for the nine months ended March 31, 2017.

## 4. Earnings per share

The following table presents a reconciliation of the numerator and denominator of basic and diluted earnings per share for thethree and nine months ended March 31 , 2017 and 2016.

|  | Three Months Ended <br> March 31, |  |  |  | Nine Months Ended <br> March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Numerator: |  |  |  |  |  |  |  |  |
| Net income attributable to common shareholders | \$ | 238,673 | \$ | 187,084 | \$ | 690,107 | \$ | 565,044 |
| Denominator: |  |  |  |  |  |  |  |  |
| Basic - weighted average common shares |  | 133,232,378 |  | 134,809,610 |  | 133,410,622 |  | 135,675,823 |
| Increase in weighted average common shares from dilutive effect of equity-based awards |  | 2,870,596 |  | 1,743,159 |  | 2,116,573 |  | 1,636,025 |
| Diluted - weighted average common shares, assuming exercise of equity-based awards |  | 136,102,974 |  | 136,552,769 |  | 135,527,195 |  | 137,311,848 |
| Basic earnings per share | \$ | 1.79 | \$ | 1.39 | \$ | 5.17 | \$ | 4.16 |
| Diluted earnings per share | \$ | 1.75 | \$ | 1.37 | \$ | 5.09 | \$ | 4.12 |

For the three months ended March 31, 2017 and 2016, 717 and $3,087,061$ common shares subject to equity-based awards, respectively, were excluded from the computation of diluted earnings per share because the effect of their exercise would be anti-dilutive. For the nine months ended March 31, 2017 and 2016, 1,608,245 and 3,062,752 common shares subject to equity-based awards, respectively, were excluded from the computation of diluted earning per share because the effect of their exercise would be anti-dilutive.

## 5. Share repurchase program

The Company has a program to repurchase its common shares. On October 22, 2014, the Board of Directors of the Company approved an increase in the overall number of shares authorized for repurchase under the program so that, beginning on such date, the aggregate number of shares authorized for repurchase was 35 million. There is no limitation on the number of shares that can be repurchased in a fiscal year. Repurchases may be funded primarily from operating cash flows and commercial paper borrowings and the shares are initially held as treasury stock. During the three-month period ended March 31, 2017, the Company repurchased 332,113 shares at an average price, including commissions, of $\$ 150.55$ per share. During the nine-month period ended March 31, 2017, the Company repurchased $1,661,459$ shares at an average price, including commissions, of $\$ 129.22$ per share.

## 6. Trade accounts receivable, net

Trade accounts receivable are initially recorded at their net collectible amount and are generally recorded at the time the revenue from the sales transaction is recorded. Receivables are written off to bad debt primarily when, in the judgment of the Company, the receivable is deemed to be uncollectible due to the insolvency of the debtor. Allowance for doubtful accounts was $\$ 15,719$ and $\$ 8,010$ at March 31, 2017 and June 30, 2016, respectively.

## 7. Non-trade and notes receivable

The non-trade and notes receivable caption in the Consolidated Balance Sheet is comprised of the following components:

|  | $\begin{gathered} \text { March 31, } \\ 2017 \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2016 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Notes receivable | \$ | 105,865 | \$ | 102,400 |
| Accounts receivable, other |  | 130,059 |  | 129,783 |
| Total | \$ | 235,924 | \$ | 232,183 |

## 8. Inventories

The inventories caption in the Consolidated Balance Sheet is comprised of the following components:

|  | $\begin{gathered} \text { March 31, } \\ 2017 \end{gathered}$ |  | June 30, 2016 |  |
| :---: | :---: | :---: | :---: | :---: |
| Finished products | \$ | 616,363 | \$ | 458,657 |
| Work in process |  | 736,697 |  | 639,907 |
| Raw materials |  | 185,584 |  | 74,765 |
| Total | \$ | 1,538,644 | \$ | 1,173,329 |

## 9. Business realignment charges

The Company incurred business realignment charges in fiscal2017 and fiscal 2016.
Business realignment charges presented in the Business Segment Information are as follows:

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Diversified Industrial | \$ | 14,605 | \$ | 24,406 | \$ | 32,164 | \$ | 67,405 |
| Aerospace Systems |  | 1,713 |  | 624 |  | 2,796 |  | 2,604 |
| Corporate general and administrative expenses |  | - |  | 2,049 |  | - |  | 2,129 |
| Other expense |  | - |  | - |  | - |  | 116 |

Work force reductions in connection with such business realignment charges in the Business Segment Information are as follows:

|  | Three Months Ended March 31, |  | Nine Months Ended March 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2017 | 2016 |
| Diversified Industrial | 312 | 875 | 642 | 2,929 |
| Aerospace Systems | 52 | 15 | 89 | 81 |
| Corporate general and administrative expenses | - | 50 | - | 52 |

The charges primarily consist of severance costs related to actions taken under the Company's Simplification initiative aimed at reducing organizational and process complexity, as well as plant closures, with the majority of the charges incurred in Europe and North America. The Company believes the realignment actions will positively impact future results of operations but will not have a material effect on liquidity and sources and uses of capital.

The business realignment charges are presented in the Consolidated Statement of Income as follows:

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Cost of sales | \$ | 10,342 | \$ | 21,628 | \$ | 24,968 | \$ | 54,559 |
| Selling, general and administrative expenses |  | 5,976 |  | 5,451 |  | 9,992 |  | 17,579 |
| Other (income), net |  | - |  | - |  | - |  | 116 |

As of March 31, 2017, approximately $\$ 12$ million in severance payments had been made relating to charges incurred during fiscal2017, the remainder of which are expected to be paid by March 31, 2018. Severance payments relating to prior-year actions are being made as required. Remaining severance payments related to current-year and prior-year actions of approximately $\$ 28$ million are primarily reflected within the other accrued liabilities caption in the Consolidated Balance Sheet. Additional charges may be recognized in future periods related to the realignment actions described above, the timing and amount of which are not known at this time.

## 10. Equity

Changes in equity for the three months ended March 31, 2017 and 2016 are as follows:

|  | Shareholders' Equity |  | Noncontrolling Interests |  | Total Equity |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at December 31, 2016 | \$ | 4,527,709 | \$ | 3,269 | \$ | 4,530,978 |
| Net income |  | 238,673 |  | 174 |  | 238,847 |
| Other comprehensive income |  | 118,311 |  | 301 |  | 118,612 |
| Dividends paid |  | $(88,171)$ |  | - |  | $(88,171)$ |
| Stock incentive plan activity |  | $(4,383)$ |  | - |  | (4,383) |
| Acquisition activity |  | - |  | 1,843 |  | 1,843 |
| Shares purchased at cost |  | $(50,000)$ |  | - |  | $(50,000)$ |
| Balance at March 31, 2017 | \$ | 4,742,139 | \$ | 5,587 | \$ | 4,747,726 |
|  | Shareholders' Equity |  | Noncontrolling Interests |  | Total Equity |  |
| Balance at December 31, 2015 | \$ | 4,799,406 | \$ | 3,315 | \$ | 4,802,721 |
| Net income |  | 187,084 |  | 58 |  | 187,142 |
| Other comprehensive income (loss) |  | 159,190 |  | (2) |  | 159,188 |
| Dividends paid |  | $(85,182)$ |  | - |  | $(85,182)$ |
| Stock incentive plan activity |  | 13,114 |  | - |  | 13,114 |
| Shares purchased at cost |  | $(50,000)$ |  | - |  | $(50,000)$ |
| Balance at March 31, 2016 | \$ | 5,023,612 | \$ | 3,371 | \$ | 5,026,983 |

## 10. Equity, cont'd

Changes in equity for the nine months ended March 31, 2017 and 2016 are as follows:

|  | Shareholders' Equity |  | Noncontrolling Interests |  | Total Equity |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at June 30, 2016 | \$ | 4,575,255 | \$ | 3,423 | \$ | 4,578,678 |
| Net income |  | 690,107 |  | 378 |  | 690,485 |
| Other comprehensive income (loss) |  | $(65,068)$ |  | 281 |  | $(64,787)$ |
| Dividends paid |  | $(256,823)$ |  | (338) |  | $(257,161)$ |
| Stock incentive plan activity |  | 13,360 |  | - |  | 13,360 |
| Acquisition activity |  | - |  | 1,843 |  | 1,843 |
| Shares purchased at cost |  | (214,692) |  | - |  | (214,692) |
| Balance at March 31, 2017 | \$ | 4,742,139 | \$ | 5,587 | \$ | 4,747,726 |
|  |  | holders' quity |  |  |  | Equity |
| Balance at June 30, 2015 | \$ | 5,104,287 | \$ | 3,282 | \$ | 5,107,569 |
| Net income |  | 565,044 |  | 261 |  | 565,305 |
| Other comprehensive income (loss) |  | 13,080 |  | (133) |  | 12,947 |
| Dividends paid |  | $(256,851)$ |  | (39) |  | $(256,890)$ |
| Stock incentive plan activity |  | 48,052 |  | - |  | 48,052 |
| Shares purchased at cost |  | $(450,000$ ) |  | - |  | (450,000) |
| Balance at March 31, 2016 | \$ | 5,023,612 | \$ | 3,371 | \$ | 5,026,983 |

Changes in accumulated other comprehensive (loss) in shareholders' equity by component for thenine months ended March 31, 2017 and 2016 are as follows:

|  | Foreign Currency <br> Translation <br> Adjustment and Other |  | Retirement Benefit Plans |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at June 30, 2016 | \$ | $(844,121)$ | \$ | $(1,383,644)$ | \$ | $(2,227,765)$ |
| Other comprehensive (loss) before reclassifications |  | $(169,883)$ |  | - |  | $(169,883)$ |
| Amounts reclassified from accumulated other comprehensive (loss) |  | $(1,032)$ |  | 105,847 |  | 104,815 |
| Balance at March 31, 2017 | \$ | $(1,015,036)$ | \$ | (1,277,797) | \$ | (2,292,833) |
|  | Foreign Currency <br> Translation Adjustment and Other |  | Retirement Benefit <br> Plans |  | Total |  |
| Balance at June 30, 2015 | \$ | $(641,018)$ | \$ | $(1,097,600)$ | \$ | $(1,738,618)$ |
| Other comprehensive (loss) before reclassifications |  | $(71,989)$ |  | - |  | $(71,989)$ |
| Amounts reclassified from accumulated other comprehensive (loss) |  | (470) |  | 85,539 |  | 85,069 |
| Balance at March 31, 2016 | \$ | $(713,477)$ | \$ | $(1,012,061)$ | \$ | $(1,725,538)$ |

## 10. Equity, cont'd

Significant reclassifications out of accumulated other comprehensive (loss) in shareholders' equity for the three and nine months ended March 31 , 2017 and 2016 are as follows:

| Details about Accumulated Other Comprehensive (Loss) Components | Income (Expense) Reclassified from Accumulated Other Comprehensive (Loss) |  |  |  | Consolidated Statement of Income Classification |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | ths Ended $1,2017$ |  | ths Ended $\text { 31, } 2017$ |  |
| Retirement benefit plans |  |  |  |  |  |
| Amortization of prior service cost and initial net obligation | \$ | $(1,735)$ | \$ | $(5,202)$ | See Note 12 |
| Recognized actuarial loss |  | $(53,727)$ |  | $(159,946)$ | See Note 12 |
| Total before tax |  | $(55,462)$ |  | $(165,148)$ |  |
| Tax benefit |  | 19,950 |  | 59,301 | Income taxes |
| Net of tax | \$ | $(35,512)$ | \$ | $(105,847)$ |  |


| Details about Accumulated Other Comprehensive (Loss) Components | Income (Expense) Reclassified from Accumulated Other Comprehensive (Loss) |  |  |  | Consolidated Statement of Income Classification |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended <br> March 31, 2016 |  | Nine Months Ended March 31, 2016 |  |  |
| Retirement benefit plans |  |  |  |  |  |
| Amortization of prior service cost and initial net obligation | \$ | $(1,842)$ | \$ | $(5,528)$ | See Note 12 |
| Recognized actuarial loss |  | $(42,714)$ |  | $(128,538)$ | See Note 12 |
| Total before tax |  | $(44,556)$ |  | $(134,066)$ |  |
| Tax benefit |  | 16,134 |  | 48,527 | Income taxes |
| Net of tax | \$ | $(28,422)$ | \$ | $(85,539)$ |  |

## 11. Goodwill and intangible assets

The changes in the carrying amount of goodwill for thenine months ended March 31, 2017 are as follows:

|  | Diversified Industrial Segment |  | Aerospace <br> Systems <br> Segment |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at June 30, 2016 | \$ | 2,804,403 | \$ | 98,634 | \$ | 2,903,037 |
| Acquisitions |  | 2,677,271 |  | - |  | 2,677,271 |
| Divestitures |  | $(22,618)$ |  | - |  | $(22,618)$ |
| Foreign currency translation and other |  | $(48,966)$ |  | (12) |  | $(48,978)$ |
| Balance at March 31, 2017 | \$ | 5,410,090 | \$ | 98,622 | \$ | 5,508,712 |

Acquisitions represent the original goodwill allocation and final adjustments to purchase price allocations during the measurement period subsequent to the applicable acquisition dates (see Note 3 for further discussion).

Divestitures primarily represent goodwill associated with the sale of a product line during the first nine months of fiscal 2017 (see Note 3 for further discussion).

## 11. Goodwill and intangible assets, cont'd

Intangible assets are amortized on the straight-line method over their legal or estimated useful lives. The following summarizes the gross carrying value and accumulated amortization for each major category of intangible assets:

|  | March 31, 2017 |  |  |  | 2016 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gross Carrying Amount |  | Accumulated Amortization |  | Gross Carrying Amount |  | Accumulated Amortization |  |
| Patents | \$ | 258,979 | \$ | 94,826 | \$ | 150,914 | \$ | 95,961 |
| Trademarks |  | 588,978 |  | 188,117 |  | 340,805 |  | 179,156 |
| Customer lists and other |  | 2,477,945 |  | 704,595 |  | 1,362,521 |  | 656,552 |
| Total | \$ | 3,325,902 | \$ | 987,538 | \$ | 1,854,240 | \$ | 931,669 |

Total intangible amortization expense for the nine months ended March 31, 2017 was $\$ 87,724$. The estimated amortization expense for the five years endingJune 30 , 2017 through 2021 is $\$ 138,099, \$ 220,921, \$ 214,725, \$ 207,500$ and $\$ 199,525$, respectively.

The following is a summary of the identifiable intangible assets acquired as part of the Clarcor acquisition, the fair values of which were determined using an income valuation approach. The weighted-average life is based on the Company's historical experience. The fair value of the identifiable intangible assets is subject to change upon completion of the final valuation, some of which may be material.

|  | Fair value |  | Weighted-Average Life |
| :---: | :---: | :---: | :---: |
| Patents | \$ | 113,760 | 18 years |
| Trademarks |  | 251,600 | 12 years |
| Customer lists and other |  | 1,131,920 | 11 years |
| Total | \$ | 1,497,280 | 12 years |

Intangible assets are evaluated for impairment whenever events or circumstances indicate that the undiscounted net cash flows to be generated by their use over their expected useful lives and eventual disposition may be less than their net carrying value. No such events or circumstances occurred during the nine months ended March $31,2017$.

## 12. Retirement benefits

Net pension benefit cost recognized included the following components:

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Service cost | \$ | 23,632 | \$ | 23,680 | \$ | 70,971 | \$ | 71,199 |
| Interest cost |  | 31,734 |  | 45,138 |  | 93,202 |  | 136,872 |
| Special termination cost |  | - |  | - |  | - |  | 7,088 |
| Expected return on plan assets |  | $(59,480)$ |  | $(55,418)$ |  | $(177,277)$ |  | $(166,633)$ |
| Amortization of prior service cost |  | 1,702 |  | 1,868 |  | 5,101 |  | 5,606 |
| Amortization of net actuarial loss |  | 52,805 |  | 42,573 |  | 158,557 |  | 127,841 |
| Amortization of initial net obligation |  | 4 |  | 4 |  | 14 |  | 12 |
| Net pension benefit cost | \$ | 50,397 | \$ | 57,845 | \$ | 150,568 | \$ | 181,985 |

During the three months ended March 31, 2017 and 2016, the Company recognized $\$ 1,034$ and $\$ 1,001$, respectively, in expense related to other postretirement benefits. During the nine months ended March 31, 2017 and 2016, the Company recognized $\$ 3,266$ and $\$ 7,696$, respectively, in expense related to other postretirement benefits.

## 12. Retirement benefits, cont'd

During the nine months ended March 31, 2016, the Company provided enhanced retirement benefits in connection with a plant closure, which resulted in an increase in net pension benefit cost of $\$ 7,088$ and an increase in expense related to other postretirement benefits of $\$ 4,521$.

Beginning in fiscal 2017, the Company changed the method used to estimate the service and interest cost components of net periodic pension and other postretirement benefit costs. The new method uses the spot yield curve approach to estimate the service and interest costs by applying the specific spot rates along the yield curve used to determine the benefit obligations to relevant cash outflows. Previously, these costs were determined using a single-weighted average discount rate. The change does not affect the measurement of the Company's benefit obligations. The new method provides a more precise measure of service and interest costs by improving the correlation between projected benefit cash flows and the discrete spot yield curve rates and is accounted for as a change in estimate prospectively beginning the first quarter of fiscal 2017 . As a result of the method change, net pension benefit cost for the current-year quarter and first nine months of fiscal 2017 is lower than the prior-year quarter and firstnine months of fiscal 2016 by approximately $\$ 8$ million and $\$ 25$ million, respectively,

## 13. Debt

During the current-year quarter, the Company issued the following long-term debt:

|  |  |
| :--- | :--- |
|  | Notional Amount |
| Senior notes $3.25 \%$, due 2027 | $\$$ |
| Senior notes $4.10 \%$, due 2047 | 700,000 |
| Term loan Libor plus 100 bps, due 2020 | 600,000 |
| Senior notes $1.125 \%$, due 2025 | 500,000 |
| Term loan Libor plus 150 bps, due 2022 | 700,000 |

Interest payments are paid semi-annually for the Senior notes due 2027 and 2047, paid annually for the Senior notes due 2025 and are generally paid quarterly for the term loans. Total debt issuance costs were approximately $\$ 27,515$ and will be amortized over the respective debt terms. The Company primarily used the net proceeds from all debt issuances for the Clarcor acquisition (see Note 3 for further discussion).

## 14. Income taxes

The Company and its subsidiaries file income tax returns in the United States and in various foreign jurisdictions. In the normal course of business, the Company is subject to examination by taxing authorities throughout the world. The Company is open to assessment of its federal income tax returns by the U.S. Internal Revenue Service for fiscal years after 2011, and its state and local returns for fiscal years after 2011. The Company is also open to assessment for foreign jurisdictions for fiscal years after 2007. Unrecognized tax benefits reflect the difference between positions taken or expected to be taken on income tax returns and the amounts reflected in the financial statements.

As of March 31, 2017, the Company had gross unrecognized tax benefits of $\$ 141,931$. The total amount of gross unrecognized tax benefits that, if recognized, would affect the effective tax rate was $\$ 85,293$. If recognized, a significant portion of the gross unrecognized tax benefits would be offset against an asset currently recorded in the Consolidated Balance Sheet. The accrued interest related to the gross unrecognized tax benefits, excluded from the amounts above, is $\$ 14,770$. It is reasonably possible that within the next 12 months the amount of gross unrecognized tax benefits could be reduced by up to approximately $\$ 100,000$ as a result of the revaluation of existing uncertain tax positions arising from developments in the examination process or the closure of tax statutes. Any increase in the amount of gross unrecognized tax benefits within the next 12 months is expected to be insignificant.

## 15. Financial instruments

The Company's financial instruments consist primarily of cash and cash equivalents, marketable securities and other investments, accounts receivable and long-term investments as well as obligations under accounts payable, trade, notes payable and long-term debt. Due to their short-term nature, the carrying values for cash and cash equivalents, accounts receivable, accounts payable, trade and notes payable approximate fair value.

Marketable securities and other investments include deposits, which are recorded at cost, and investments classified as available-for-sale, which are recorded at fair value with unrealized gains and losses recorded in accumulated other comprehensive (loss). Gross unrealized gains and losses were not material as of March 31,2017 and June 30 , 2016. All of the available-for-sale investments in an unrealized loss position have been in that position for less than 12 months. There were no facts or circumstances that indicated the unrealized losses were other than temporary.

The contractual maturities of available-for-sale investments atMarch 31, 2017 and June 30, 2016 are as follows:

|  | March 31, 2017 |  |  |  | June 30, 2016 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amortized Cost |  | Fair Value |  | Amortized Cost |  | Fair Value |  |
| Less than one year | \$ | 325 | \$ | 327 | \$ | 29,960 | \$ | 29,990 |
| One to three years |  | 7,870 |  | 7,917 |  | 144,100 |  | 144,625 |
| Above three years |  | 2,018 |  | 2,024 |  | 34,276 |  | 34,275 |

Actual maturities of available-for-sale investments may differ from their contractual maturities as the Company has the ability to liquidate the available-for-sale investments after giving appropriate notice to the issuer.

The carrying value of long-term debt and estimated fair value of long-term debt are as follows:

|  | $\begin{gathered} \text { March 31, } \\ 2017 \end{gathered}$ |  | June 30, 2016 |  |
| :---: | :---: | :---: | :---: | :---: |
| Carrying value of long-term debt | \$ | 5,327,952 | \$ | 2,733,140 |
| Estimated fair value of long-term debt |  | 5,517,317 |  | 3,133,989 |

The fair value of long-term debt was determined based on observable market prices in the active market in which the security is traded and is classified within level 2 of the fair value hierarchy.

The Company utilizes derivative and non-derivative financial instruments, including forward exchange contracts, costless collar contracts, cross-currency swap contracts and certain foreign denominated debt designated as net investment hedges, to manage foreign currency transaction and translation risk. The derivative financial instrument contracts are with major investment grade financial institutions and the Company does not anticipate any material non-performance by any of the counterparties. The Company does not hold or issue derivative financial instruments for trading purposes.

The Company's Senior Notes due 2025, Euro bonds, which matured in November 2015, and Japanese Yen credit facility, which matured in March 2017, have each been designated as a hedge of the Company's net investment in certain foreign subsidiaries. The translation of the Senior Notes due 2025, Euro bonds and Japanese Yen credit facility into U.S. dollars is recorded in accumulated other comprehensive (loss) and remains there until the underlying net investment is sold or substantially liquidated.

Derivative financial instruments are recognized on the Consolidated Balance Sheet as either assets or liabilities and are measured at fair value.

## 15. Financial instruments, cont'd

The following summarizes the location and fair value of significant derivative financial instruments reported in the Consolidated Balance Sheet as ofMarch 31,2017 and June 30, 2016:

|  | Balance Sheet Caption | $\begin{gathered} \text { March 31, } \\ 2017 \\ \hline \end{gathered}$ |  | June 30, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net investment hedges |  |  |  |  |  |
| Cross-currency swap contracts | Other assets | \$ | 30,775 | \$ | 24,771 |
| Cash flow hedges |  |  |  |  |  |
| Costless collar contracts | Non-trade and notes receivable |  | 670 |  | - |
| Costless collar contracts | Other accrued liabilities |  | 5,786 |  | 8,368 |

The cross-currency swap and costless collar contracts are reflected on a gross basis in the Consolidated Balance Sheet. The Company has not entered into any master netting arrangements.

Gains or losses on derivatives that are not hedges are adjusted to fair value through the cost of sales caption in the Consolidated Statement of Income. Gains or losses on derivatives that are hedges are adjusted to fair value through accumulated other comprehensive (loss) in the Consolidated Balance Sheet until the hedged item is recognized in earnings.

Cross-currency swap contracts have been designated as hedging instruments. Costless collar contracts have not been designated as hedging instruments and are considered to be economic hedges of forecasted transactions.

Gains (losses) on derivative financial instruments that were recorded in the Consolidated Statement of Income for thethree and nine months ended March 31,2017 and 2016 were not material

Gains (losses) on derivative and non-derivative financial instruments that were recorded in accumulated other comprehensive (loss) in the Consolidated Balance Sheet are as follows:

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Cross-currency swap contracts | \$ | $(1,278)$ | \$ | 10,934 | \$ | 3,741 | \$ | 3,140 |
| Foreign denominated debt |  | $(11,009)$ |  | $(2,131)$ |  | $(11,005)$ |  | 2,202 |

There was no ineffectiveness of the cross-currency swap contracts or foreign denominated debt, nor was any portion of these financial instruments excluded from the effectiveness testing, during the nine months ended March 31, 2017 and 2016.

## 15. Financial instruments, cont'd

A summary of financial assets and liabilities that were measured at fair value on a recurring basis aMarch 31, 2017 and June 30, 2016 are as follows:

|  |  | Fair Value at March 31, 2017 |  | ted Prices <br> In Active <br> Markets <br> (Level 1) |  | Significant Other Observable Inputs (Level 2) |  | Significant Unobservable Inputs (Level 3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets: |  |  |  |  |  |  |  |  |
| Equity securities | \$ | 2,302 | \$ | 2,302 | \$ | - | \$ | - |
| Corporate bonds |  | 5,587 |  | 5,587 |  | - |  | - |
| Asset-backed and mortgage-backed securities |  | 4,680 |  | - |  | 4,680 |  | - |
| Derivatives |  | 34,799 |  | - |  | 34,799 |  | - |
| Investments measured at net asset value |  | 6,599 |  |  |  |  |  |  |
| Liabilities: |  |  |  |  |  |  |  |  |
| Derivatives |  | 9,600 |  | - |  | 9,600 |  | - |
|  |  | $\begin{array}{r} \text { Fair } \\ \text { Value at } \\ \text { June 30, } 2016 \\ \hline \end{array}$ |  | ted Prices In Active Markets (Level 1) |  | Significant Other <br> Observable <br> Inputs <br> (Level 2) |  | Significant Unobservable Inputs (Level 3) |
| Assets: |  |  |  |  |  |  |  |  |
| Equity securities | \$ | 1,296 | \$ | 1,296 | \$ | - | \$ | - |
| Government bonds |  | 15,764 |  | 15,764 |  | - |  | - |
| Corporate bonds |  | 184,380 |  | 184,380 |  | - |  | - |
| Asset-backed and mortgage-backed securities |  | 8,746 |  | - |  | 8,746 |  | - |
| Derivatives |  | 25,303 |  | - |  | 25,303 |  | - |
| Investments measured at net asset value |  | 361,770 |  |  |  |  |  |  |
| Liabilities: |  |  |  |  |  |  |  |  |
| Derivatives |  | 13,028 |  | - |  | 13,028 |  | - |

The fair values of the equity securities, government bonds, corporate bonds and asset-backed and mortgage-backed securities are determined using the closing market price reported in the active market in which the fund is traded or the market price for similar assets that are traded in an active market.

Derivatives consist of forward exchange, costless collar and cross-currency swap contracts, the fair values of which are calculated using market observable inputs including both spot and forward prices for the same underlying currencies. The calculation of fair value of the cross-currency swap contracts also utilizes a present value cash flow model that has been adjusted to reflect the credit risk of either the Company or the counterparty.

Investments measured at net asset value primarily consist of investments in fixed income mutual funds, which are measured at fair value using the net asset value per share practical expedient. These investments have not been categorized in the fair value hierarchy. The Company has the ability to liquidate these investments after giving appropriate notice to the issuer.

The primary investment objective for all investments is the preservation of principal and liquidity while earning income.
There are no other financial assets or financial liabilities that are marked to market on a recurring basis. Fair values are transferred between levels of the fair value hierarchy when facts and circumstances indicate that a change in the method of estimating the fair value of a financial asset or financial liability is warranted.

## PARKER-HANNIFIN CORPORATION

FORM 10-Q

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF

 FINANCIAL CONDITION AND RESULTS OF OPERATIONS
## FOR THE THREE AND NINE MONTHS ENDED MARCH 31, 2017 AND COMPARABLE PERIODS ENDED MARCH 31, 2016

## OVERVIEW

The Company is a leading worldwide diversified manufacturer of motion and control technologies and systems, providing precision engineered solutions for a wide variety of mobile, industrial and aerospace markets.

The Company's order rates provide a near-term perspective of the Company's outlook particularly when viewed in the context of prior and future order rates. The Company publishes its order rates on a quarterly basis. The lead time between the time an order is received and revenue is realized generally ranges from one day to 12 weeks for mobile and industrial orders and from one day to 18 months for aerospace orders. The Company believes the leading economic indicators of these markets that have a strong correlation to the Company's future order rates are as follows:

- Purchasing Managers Index (PMI) on manufacturing activity specific to regions around the world with respect to most mobile and industrial markets;
- Global aircraft miles flown and global revenue passenger miles for commercial aerospace markets and Department of Defense spending for military aerospace markets; and
- Housing starts with respect to the North American residential air conditioning market and certain mobile construction markets.

A PMI above 50 indicates that the manufacturing activity specific to a region of the world in the mobile and industrial markets is expanding. A PMI below 50 indicates the opposite. Recent PMI levels for some regions around the world were as follows:

|  | March 31, 2017 | December 31, 2016 | June 30, 2016 |
| :--- | ---: | ---: | ---: | ---: |
|  | 57.2 | 54.5 | 52.8 |
| United States | 56.2 | 54.9 | 52.8 |
| Eurozone countries | 51.2 | 51.9 | 48.6 |
| China | 49.6 | 45.2 | 43.2 |

Global aircraft miles flown increased by approximately five percent and revenue passenger miles increased approximately seven percent from their comparable fiscal 2016 levels. The Company anticipates that U.S. Department of Defense spending with regard to appropriations and operations and maintenance for the U.S. Government's fiscal year 2017 will be approximately seven percent higher than the comparable fiscal 2016 level.

Housing starts in March 2017 were approximately nine percent higher than housing starts in March 2016 and approximately two percent higher than housing starts in June 2016.
The Company believes many opportunities for profitable growth are available. The Company intends to focus primarily on business opportunities in the areas of energy, water, food, environment, defense, life sciences, infrastructure and transportation. The Company believes it can meet its strategic objectives by:

- Serving the customer and continuously enhancing its experience with the Company;
- Successfully executing its Win Strategy initiatives relating to premier customer service, financial performance and profitable growth;
- Maintaining its decentralized division and sales company structure;
- Fostering a safety first and entrepreneurial culture;
- Engineering innovative systems and products to provide superior customer value through improved service, efficiency and productivity;
- Delivering products, systems and services that have demonstrable savings to customers and are priced by the value they deliver;
- Acquiring strategic businesses;
- Organizing around targeted regions, technologies and markets;
- Driving efficiency by implementing lean enterprise principles;
and
- Creating a culture of empowerment through its values, inclusion and diversity, accountability and teamwork.

Acquisitions will be considered from time to time to the extent there is a strong strategic fit, while at the same time, maintaining the Company's strong financial position. In addition, the Company will continue to assess its existing businesses and initiate efforts to divest businesses that are not considered to be a good long-term strategic fit for the Company. Future business divestitures could have a negative effect on the Company's results of operations. See Note 3 to the Consolidated Financial Statements for further discussion of acquisitions and divestitures.

The discussion below is structured to separately discuss the Consolidated Statement of Income, Results by Business Segment, Consolidated Balance Sheet and Consolidated Statement of Cash Flows.

## CONSOLIDATED STATEMENT OF INCOME

| (dollars in millions) | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Net sales | \$ | 3,119.1 | \$ | 2,828.7 | \$ | 8,533.1 | \$ | 8,403.6 |
| Gross profit | \$ | 735.3 | \$ | 619.3 | \$ | 1,998.8 | \$ | 1,852.7 |
| Gross profit margin |  | 23.6 \% |  | 21.9 \% |  | 23.4 \% |  | 22.0 \% |
| Selling, general and administrative expenses | \$ | 392.0 | \$ | 335.9 | \$ | 1,051.6 | \$ | 1,020.8 |
| Selling, general and administrative expenses, as a percent of sales |  | 12.6 \% |  | 11.9 \% |  | 12.3 \% |  | 12.1 \% |
| Interest expense | \$ | 42.1 | \$ | 33.7 | \$ | 109.6 | \$ | 103.8 |
| Other (income), net | \$ | (13.8) | \$ | (23.4) | \$ | (90.5) | \$ | (50.4) |
| Effective tax rate |  | 24.2 \% |  | 31.4 \% |  | 25.6 \% |  | 27.4 \% |
| Net income | \$ | 238.8 | \$ | 187.1 | \$ | 690.5 | \$ | 565.3 |
| Net income, as a percent of sales |  | $7.7 \%$ |  | 6.6\% |  | 8.1\% |  | 6.7\% |

Net sales for the current-year quarter increased from the prior-year quarter primarily due to higher sales in both the Diversified Industrial and Aerospace Systems Segments. Net sales for the first nine months of fiscal 2017 increased primarily due to higher sales in the Diversified Industrial International businesses and the Aerospace Systems Segment. The effect of currency rate changes decreased net sales by approximately $\$ 29$ million in the current-year quarter ( $\$ 25$ million of which was attributable to the Diversified Industrial International businesses) and $\$ 64$ million for the first nine months of fiscal 2017 ( $\$ 50$ million of which was attributable to the Diversified Industrial International businesses). Acquisitions made in the last 12 months contributed approximately $\$ 159$ million and $\$ 176$ million in sales in the current-year quarter and first nine months of fiscal 2017, respectively.

Gross profit margin increased in the current-year quarter and first nine months of fiscal 2017 primarily due to lower operating expenses resulting from the Company's Simplification initiative and prior-year restructuring activities, primarily experienced in the Diversified Industrial Segment, partially offset by lower margins in the Aerospace Systems Segment. Foreign currency transaction (loss) (primarily relating to cash, marketable securities and other investments and intercompany transactions) included in cost of sales for the current-year quarter and prior-year quarter were $\$(7.1)$ million and $\$(17.5)$ million, respectively, and $\$(6.2)$ million and $\$(25.7)$ million for the first nine months of fiscal 2017 and 2016, respectively. Pension cost included in cost of sales for the current-year quarter and prior-year quarter were $\$ 34.6$ million and $\$ 40.3$ million, respectively, and $\$ 101.8$ million and $\$ 128.1$ million for the first nine months of fiscal 2017 and 2016, respectively. Cost of sales for the current-year quarter and prior-year quarter also included business realignment charges of $\$ 10.3$ million and $\$ 21.6$ million, respectively, and $\$ 25.0$ million and $\$ 54.6$ million for the first nine months of fiscal 2017 and 2016 , respectively.

Selling, general and administrative expenses increased for the current-year quarter and first nine months of fiscal 2017 primarily due to higher amortization expense resulting from current-year acquisitions and higher acquisition expenses partially offset by lower expenses resulting from the Company's Simplification initiative, lower professional services expenses and lower expenses associated with the Company's deferred compensation program. Pension cost included in selling, general and administrative expenses for the current-year quarter and prior-year quarter were $\$ 16.4$ million and $\$ 18.2$ million, respectively, and $\$ 48.6$ million and $\$ 55.8$ million for the first nine months of fiscal 2017 and 2016, respectively. Business realignment charges included in selling, general and administrative expenses were $\$ 6.0$ million and $\$ 5.5$ million for the current-year quarter and prior-year quarter, respectively, and $\$ 10.0$ million and $\$ 17.6$ million for the first nine months of fiscal 2017 and 2016, respectively.

Interest expense for the current-year quarter increased primarily due to higher weighted-average borrowings partially offset by lower weighted-average interest rates. Interest expense increased for the first nine months of fiscal 2017 primarily due to higher weighted-average borrowings and higher weighted-average interest rates.

Other (income), net in the current-year quarter and first nine months of fiscal 2017 includes income of $\$ 10.9$ million and $\$ 30.0$ million, respectively, related to equity method investments compared to $\$ 6.1$ million and $\$ 16.7$ million for the prior-year quarter and first nine months of fiscal 2016, respectively. Other (income), net includes a gain related to the sale of a product line of approximately $\$ 45$ million in first nine months of fiscal 2017 and $\$ 11.5$ million in the prior-year quarter and first nine months of fiscal 2016.

Effective tax rate for the current-year quarter and first nine months of fiscal 2017 was lower than the comparable prior-year periods primarily due to a net decrease in estimated tax related to international activities and a net increase in discrete tax benefits. The Company expects the effective tax rate for fiscal 2017 will be approximately 27.0 percent.

## RESULTS BY BUSINESS SEGMENT

## Diversified Industrial Segment

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in millions) | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Net sales |  |  |  |  |  |  |  |  |
| North America | \$ | 1,413.3 | \$ | 1,247.9 | \$ | 3,701.3 | \$ | 3,695.0 |
| International |  | 1,128.9 |  | 1,019.8 |  | 3,149.8 |  | 3,050.7 |
| Operating income |  |  |  |  |  |  |  |  |
| North America |  | 227.4 |  | 202.2 |  | 612.0 |  | 568.5 |
| International | \$ | 153.0 | \$ | 105.2 | \$ | 417.7 | \$ | 329.8 |
| Operating margin |  |  |  |  |  |  |  |  |
| North America |  | 16.1 \% |  | 16.2 \% |  | 16.5 \% |  | 15.4 \% |
| International |  | 13.6\% |  | 10.3 \% |  | 13.3 \% |  | 10.8 \% |
| Backlog | \$ | 1,969.1 | \$ | 1,518.6 | \$ | 1,969.1 | \$ | 1,518.6 |

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The Diversified Industrial Segment operations experienced the following percentage changes in net sales in the current-year period versus the comparable prior-year period:

|  | Period Ending March 31, <br> Nine Months |
| :--- | :--- | ---: |
| Three Months |  |

The above presentation reconciles the percentage changes in net sales of the Diversified Industrial Segment reported in accordance with U.S. GAAP to percentage changes in net sales adjusted to remove the effects of acquisitions made within the prior four fiscal quarters as well as the effects of currency exchange rates (a non-GAAP measure). The effects of acquisitions and currency exchange rates are removed to allow investors and the Company to meaningfully evaluate the percentage changes in net sales on a comparable basis from period to period.

Excluding the effects of acquisitions and changes in currency exchange rates, Diversified Industrial North American sales increased for the current-year quarter primarily due to higher demand from distributors and end-users in the oil and gas and construction equipment markets, partially offset by lower demand from end-users in the car and light truck, heavy-duty truck and life sciences markets. Sales decreased for the first nine months of fiscal 2017 primarily due to lower demand from end-users in most markets, partially offset by higher demand from distributors. The markets that experienced the largest decline in end-user demand for the first nine months of 2017 were the heavy-duty truck, car and light truck, oil and gas, life sciences, construction equipment and general industrial machinery markets.

Excluding the effects of acquisitions and changes in currency exchange rates, Diversified Industrial International sales for the current-year quarter increased from the prior-year quarter primarily due to higher volume in all regions. For the first nine months of fiscal 2017, Diversified Industrial International sales increased compared to the first nine months of fiscal 2016 primarily due to higher volume in the Asia Pacific and Latin America regions, partially offset by lower volume in Europe. Within the Asia Pacific and Latin America regions, higher demand was experienced from distributors and end-users in the construction equipment and semiconductor markets during the current-year quarter and first nine months of fiscal 2017. The increase in current-year quarter sales within Europe reflects higher demand from distributors and end-users in the construction equipment market, partially offset by a decrease in demand in the industrial machinery and marine markets. Sales for the first nine months of fiscal 2017 within Europe were lower primarily due to lower demand from distributors and end-users in the industrial machinery, oil and gas and marine markets, partially offset by higher demand in the construction equipment market.

Operating margins in the Diversified Industrial North American businesses for the current-year quarter were relatively unchanged from the prior-year quarter as the impact of the higher sales volume and lower operating expenses resulting from prior-year restructuring activities and the Company's Simplification initiative were offset by acquisitionrelated expenses and higher amortization expense. Operating margins in the Diversified Industrial North American businesses for the first nine months of fiscal 2017 were higher than the comparable prior-year period primarily as a result of a favorable product mix and lower operating expenses resulting from prior-year restructuring activities and the Company's Simplification initiative more than offsetting the impact of the lower sales volume and acquisition-related expenses and higher amortization expense.

The increase in operating margins in the Diversified Industrial International businesses for the current-year quarter and first nine months of fiscal 2017 was primarily due to the higher sales volume, lower operating expenses resulting from prior-year restructuring activities and the Company's Simplification initiative, resulting in manufacturing efficiencies.

The following business realignment expenses are included in Diversified Industrial North American and Diversified Industrial International operating income:

| (dollars in millions) | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Diversified Industrial North America | \$ | 4.0 | \$ | 8.5 | \$ | 10.0 | \$ | 25.5 |
| Diversified Industrial International |  | 10.6 |  | 15.9 |  | 22.1 |  | 41.9 |

The business realignment charges primarily consist of severance costs related to actions taken under the Company's Simplification initiative implemented by operating units throughout the world as well as plant closures. The majority of the Diversified Industrial International business realignment charges were incurred in Europe. The Company anticipates that cost savings realized from the work force reduction measures taken during the first nine months of fiscal 2017 will increase annual operating income in the Diversified Industrial North American businesses by one percent in fiscal 2017 and two percent in fiscal 2018 and will increase operating income in the Diversified Industrial International businesses by one percent in fiscal 2017 and three percent in fiscal 2018. The Company expects to continue to take the actions necessary to structure appropriately the operations of the Diversified Industrial Segment. Such actions are expected to result in approximately $\$ 12$ million of additional business realignment charges in the remainder of fiscal 2017.

Diversified Industrial Segment backlog increased from the prior-year quarter and the June 30, 2016 amount of $\$ 1,455.3$ million as orders exceeded shipments in both the North American and International businesses. Backlog from current-year acquisitions also contributed to the increase in backlog, the majority of which is in the North American businesses. Within the International businesses, backlog in Europe represented approximately 21 percent and 22 percent of the increase from the prior-year quarter and the June 30, 2016 amount, respectively, and the Asia Pacific region represented approximately 16 percent and 13 percent of the increase from the prior-year quarter and the June 30 , 2016 amount, respectively. Backlog consists of written firm orders from a customer to deliver products and, in the case of blanket purchase orders, only includes the portion of the order for which a schedule or release date has been agreed to with the customer. The dollar value of backlog is equal to the amount that is expected to be billed to the customer and reported as a sale. The Company anticipates Diversified Industrial North American sales for fiscal 2017 will increase between seven percent and nine percent from their fiscal 2016 level and Diversified Industrial International sales for fiscal 2017 will increase between five percent and seven percent from their fiscal 2016 level. Diversified Industrial North American operating margins in fiscal 2017 are expected to range from 16.1 percent to 16.3 percent and Diversified Industrial International operating margins in fiscal 2017 are expected to range from 13.2 percent to 13.4 percent. These sales and operating margin amounts include the contribution from current-year acquisitions.

Aerospace Systems Segment

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in millions) | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Net sales | \$ | 577.0 | \$ | 561.0 | \$ | 1,682.0 | \$ | 1,657.9 |
| Operating income | \$ | 80.0 | \$ | 84.2 | \$ | 225.8 | \$ | 240.0 |
| Operating margin |  | 13.9 |  | 15.0 \% |  | 13.4 |  | 14.5 \% |
| Backlog | \$ | 1,695.2 | \$ | 1,794.9 | \$ | 1,695.2 | \$ | 1,794.9 |

The increase in net sales in the Aerospace Systems Segment for the current-year quarter and first nine months of fiscal 2017 was primarily due to higher volume in the commercial and military aftermarket businesses and the military original equipment manufacturer (OEM) business, partially offset by lower volume in the commercial OEM business. The lower operating margin for the current-year quarter and first nine months of fiscal 2017 was primarily due to higher development, warranty and business realignment expenses, partially offset by higher aftermarket profitability and lower operating expenses. The absence of favorable contract settlements that occurred in the prioryear quarter and first nine of fiscal 2016 also contributed to the decline in operating margin.

The decrease in backlog from the prior-year quarter is due to shipments exceeding orders in the commercial and military OEM businesses, partially offset by orders exceeding shipments in the commercial and military aftermarket businesses. The decrease in backlog from the June 30,2016 amount of $\$ 1,761.7$ million was primarily due to shipments exceeding orders in the commercial and military OEM businesses, partially offset by orders exceeding shipments in the commercial and military aftermarket businesses. Backlog consists of written firm orders from a customer to deliver products and, in the case of blanket purchase orders, only includes the portion of the order for which a schedule or release date has been agreed to with the customer. The dollar value of backlog is equal to the amount that is expected to be billed to the customer and reported as a sale. For fiscal 2017, sales are expected to range from being flat to increasing two percent from the fiscal 2016 level and operating margins are expected to range from 14.4 percent to 14.6 percent. A higher concentration of commercial OEM volume in future product mix and higher than expected new product development costs could result in lower margins.

## Corporate general and administrative expenses

Corporate general and administrative expenses were $\$ 45.7$ million in the current-year quarter compared to $\$ 42.3$ million in the comparable prior-year quarter and were $\$ 120.7$ million for the first nine months of fiscal 2017 compared to $\$ 126.6$ million for the first nine months of fiscal 2016. As a percent of sales, corporate general and administrative expenses were 1.5 percent in both the current-year quarter and prior-year quarter and decreased to 1.4 percent in the first nine months of fiscal 2017 from 1.5 percent in the first nine months of fiscal 2016. The primary drivers for the change in corporate general and administrative expenses between the current-year quarter and first nine months of fiscal 2017 as compared to the respective prior-year periods were higher expense associated with environmental remediation and research and development and lower net expenses associated with the Company's incentive and deferred compensation programs.

Other expense (in the Results By Business Segment) included the following:

| (dollars in millions) | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expense (income) | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Foreign currency transaction | \$ | 7.0 | \$ | 17.5 | \$ | 6.2 | \$ | 25.7 |
| Stock-based compensation |  | 8.4 |  | 8.5 |  | 43.6 |  | 41.2 |
| Pensions |  | 19.5 |  | 26.8 |  | 59.9 |  | 83.9 |
| Divestitures and asset sales and writedowns |  | 1.0 |  | (9.6) |  | (43.5) |  | (11.4) |
| Acquisition expenses |  | 20.5 |  | - |  | 36.6 |  | - |
| Other items, net |  | 1.1 |  | (0.7) |  | (5.7) |  | (10.0) |
|  | \$ | 57.5 | \$ | 42.5 | \$ | 97.1 | \$ | 129.4 |

Foreign currency transaction primarily relates to the impact of changes in foreign exchange rates on cash, marketable securities and other investments and intercompany transactions. The lower pension expense in the current-year quarter and first nine months of fiscal 2017 is primarily due to the use of the spot yield curve approach to estimate the interest cost component of net periodic pension cost. Previously, this cost component of net periodic pension cost was estimated using a single-weighted average discount rate. Divestitures and asset sales and writedowns for the first nine months of fiscal 2017 includes a gain on the sale of the Company's Autoline product line. Acquisition expenses for the current-year quarter and first nine months of fiscal 2017 primarily relate to the CLARCOR Inc. ("Clarcor") acquisition. See Note 3 to the Consolidated Financial Statements for further discussion of the gain and the Clarcor acquisition.

## CONSOLIDATED BALANCE SHEET

| (dollars in millions) | $\begin{gathered} \text { March 31, } \\ 2017 \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2016 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash | \$ | 856.3 | \$ | 2,104.0 |
| Trade accounts receivable, net |  | 1,869.3 |  | 1,593.9 |
| Inventories |  | 1,538.6 |  | 1,173.3 |
| Deferred income tax asset |  | 65.2 |  | 605.2 |
| Intangible assets |  | 2,338.4 |  | 922.6 |
| Goodwill |  | 5,508.7 |  | 2,903.0 |
| Notes payable and long-term debt payable within one year |  | 776.2 |  | 361.8 |
| Long-term debt |  | 5,255.2 |  | 2,652.5 |
| Shareholders' equity |  | 4,742.1 |  | 4,575.3 |
| Working capital | \$ | 1,570.7 | \$ | 2,841.9 |
| Current ratio |  | 1.52 |  | 2.20 |

Cash (comprised of cash and cash equivalents and marketable securities and other investments) includes $\$ 831$ million and $\$ 2,065$ million held by the Company's foreign subsidiaries at March 31, 2017 and June 30, 2016, respectively. Generally, cash and cash equivalents and marketable securities and other investments held by foreign subsidiaries are not readily available for use in the United States without adverse tax consequences. However, during the current-year quarter, the Company repatriated $\$ 1,774$ million in cash from its foreign subsidiaries without an adverse tax consequence. The Company's principal sources of liquidity are its cash flows provided by operating activities, commercial paper borrowings or borrowings directly from its line of credit. The Company does not believe the amount of cash held outside the U.S. will have an adverse effect on working capital needs, planned growth, repayment of maturing debt, benefit plan funding, dividend payments or share repurchases.

Trade accounts receivable, net are receivables due from customers for sales of product. Days sales outstanding relating to trade accounts receivable was 55 days at March 31 , 2017 and 49 days at June 30, 2016. The increase in days sales outstanding at March 31, 2017 was primarily due to receivables acquired as part of the Clarcor acquisition. The Company believes that its receivables are collectible and appropriate allowances for doubtful accounts have been recorded.

Inventories as of March 31, 2017 increased $\$ 365$ million (which includes an increase of $\$ 290$ million from acquisitions and a decrease of $\$ 16$ million from the effect of foreign currency translation) compared to June 30, 2016. Excluding the effect of acquisitions and foreign currency translation, the increase in inventories was in both the Diversified Industrial Segment and Aerospace Systems Segment, with approximately 50 percent of the increase occurring in the Diversified Industrial International businesses, 35 percent of the increase occurring in the Aerospace Systems Segment and 15 percent of the increase occurring in the Diversified Industrial North American businesses. Days supply of inventory was 69 days at March 31, 2017, 62 days at June 30, 2016 and 69 days at March 31, 2016.

Deferred income tax asset as of March 31, 2017 decreased compared to June 30, 2016 primarily as a result of the Clarcor acquisition.
Intangible assets and goodwill as of March 31, 2017 both increased compared to June 30, 2016 primarily due to current-year acquisitions. Refer to Notes 3 and 11 to the Consolidated Financial Statements for further discussion.

Notes payable and long-term debt payable within one year and long-term debt as of March 31, 2017 increased from the June 30 , 2016 amounts due primarily to new debt issuances as well as higher commercial paper notes outstanding. Refer to Note 13 to the Consolidated Financial Statements for further discussion of the debt issuances.

Shareholders' equity activity during the first nine months of fiscal 2017 included a decrease of approximately $\$ 215$ million as a result of share repurchases and a decrease of approximately $\$ 171$ million as a result of foreign currency translation.

## CONSOLIDATED STATEMENT OF CASH FLOWS

| (dollars in millions) | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
| Cash provided by (used in): |  |  |  |  |
| Operating activities | \$ | 789.3 | \$ | 704.6 |
| Investing activities |  | $(3,308.4)$ |  | (394.5) |
| Financing activities |  | 2,168.4 |  | (415.7) |
| Effect of exchange rates |  | (51.4) |  | (40.0) |
| Net (decrease) in cash and cash equivalents | \$ | (402.1) | \$ | (145.6) |

Cash flows provided by operating activities for the first nine months of fiscal 2017 was higher than the prior-year first nine months primarily due to higher net income partially offset by an increase in cash used for working capital items. The Company continues to focus on managing its inventory and other working capital requirements. Cash flows provided by operating activities includes voluntary cash contributions made to the Company's domestic qualified pension plan of $\$ 220$ million and $\$ 200$ million in the first nine months of fiscal 2017 and prior-year first nine months, respectively.

Cash flows used in investing activities was higher in the first nine months of fiscal 2017 primarily due to an increase in acquisition activity, partially offset by the impact of the sale of a product line as well as a net decrease in the balance of marketable securities and other investments.

Cash flows provided by in financing activities for the first nine months of fiscal 2017 included the issuance of approximately $\$ 2,646$ million of notional borrowings of longterm debt (refer to Note 13 to the Consolidated Financial Statements for further discussion) as well as the repayment of long-term debt of approximately $\$ 375$ million, which includes debt assumed in the Clarcor acquisition. Cash flows provided by financing activities for the first nine months of fiscal 2017 included $\$ 448$ million of net commercial paper borrowings versus $\$ 474$ million of net commercial paper borrowings in the prior-year first nine months. Cash flows provided by financing activities includes repurchase activity under the Company's share repurchase program. The Company repurchased 1.7 million common shares for $\$ 215$ million in the first nine months of fiscal 2017 as compared to the repurchase of 4.2 million common shares for $\$ 450$ million in the prior-year first nine months.

The Company's goal is to maintain no less than an "A" rating on senior debt to ensure availability and reasonable cost of external funds. In periods following significant capital deployment, including for share repurchases or acquisitions, certain of the ratings assigned to the Company's senior debt may be, and at March 31 , 2017 was, lower than the stated goal. The Company's ability to borrow funds at desirable tenors and interest rates in February 2017 was not significantly impacted by certain ratings on senior debt that were below an "A" level. The Company does not presently believe that its ability to borrow funds in the future at desirable tenors and affordable interest rates will be impacted if certain of its ratings are temporarily below an " A " level at the time of such borrowings. At March 31, 2017, the long-term credit ratings assigned to the Company's senior debt securities by the credit rating agencies engaged by the Company were as follows:

| Fitch Ratings | A- |
| :--- | :---: |
| Moody's Investor Services, Inc. | Baal |
| Standard \& Poor's | A |

At March 31, 2017, the Company had a line of credit totaling $\$ 2,000$ million through a multi-currency revolving credit agreement with a group of banks, $\$ 1,248$ million of which was available. The credit agreement expires in October 2021; however, the Company has the right to request a one-year extension of the expiration date on an annual basis, which request may result in changes to the current terms and conditions of the credit agreement. Advances from the credit agreement can be used for general corporate purposes, including acquisitions, and for the refinancing of existing indebtedness. The credit agreement requires the payment of an annual facility fee, the amount of which may increase in the event the Company's credit ratings are lowered. Although a lowering of the Company's credit ratings would likely increase the cost of future debt, it would not limit the Company's ability to use the credit agreement nor would it accelerate the repayment of any outstanding borrowings.

As of March 31, 2017, the Company was authorized to sell up to $\$ 2,000$ million of short-term commercial paper notes. As of March 31,2017 , $\$ 752$ million commercial paper notes were outstanding and the largest amount of commercial paper notes outstanding during the third quarter of fiscal 2017 was $\$ 799$ million.

The Company's credit agreements and indentures governing certain debt securities contain various covenants, the violation of which would limit or preclude the use of the credit agreements for future borrowings, or might accelerate the maturity of the related outstanding borrowings covered by the indentures. Based on the Company's rating level at March 31, 2017, the most restrictive financial covenant provides that the ratio of debt to debt-shareholders' equity cannot exceed . 60 to 1.0. At March 31, 2017, the Company's debt to debt-shareholders' equity ratio was .562 to 1.0 . The Company is in compliance with all covenants and expects to remain in compliance during the term of the credit agreements and indentures.

## FORWARD-LOOKING STATEMENTS

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the Company, including its individual segments, may differ materially from current expectations, depending on economic conditions within its mobile, industrial and aerospace markets, and the Company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current economic environment, and growth, innovation and global diversification initiatives. A change in the economic conditions in individual markets may have a particularly volatile effect on segment performance.

Among other factors which may affect future performance are:

- changes in business relationships with and purchases by or from major customers, suppliers or distributors, including delays or cancellations in shipments;
- disputes regarding contract terms or significant changes in financial condition, changes in contract cost and revenue estimates for new development programs, and changes in product mix;
- ability to identify acceptable strategic acquisition targets; uncertainties surrounding timing, successful completion or integration of acquisitions and similar transactions, including the integration of Clarcor; ability to successfully divest businesses planned for divestiture and realize the anticipated benefits of such divestitures;
- the determination to undertake business realignment activities and the expected costs thereof and, if undertaken, the ability to complete such activities and realize the anticipated cost savings from such activities;
- ability to implement successfully the capital allocation initiatives, including timing, price and execution of share repurchases;
- availability, limitations or cost increases of raw materials, component products and/or commodities that cannot be recovered in product pricing;
- ability to manage costs related to insurance and employee retirement and health care benefits;
- compliance costs associated with environmental laws and regulations;
- potential labor
disruptions;
- threats associated with and efforts to combat terrorism and cyber-security risks;
- uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals;
- competitive market conditions and resulting effects on sales and pricing; and
- global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interest rates and credit availability.

The Company makes these statements as of the date of this disclosure, and undertakes no obligation to update them unless otherwise required by law.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company manages foreign currency transaction and translation risk by utilizing derivative and non-derivative financial instruments, including forward exchange contracts, costless collar contracts, cross-currency swap contracts and certain foreign denominated debt designated as net investment hedges. The derivative financial instrument contracts are with major investment grade financial institutions and the Company does not anticipate any material non-performance by any of the counterparties. The Company does not hold or issue derivative financial instruments for trading purposes.

Derivative financial instruments are recognized on the Consolidated Balance Sheet as either assets or liabilities and are measured at fair value. Further information on the fair value of these contracts is provided in Note 15 to the Consolidated Financial Statements. Gains or losses on derivatives that are not hedges are adjusted to fair value through the Consolidated Statement of Income. Gains or losses on derivatives that are hedges are adjusted to fair value through accumulated other comprehensive (loss) in the Consolidated Balance Sheet until the hedged item is recognized in earnings. The translation of the foreign denominated debt that has been designated as a net investment hedge is recorded in accumulated other comprehensive (loss) and remains there until the underlying net investment is sold or substantially liquidated

The Company's debt portfolio contains variable rate debt, inherently exposing the Company to interest rate risk. The Company's objective is to maintain a $60 / 40$ mix between fixed rate and variable rate debt thereby limiting its exposure to changes in near-term interest rates.

## ITEM 4. CONTROLS AND PROCEDURES

The Company carried out an evaluation (excluding Clarcor), under the supervision and with the participation of the Company's management, including the Company's principal executive officer and principal financial officer, of the effectiveness of the Company's disclosure controls and procedures as of March 31, 2017. Based on this evaluation, the Company's principal executive officer and principal financial officer concluded that, as of March 31, 2017, the Company's disclosure controls and procedures were effective.

As discussed in Note 3 to the Consolidated Financial Statements, the Company acquired Clarcor during the quarter ended March 31, 2017. In connection with the integration of Clarcor, the Company will implement enhancements to its internal control over financial reporting, if necessary. Except for the Clarcor acquisition, there were no changes in the Company's internal control over financial reporting during the quarter ended March 31, 2017 that materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PARKER-HANNIFIN CORPORATION

## PART II - OTHER INFORMATION

## ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

(a) Unregistered Sales of Equity Securities. Not
applicable.
(b) Use of Proceeds. Not
applicable.
(c) Issuer Purchases of Equity

Securities.

| Period | (a) Total Number of Shares Purchased | (b) Average Price Paid Per Share |  | (c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1) | (d) Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs (1) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| January 1, 2017 through January 31, 2017 | 112,900 | \$ | 143.34 | 112,900 | 17,874,859 |
| February 1, 2017 through February 28, 2017 | 101,300 | \$ | 150.75 | 101,300 | 17,773,559 |
| March 1, 2017 through March 31, 2017 | 117,913 | \$ | 157.24 | 117,913 | 17,655,646 |
| Total: | 332,113 | \$ | 150.53 | 332,113 | 17,655,646 |

(1) On August 16, 1990, the Company publicly announced that its Board of Directors authorized the repurchase by the Company of up to 3 million shares of its common stock. From time to time thereafter, the Board of Directors has adjusted the overall maximum number of shares authorized for repurchase under this program. On October 22, 2014, the Company publicly announced that the Board of Directors increased the overall maximum number of shares authorized for repurchase under this program so that, beginning on such date, the aggregate number of shares authorized for repurchase was 35 million shares. There is no limitation on the amount of shares that can be repurchased in a fiscal year. There is no expiration date for this program.

The following documents are furnished as exhibits and are numbered pursuant to Item 601 of Regulation S-K:

| Exhibit <br> No. |  |
| :--- | :--- |
| 4(a) | Registration Rights Agreement, dated February 24, 2017, among Parker-Hannifin Corporation and Morgan Stanley \& Co. LLC and Citigroup <br> Global Markets Inc., as Representatives of the Initial Purchasers (incorporated by reference to Exhibit 4.1 of Parker's Current Report on Form <br> 8-K filed with the Securities and Exchange Commission on February 28, 2017). |
| 4(b) | Registration Rights Agreement, dated February 24, 2017, among Parker-Hannifin Corporation and the Initial Purchasers (incorporated by <br> reference to Exhibit 4.2 of Parker's Current Report on Form 8-K filed with the Securities and Exchange Commission on February 28, 2017). |
| 10(a) | Parker-Hannifin Corporation First Amendment to 2016 Omnibus Stock Incentive Plan, effective April 1, 2017.* |
| 12 | Computation of Ratio of Earnings to Fixed Charges as of March 31, 2017.* |
| 2002.* | Certification of the Principal Financial Officer Pursuant to 17 CFR 240.13a-14(a), as Adopted Pursuant to §302 of the Sarbanes-Oxley Act of <br> 2002.* |
| 31(b) | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to §906 of the Sarbanes-Oxley Act of 2002. * |

* Submitted electronically herewith.

Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language): (i) Consolidated Statement of Income for the three months ended March 31, 2017 and 2016, (ii) Consolidated Statement of Income for the nine months ended March 31, 2017 and 2016, (iii) Consolidated Statement of Comprehensive Income for the three months ended March 31, 2017 and 2016, (iv) Consolidated Statement of Comprehensive Income for the nine months ended March 31, 2017 and 2016, (v) Consolidated Balance Sheet at March 31, 2017 and June 30, 2016, (vi) Consolidated Statement of Cash Flows for the nine months ended March 31 , 2017 and 2016, and (vii) Notes to Consolidated Financial Statements for the nine months ended March 31, 2017.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PARKER-HANNIFIN CORPORATION
(Registrant)
/s/ Catherine A. Suever
Catherine A. Suever
Executive Vice President - Finance \& Administration and
Chief Financial Officer

Date: May 9, 2017

## EXHIBIT INDEX

| Exhibit No. | Description of Exhibit |
| :---: | :---: |
| 4(a) | Registration Rights Agreement, dated February 24, 2017, among Parker-Hannifin Corporation and Morgan Stanley \& Co. LLC and Citigroup Global Markets Inc., as Representatives of the Initial Purchasers (incorporated by reference to Exhibit 4.1 of Parker's Current Report on Form 8-K filed with the Securities and Exchange Commission on February 28, 2017). |
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| 31(b) | Certification of the Principal Financial Officer Pursuant to 17 CFR 240.13a-14(a), as Adopted Pursuant to $\S 302$ of the Sarbanes-Oxley Act of 2002.* |
| 32 | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to $\S 906$ of the Sarbanes-Oxley Act of 2002. * |
| 101.INS | XBRL Instance Document.* |
| 101.SCH | XBRL Taxonomy Extension Schema Document.* |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document.* |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document. * |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document.* |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document.* |

* Submitted electronically herewith.

Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language): (i) Consolidated Statement of Income for the three months ended March 31, 2017 and 2016, (ii) Consolidated Statement of Income for the nine months ended March 31, 2017 and 2016, (iii) Consolidated Statement of Comprehensive Income for the three months ended March 31, 2017 and 2016, (iv) Consolidated Statement of Comprehensive Income for the nine months ended March 31, 2017 and 2016, (v) Consolidated Balance Sheet at March 31, 2017 and June 30, 2016, (vi) Consolidated Statement of Cash Flows for the nine months ended March 31 , 2017 and 2016, and (vii) Notes to Consolidated Financial Statements for the nine months ended March 31, 2017.

## PARKER-HANNIFIN CORPORATION <br> FIRST AMENDMENT TO <br> 2016 OMNIBUS STOCK INCENTIVE PLAN

The amendment set forth in this First Amendment to the Parker-Hannifin Corporation 2016 Omnibus Stock Incentive Plan (the "Amendment") was approved by the Human Resources and Compensation Committee of the Board of Directors (the "Committee") of ParkerHannifin Corporation (the "Company") on April 19, 2017.
A. The shareholders of the Company approved the Parker-Hannifin Corporation 2016 Omnibus Stock Incentive Plan (the "Omnibus Plan") on October 26, 2016.
B. Under section 17 of the Omnibus Plan, the Committee generally has the authority to amend and modify the Omnibus Plan for any purpose permitted by law (unless it would materially adversely affect the right of a participant for previously granted awards and subject to shareholder approval when required).
C. Under the Omnibus Plan, Restricted Stock Awards and Restricted Stock Unit Awards are subject to a Service requirement of not less than one (1) year. In addition, Unresticted Stock Awards are subject to a performance period of not less than one (1) year. However, there is no express minimum Service requirement under the Omnibus Plan for grants of stock options ("Options") or stock appreciation rights ("SARs").
D. The Committee concluded that the Omnibus Plan should be amended to apply the same one-year minimum Service requirement (that currently applies to Restricted Stock and Restricted Stock Unit awards) to Options and SARs.
E. $\quad$ Shareholder approval is not required for this Amendment to the Omnibus Plan because the New York Stock Exchange Listing Standards specifically exclude from the shareholder approval requirement any change that curtails rather than expands the scope of the equity award plan.

## Omnibus Plan Amendment

1. Effective April 19, 2017, a new Section 6.4 shall be added to the Omnibus Plan as provided below. Current sections 6.4 through 6.6 shall be renumbered accordingly, and all cross-references shall be amended accordingly.
6.4. Minimum Vesting Requirement. Options may be made subject to Vesting Conditions based upon the satisfaction of such Service requirements, conditions, restrictions or Performance Goals as shall be established by the Committee and set forth in the Award Agreement evidencing such Award; provided, however, that in no event shall any issuance of Options under the Plan be subject to a Service vesting requirement of less than one (1) year. Notwithstanding the foregoing, the Committee may, in its sole discretion, accelerate the vesting of any Options granted under the Plan.
2. Effective April 19, 2017, new Section 7.4 shall be added to the Omnibus Plan as provided below. Current Sections 7.4 and 7.5 shall be renumbered accordingly, and all cross-references shall be amended accordingly.
7.4. Minimum Vesting Requirement. SARs may be made subject to Vesting Conditions based upon the satisfaction of such Service requirements, conditions, restrictions or Performance Goals as shall be established by the Committee and set forth in the Award Agreement evidencing such Award; provided, however, that in no event shall any issuance of SARs under the Plan be subject to a Service vesting requirement of less than one (1) year. Notwithstanding the foregoing, the Committee may, in its sole discretion, accelerate the vesting of any SARs granted under the Plan.
3. Continuation. Except as specifically amended hereby, the Omnibus Plan shall continue in full force and effect.

IN WITNESS WHEREOF, the Company has caused this Amendment to be executed by its duly authorized officer effective as of the date adopted by the Board and Committee.

## HANNIFIN CORPORATION

B y : //s Mark J.
Hart
Mark J. Hart
Title: Executive Vice President, Human Resources and External Affairs

Exhibit 12
Parker-Hannifin Corporation

## Computation of Ratio of Earnings to Fixed Charges

(In thousands, except ratios)

|  | Nine Months Ended March 31, |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Fiscal Year Ended June 30, |  |  |  |  |  |  |  |  |  |
|  | 2017 |  | 2016 |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  |
| EARNINGS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Income from continuing operations before income taxes and noncontrolling interests | \$ | 928,030 | \$ | 778,522 | \$ | 1,114,728 | \$ | 1,432,240 | \$ | 1,556,720 | \$ | 1,311,001 | \$ | 1,576,698 |
| Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest on indebtedness, exclusive of interest capitalized |  | 106,516 |  | 101,137 |  | 133,004 |  | 115,077 |  | 79,845 |  | 88,668 |  | 89,888 |
| Amortization of deferred loan costs |  | 3,133 |  | 2,665 |  | 3,513 |  | 3,329 |  | 2,721 |  | 2,884 |  | 2,902 |
| Portion of rents representative of interest factor |  | 29,751 |  | 31,414 |  | 39,668 |  | 41,886 |  | 43,983 |  | 44,493 |  | 41,515 |
| Loss (income) of equity investees |  | $(29,969)$ |  | $(16,666)$ |  | $(25,648)$ |  | $(23,204)$ |  | $(11,141)$ |  | (247) |  | 1,237 |
| Distributed income of equity investees |  | 30,087 |  | 21,995 |  | 36,616 |  | 31,723 |  | 1,661 |  | - |  | - |
| Amortization of previously capitalized interest |  | 102 |  | 119 |  | 152 |  | 179 |  | 190 |  | 193 |  | 196 |
| Income as adjusted | \$ | 1,067,650 | \$ | 919,186 | \$ | 1,302,033 | \$ | 1,601,230 | \$ | 1,673,979 | \$ | 1,446,992 | \$ | 1,712,436 |
| FIXED CHARGES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest on indebtedness, exclusive of interest capitalized | \$ | 106,516 | \$ | 101,137 | \$ | 133,004 | \$ | 115,077 | \$ | 79,845 | \$ | 88,668 | \$ | 89,888 |
| Amortization of deferred loan costs |  | 3,133 |  | 2,665 |  | 3,513 |  | 3,329 |  | 2,721 |  | 2,884 |  | 2,902 |
| Portion of rents representative of interest factor |  | 29,751 |  | 31,414 |  | 39,668 |  | 41,886 |  | 43,983 |  | 44,493 |  | 41,515 |
| Fixed charges | \$ | 139,400 | \$ | 135,216 | \$ | 176,185 | \$ | 160,292 | \$ | 126,549 | \$ | 136,045 | \$ | 134,305 |
| RATIO OF EARNINGS TO FIXED CHARGES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 7.66x |  | 6.80x |  | 7.39 x |  | 9.99 x |  | 13.23x |  | 10.64x |  | 12.75 x |

## CERTIFICATIONS

I, Thomas L. Williams, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Parker-Hannifin Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: May 9, 2017
/s/ Thomas L. Williams
Thomas L. Williams
Chief Executive Officer

## CERTIFICATIONS

I, Catherine A. Suever, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Parker-Hannifin

Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.
Date: May 9, 2017
/s/ Catherine A. Suever
Catherine A. Suever
Executive Vice President - Finance \&
Administration and Chief Financial Officer

```
    Certification Pursuant to
    18 U.S.C. Section 1350,
    As Adopted Pursuant to
\S 906 of the Sarbanes-Oxley Act of 2002
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Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, in connection with the filing of the Quarterly Report on Form 10-Q of Parker-Hannifin Corporation (the "Company") for the quarterly period ended March 31, 2017, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned officers of the Company certifies, that, to such officer's knowledge:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of the dates and for the periods expressed in the Report.

Dated: May 9, 2017
/s/ Thomas L. Williams
Name: Thomas L. Williams
Title: Chief Executive Officer
/s/ Catherine A. Suever
Name: Catherine A. Suever
Title: Executive Vice President - Finance \&
Administration and Chief Financial Officer


[^0]:    See accompanying notes to consolidated financial statements.

