UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q
QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$
OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 1996

## OR

[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission File number 1-4982

PARKER-HANNIFIN CORPORATION
(Exact name of registrant as specified in its charter)

OHIO
34-0451060
(State or other
(IRS Employe jurisdiction of Identification No.) incorporation)
17325 Euclid Avenue, Cleveland, Ohio 44112 (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (216) 531-3000

Indicate by check mark whether Registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days.
Yes X . No.

Number of Common Shares outstanding at September 30, 1996 74, 318, 378

## PARKER-HANNIFIN CORPORATION

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and 1995

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*Numbered in accordance with Item 601 of Regulation S-K.

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PART I - FINANCIAL INFORMATION

## <TABLE>

<CAPTION>


See accompanying notes to consolidated financial statements. </TABLE>

<TABLE>
<CAPTION>
PARKER-HANNIFIN CORPORATION
CONSOLIDATED BALANCE SHEET
(Dollars in thousands)
\begin{tabular}{|c|c|}
\hline September 30, & June 30
\[
1996
\] \\
\hline (Unaudited) & \\
\hline <C> & \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline \multicolumn{5}{|l|}{Current assets:} \\
\hline Cash and cash equivalents & \$ & 67,123 & \$ & 63,953 \\
\hline Accounts receivable, net & & 520,649 & & 538,645 \\
\hline \multicolumn{5}{|l|}{Inventories:} \\
\hline Finished products & & 334,213 & & 332,213 \\
\hline Work in process & & 266,373 & & 269,934 \\
\hline \multirow[t]{2}{*}{Raw materials} & & 109,003 & & 105,078 \\
\hline & & 709,589 & & 707,225 \\
\hline Prepaid expenses & & 15,177 & & 16,031 \\
\hline Deferred income taxes & & 79,848 & & 76,270 \\
\hline Total current assets & & 1,392,386 & & 1,402,124 \\
\hline Plant and equipment & & 2,090,510 & & 2,048,293 \\
\hline \multirow[t]{2}{*}{Less accumulated depreciation} & & 1,089,749 & & 1,056,516 \\
\hline & & 1,000,761 & & 991,777 \\
\hline Other assets & & 504,230 & & 493,223 \\
\hline Total assets & \$ & 2,897,377 & \$ & 2,887,124 \\
\hline \multicolumn{5}{|l|}{LIABILITIES} \\
\hline \multicolumn{5}{|l|}{Current liabilities:} \\
\hline Notes payable & \$ & 162,437 & \$ & 173,789 \\
\hline Accounts payable, trade & & 200,257 & & 236,871 \\
\hline Accrued liabilities & & 298,411 & & 306,504 \\
\hline Accrued domestic and foreign taxes & & 75,913 & & 49,718 \\
\hline Total current liabilities & & 737,018 & & 766,882 \\
\hline Long-term debt & & 433,636 & & 439,797 \\
\hline Pensions and other postretirement benefits & & 257,921 & & 253,616 \\
\hline Deferred income taxes & & 26,401 & & 24,683 \\
\hline Other liabilities & & 19,956 & & 18,188 \\
\hline Total liabilities & & 1,474,932 & & 1,503,166 \\
\hline \multicolumn{5}{|l|}{SHAREHOLDERS' EQUITY} \\
\hline Serial preferred stock, \$.50 par value; authorized 3,000,000 shares; none issued & & -- & & -- \\
\hline \multicolumn{5}{|l|}{Common stock, \(\$ .50\) par value; authorized 300,000,000 shares; issued \(74,358,822\) shares at} \\
\hline September 30 and 74,291,917 shares at June 30 & & 37,179 & & 37,146 \\
\hline Additional capital & & 167,425 & & 165,259 \\
\hline Retained earnings & & 1,198,549 & & 1,160,828 \\
\hline \multirow[t]{2}{*}{Currency translation adjustment} & & 20,810 & & 20,725 \\
\hline & & 1,423,963 & & 1,383,958 \\
\hline \multicolumn{5}{|l|}{Less treasury shares, at cost:} \\
\hline 40,444 shares at September 30 & & \((1,518)\) & & -- \\
\hline Total shareholders' equity & & 1,422,445 & & 1,383,958 \\
\hline Total liabilities and shareholders' equity & \$ & 2,897,377 & \$ & 2,887,124 \\
\hline
\end{tabular}
\begin{tabular}{lr} 
Foreign currency transaction loss (gain) & 45 \\
Loss (gain) on sale of plant and equipment
\end{tabular}
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|l|}{Changes in assets and liabilities:} \\
\hline Accounts receivable & 18,426 & 9,195 \\
\hline Inventories & 4,466 & \((21,553)\) \\
\hline Prepaid expenses & 875 & 1,071 \\
\hline Other assets & \((2,780)\) & \((3,330)\) \\
\hline Accounts payable, trade & \((36,909)\) & \((32,827)\) \\
\hline Accrued payrolls and other compensation & \((18,245)\) & \((19,741)\) \\
\hline Accrued domestic and foreign taxes & 26,201 & 28,409 \\
\hline Other accrued liabilities & 12,349 & 4,503 \\
\hline Pensions and other postretirement benefits & 3,582 & \((7,738)\) \\
\hline Other liabilities & 1,838 & \((1,102)\) \\
\hline Net cash provided by operating activities & 100,535 & 42,161 \\
\hline \multicolumn{3}{|l|}{CASH FLOWS FROM INVESTING ACTIVITIES} \\
\hline Acquisitions (excluding cash of \$68 in 1995) & \((17,224)\) & \((11,780)\) \\
\hline Capital expenditures & \((42,962)\) & \((44,683)\) \\
\hline Proceeds from sale of plant and equipment & \[
1,288
\] & \[
4,323
\] \\
\hline & & \\
\hline Net cash used in investing activities & \((62,085)\) & \((57,810)\) \\
\hline \multicolumn{3}{|l|}{CASH FLOWS FROM FINANCING ACTIVITIES} \\
\hline Payments from common share activity & \((3,197)\) & (144) \\
\hline (Payments) proceeds from notes payable, net & \((14,400)\) & 13,640 \\
\hline Proceeds from long-term borrowings & 163 & 214 \\
\hline Payments of long-term borrowings & \((3,952)\) & \((1,355)\) \\
\hline Dividends & \((13,384)\) & \((13,329)\) \\
\hline Net cash used in financing activities & \((34,770)\) & (974) \\
\hline Effect of exchange rate changes on cash & (510) & (161) \\
\hline Net increase (decrease) in cash and cash equivalents & 3,170 & \((16,784)\) \\
\hline Cash and cash equivalents at beginning of year & 63,953 & 63,830 \\
\hline Cash and cash equivalents at end of period & \$ 67,123 & \$ 47,046 \\
\hline
\end{tabular}

See accompanying notes to consolidated financial statements.
</TABLE>
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$$

PARKER-HANNIFIN CORPORATION BUSINESS SEGMENT INFORMATION BY INDUSTRY
(Dollars in thousands)
(Unaudited)
Parker operates in two industry segments: Industrial and Aerospace. The Industrial Segment is the largest and includes the International operations.

Industrial - This segment produces a broad range of motion-control and fluid systems and components used in all kinds of manufacturing, packaging, processing, transportation, mobile construction, and agricultural and military machinery and equipment. Sales are direct to major original equipment manufacturers (OEMs) and through a broad distribution network to smaller OEMs and the aftermarket.

Aerospace - This segment designs and manufactures products and provides aftermarket support for commercial, military and general-aviation aircraft, missile and spacecraft markets. The Aerospace Segment provides a full range of systems and components for hydraulic, pneumatic and fuel applications.

<TABLE>
<CAPTION>
Results by Business Segment:

\section*{<S>}

Net sales, including intersegment sales Industrial:

North America
International
Aerospace
\$ 503,750 \$ 474,073
259,760 229,763
195,936 135,331
Intersegment sales
\begin{tabular}{rrr} 
Three Months Ended \\
September & 30, \\
1996 & & 1995 \\
& & \\
\hline\(\langle\mathrm{C}\rangle\) & \\
& \\
\(\$ 503,750\) & \(\$ 474,073\) \\
259,760 & 229,763 \\
195,936 & 135,331 \\
\((118)\) & \((113)\)
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline Total & \multicolumn{2}{|l|}{\$ 959,328} & \multicolumn{2}{|l|}{\$839,054} \\
\hline \multicolumn{5}{|l|}{Income from operations before corporate general and administrative expenses Industrial:} \\
\hline North America & \$ & 68,603 & \$ & 66,562 \\
\hline International & & 12,929 & & 22,184 \\
\hline Aerospace & & 20,924 & & 18,379 \\
\hline Total & & 102,456 & & 107,125 \\
\hline Corporate general and administrative expenses & & 12,070 & & 11,399 \\
\hline Income from operations & \$ & 90,386 & \$ & 95,726 \\
\hline
\end{tabular}
</TABLE>
See accompanying notes to consolidated financial statements.

PARKER-HANNIFIN CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Dollars in thousands, except per share amounts

1. Management Representation

In the opinion of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position as of September 30, 1996, the results of operations for the three months ended September 30, 1996 and 1995 and cash flows for the three months then ended.
2. Earnings per share

Primary earnings per share are computed using the weighted average number of shares of common stock and common stock equivalents outstanding during the period. Fully diluted earnings per share are not presented because such dilution is not material.
3. Acquisitions

On September 5, 1996 the Company purchased the assets of the industrial hydraulic product line of Hydraulik-Ring AG, of Nurtingen, Germany, for approximately $\$ 17$ million cash. Annual sales for this operation for the most recent year prior to acquisition were approximately $\$ 31$ million. This acquisition was accounted for by the purchase method.

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$$

PARKER-HANNIFIN CORPORATION
FORM 10-Q
MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS

FOR THE THREE MONTHS ENDED SEPTEMBER 30, 1996
AND COMPARABLE PERIOD ENDED SEPTEMBER 30, 1995

CONSOLIDATED STATEMENT OF INCOME

Net sales for the first quarter of fiscal 1997 increased 14.3 percent to $\$ 959.3$ million from $\$ 839.1$ million for the first quarter of fiscal 1996. Without the effect of acquisitions made within the past twelve months the increase would have been 4.1 percent.

Income from operations decreased 5.6 percent to $\$ 90.4$ million. As a percent of sales the current-quarter operating income decreased to 9.4 percent from 11.4 percent the prior-year quarter. Cost of sales, as a percent of sales, increased to 78.6 percent from 76.9 percent. These results reflect the weakness experienced in the heavy-duty truck manufacturing, semiconductor fabrication and European industrial markets, which resulted in a mix of shipments producing lower margins. Selling, general and administrative expenses, as a percent of sales, increased to 11.9 percent from 11.6 percent due to recent acquisitions with higher costs and costs associated with the Company's emphasis to provide a global presence of the sales force.

Interest expense for the current-year quarter increased $\$ 4.3$ million due to the increased borrowings incurred to complete recent acquisitions.

Net Income for the quarter decreased 10.9 percent to $\$ 51.1$ million and decreased to 5.3 percent of sales compared to 6.8 percent the prior-year quarter.

Backlog increased to $\$ 1.4$ billion at September 30 , 1996 compared to $\$ 1.0$ billion the prior year and $\$ 1.3$ billion at June 30, 1996. The increase from the prior year was primarily due to acquisitions.

## RESULTS BY BUSINESS SEGMENT

INDUSTRIAL - Net sales of the Industrial Segment increased 8.5 percent to $\$ 763.5$ million compared to $\$ 703.8$ million the prior year. Industrial North America sales increased 6.3 percent while Industrial International sales increased 13.1 percent. Without the effect of acquisitions, North American sales would have increased 4.8 percent and International sales would have remained relatively flat. Without the effects of currency rate changes International sales (with acquisitions) would have increased nearly 17 percent. Industrial North America experienced a changed mix of products with increases occurring in the instrumentation controls and refrigeration and air conditioning markets, partially offset by declines in the heavy-duty truck manufacturing and semiconductor fabrication markets.

Operating income for the Industrial Segment decreased 8.1 percent to $\$ 81.5$ million. Industrial North America increased 3.1 percent while Industrial International decreased 41.7 percent. North American operating income, as a percent of sales, decreased to 13.6 percent from 14.0 percent as margins were affected by the changed mix of products sold. International operating income, as a percent of sales, decreased to 5.0 percent from 9.7 percent primarily due to the stagnant industrial economy in Europe, a changed product mix and lower margin returns from sales contributed by recent acquisitions.

Industrial Segment backlog increased 7.9 percent compared to a year ago, but decreased slightly since June 30 , 1996. The increase from the prior year was primarily the result of acquisitions. Industrial North America results are expected to continue to grow moderately, but there is little indication that European results will improve before the second half of the fiscal year.

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AEROSPACE - Net sales of the Aerospace Segment were up 44.8 percent for the quarter. Without the effect of the Abex acquisition the increase would have been 9.2 percent. This increase was primarily the result of higher volume in spare parts, repairs and overhaul and commercial OEM business.

Income from operations increased 13.8 percent year to year, but Income from operations as a percent of sales decreased to 10.7 percent from 13.6 percent. The decrease in margin was primarily the result of lower margins of the recently acquired Abex operations. The Company has announced plans to consolidate these operations to strive for more cost-effective manufacturing and administrative functions. The costs for this restructuring, part of the purchase accounting of the Abex acquisition, will not impact future earnings.

Backlog for the Aerospace Segment increased 48.7 percent compared to a year ago, primarily as a result of the Abex acquisition, and increased 3.1 percent since June 30, 1996. The Aerospace Segment is expected to continue to grow throughout the year, with margins remaining at current levels or improving as volume efficiencies are achieved.

## BALANCE SHEET

Working capital increased to $\$ 655.4$ million at September 30 , 1996 from $\$ 635.2$ million at June 30, 1996, with the ratio of current assets to current liabilities increasing slightly to 1.9 to 1 . The increase was primarily due to decreases in Accounts payable, trade and Notes payable, partially offset by a decrease in Accounts receivable, net and an increase in Accrued domestic and foreign taxes.

Accounts receivable, net decreased $\$ 18.0$ since June 30,1996 as collections improved for both Industrial North America and Industrial International. Overall days sales outstanding improved during the quarter.

Inventories increased slightly for the quarter, but would have decreased without the addition of Inventories purchased through an acquisition. Months supply decreased slightly during the quarter.

Accounts payable, trade decreased $\$ 36.6$ million since June 30,1996 with the reduction occurring consistently throughout the operations.

Plant and equipment, net increased $\$ 9.0$ million due to both acquisitions and capital expenditures. An $\$ 11.0$ million increase in Other assets was primarily due to an increase in goodwill from acquisitions and an increase in deferred

## tax assets.

The debt to debt-equity ratio decreased to 29.5 percent at September 30,1996 compared to 30.7 percent as of June $30,1996$.

STATEMENT OF CASH FLOWS

Net cash provided by operating activities was $\$ 100.5$ million in fiscal 1997 compared to $\$ 42.2 \mathrm{million}$ for the three months ended September 30, 1995. The additional net cash provided was primarily the result of activity within the principal working capital items - Accounts receivable, Inventories, and Accounts payable, trade - which used cash of $\$ 14.0$ million in fiscal 1997 , compared to using cash of $\$ 45.2$ million in fiscal 1996. In addition, cash was provided by an increase in Other accrued liabilities and increases in the Pensions and other postretirement benefits accrual and Other liabilities, which had used cash in the prior year.

Financing activities used net cash of $\$ 34.8$ million in fiscal 1997 as opposed to $\$ 1.0 \mathrm{million}$ for the three months ended September 30,1995 . Payments of Notes payable used cash of $\$ 14.4$ million in fiscal 1997 compared to proceeds from Notes payable of $\$ 13.6$ million in fiscal 1996.

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PARKER-HANNIFIN CORPORATION

PART II - OTHER INFORMATION

Item 4. Submission of Matters to a Vote of Security Holders.
(a) The Annual Meeting of the Shareholders of the Registrant was held on October 23, 1996.
(b) Not applicable.
(c) (i) The Shareholders elected five directors to the threeyear class whose term of office will expire in 1999 as follows:
Votes For Votes Withheld

| Paul C. Ely, Jr. | $67,677,888$ | 453,600 |
| :--- | :--- | :--- |
| Frank A. LePage | $67,658,658$ | 472,830 |
| Peter W. Likins | $67,690,629$ | 440,859 |
| Wolfgang R. Schmitt | $67,674,243$ | 457,245 |
| Stephanie A. Streeter | $67,633,814$ | 477,674 |

No Shareholders abstained.
(ii) The Shareholders approved the appointment of Coopers \& Lybrand L.L.P. as auditors of the Corporation for the fiscal year ending June 30, 1997 as follows:

| For | $67,799,223$ |
| :--- | ---: |
| Against | 136,618 |
| Abstain | 195,646 |

(d) Not applicable.

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Item 6. Exhibits and Reports on Form 8-K.
(a) The following documents are furnished as exhibits and numbered pursuant to Item 601 of Regulation $S-K$ :

Exhibit 11 - Statement regarding computation of per share earnings.

Exhibit 27 - Financial Data Schedule
(b) No reports on Form 8-K have been filed during the quarter for which this Report is filed. undersigned thereunto duly authorized.

PARKER-HANNIFIN CORPORATION
(Registrant)

Michael J. Hiemstra
Michael J. Hiemstra
Vice President - Finance and Administration and Chief Financial Officer

## Date: November 14, 1996

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EXHIBIT INDEX

## Exhibit No.

Description of Exhibit
Sequential
Page

11
Computation of Earnings
Per Common Share
13
Financial Data Schedule
14

FORM 10-Q
COMPUTATION OF EARNINGS PER COMMON SHARE (Dollars in thousands, except per share amounts)
(Unaudited)

|  | $\begin{aligned} & \text { Three Months Ended } \\ & \text { September } 30 \text {, } \\ & 1996 \end{aligned}$ |  |
| :---: | :---: | :---: |
| <S> | <C> | <C> |
| Net income applicable to common shares | \$ 51,105 | \$ 57,375 |
| Weighted average common shares outstanding for the period | 74,303,064 | 74,070,861 |
| Increase in weighted average from dilutive effect of exercise of stock options | 581,226 | 811,722 |
| Weighted average common shares, assuming issuance of the above securities | 74,884,290 | 74,882,583 |

Earnings per common share:

| Primary | \$ | .69 | $\$$ | .77 |
| :--- | :--- | :--- | :--- | :--- |
| Fully diluted (A) | $\$$ | .68 | $\$$ | .77 |

<EN>
(A) This calculation is submitted in accordance with Regulation $\mathrm{S}-\mathrm{K}$

Item $601(\mathrm{~b})(11)$ although not required for income statement presentation because it results in dilution of less than 3 percent.
</TABLE>
<TABLE> <S> <C>
<ARTICLE> 5
<LEGEND>
THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM
PARKER-HANNIFIN CORPORATION'S REPORT ON FORM 10-Q FOR ITS QUARTERLY PERIOD
ENDED SEPTEMBER 30, 1996 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO
SUCH FINANCIAL STATEMENTS
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<PERIOD-END> SEP-30-1996
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959,328
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$</$ TABLE $>$

