# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 

## FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): April 25, 2013

## PARKER-HANNIFIN CORPORATION

(Exact Name of Registrant as Specified in Charter)


Registrant's telephone number, including area code: (216) 896-3000

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d2(b)
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e4(c))


## Item 2.02 Results of Operations and Financial Condition

## Item 7.01 Regulation FD Disclosure

The following information is furnished pursuant to Item 2.02, "Results of Operations and Financial Condition" and Item 7.01, "Regulation FD Disclosure"

On April 25, 2013, Parker-Hannifin Corporation issued a press release and presented a Webcast announcing earnings for the quarter ended March 31, 2013. The press release contains references to sales growth excluding the effects of acquisitions and currency exchange rates and the effect on cash flows from operating activities as a percent of sales of a discretionary pension plan contribution. The effects of acquisitions, currency exchange rates and the discretionary pension plan contribution are removed to allow investors and the company to meaningfully evaluate changes in sales and cash flows from operating activities as a percent of sales on a comparable basis from period to period. A copy of the press release is filed as Exhibit 99.1 to this report. A copy of the Webcast presentation is filed as Exhibit 99.2 to this report.

## Item 9.01 Financial Statements and Exhibits

(c) Exhibits:
99.1 Press release issued by Parker-Hannifin Corporation, dated April 25, 2013.
99.2 Webcast presentation by Parker-Hannifin Corporation, dated April 25, 2013.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

## PARKER-HANNIFIN CORPORATION

By: /s/ Jon P. Marten
Jon P. Marten
Executive Vice President - Finance \&
Administration and Chief Financial Officer

For Release: Immediately

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Stock symbol:
PH-NYSE

## Parker Reports Fiscal 2013 Third Quarter Results and Increases Dividend

- Third quarter diluted earnings per share $\$ 1.68$
- Company maintains fiscal 2013 earnings guidance midpoint
- Board approves second consecutive quarterly dividend increase, totaling 10 percent this year

CLEVELAND, April 25, 2013 -- Parker Hannifin Corporation (NYSE: PH), the global leader in motion and control technologies, today reported results for the fiscal 2013 third quarter ended March 31, 2013 and announced a 5 percent increase in its quarterly cash dividend. Fiscal 2013 third quarter sales were $\$ 3.30$ billion compared with $\$ 3.39$ billion in the prior year quarter. Acquisitions contributed 4 percent which was offset by a 6 percent reduction in organic sales. Net income was $\$ 256.6$ million in the current quarter compared with $\$ 312.7$ million in the third quarter of fiscal 2012. Fiscal 2013 third quarter earnings per diluted share were $\$ 1.68$ compared with $\$ 2.01$ in the prior year quarter.

Cash flow from operations for the first nine months of fiscal 2013 was $\$ 718.8$ million, or 7.5 percent of sales, compared with $\$ 1,006.5$ million, or 10.3 percent of sales for the first nine months of fiscal 2012. Cash flow from operations for the first nine months of fiscal 2013 included a $\$ 225.6$ million discretionary contribution to the company's pension plan. Excluding this contribution, cash flow from operations as a percent of sales was 9.9 percent for the first nine months of fiscal 2013.

The Board of Directors increased the company's regular quarterly cash dividend to 45 cents per share of common stock and declared a dividend payable June 7, 2013 to shareholders of record as of May 10, 2013. This represents a 5 percent increase over the previous quarterly dividend of 43 cents per common share and is the second consecutive increase this year. This is the company's 252nd consecutive quarterly dividend, resulting in a total distribution to shareholders of approximately $\$ 67$ million.
"The fundamentals of our business remain very strong despite a mediocre global economic environment," said Chairman, CEO and President, Don Washkewicz. "I am particularly pleased that we were able to deliver such strong total segment operating margins of 14 percent this quarter. We also continue to drive high levels of operating cash flow, which has allowed us the flexibility to announce our second consecutive quarterly dividend increase this year. This puts our fiscal 2013 dividend increase at 10 percent. We have now extended our long-standing annual dividend increase record to 57 consecutive fiscal years, which is among the top five longest running dividend-increase records in the S\&P 500 index, and we have more than doubled our annual payout in the past five years."

## Segment Results

In Industrial North America, third quarter sales decreased 2.4 percent to $\$ 1.28$ billion, and operating income was $\$ 209.0$ million compared with $\$ 227.0$ million in the same period a year ago.

In Industrial International, third quarter sales decreased 3.5 percent to $\$ 1.24$ billion, and operating income was $\$ 152.3$ million compared with $\$ 195.1$ million in the same period a year ago.

In Aerospace, third quarter sales increased 6.5 percent to $\$ 578.0$ million, and operating income was $\$ 80.1$ million compared with $\$ 65.9$ million in the same period a year ago.

In Climate and Industrial Controls, third quarter sales decreased 18.0 percent to $\$ 203.9$ million, and operating income was $\$ 21.3$ million compared with $\$ 23.2$ million in the same period a year ago. These
results reflect the impact of a business divestiture in the fiscal 2013 second quarter.

## Orders

Parker reported a decrease of 7 percent in orders for the quarter ending March 31, 2013, compared with the same quarter a year ago. The company reported the following orders:

- Orders declined 10 percent in Industrial North America compared with the same quarter a year ago.
- Orders declined 7 percent in Industrial International compared with the same quarter a year ago.
- Orders were unchanged in Aerospace on a rolling 12-month average basis.
- Orders declined 1 percent in Climate and Industrial Controls compared with the same quarter a year ago.


## Outlook

For the fiscal year ending June 30, 2013, the company has maintained the midpoint and narrowed the range of guidance for earnings from continuing operations to $\$ 6.25$ to $\$ 6.65$ per diluted share. Fiscal 2013 guidance includes an expected year-over-year increase in domestic qualified pension expense of approximately $\$ 0.35$ per diluted share due to accounting regulations which require the use of a lower discount rate based on current market conditions.

Washkewicz added, "We are not anticipating any meaningful change in global economic conditions through the remainder of the fiscal year. We will continue to take actions to drive operating cash flow while at the same time position ourselves for ongoing profitable growth and strong shareholder returns."

NOTICE OF CONFERENCE CALL: Parker Hannifin's conference call and slide presentation to discuss its fiscal 2013 third quarter results are available to all interested parties via live webcast today at 10:00 a.m. ET, on the company's investor information web site at www.phstock.com. To access the call, click on the "Live Webcast" link. From this link, users also may complete a pre-call system test and register for e-mail notification of future events and information available from Parker. A replay of the conference call will also be available at www.phstock.com for one year after the call.

With annual sales exceeding $\$ 13$ billion in fiscal year 2012, Parker Hannifin is the world's leading diversified manufacturer of motion and control technologies and systems, providing precision-engineered solutions for a wide variety of mobile, industrial and aerospace markets.

The company employs approximately 60,000 people in 48 countries around the world. Parker has increased its annual dividends paid to shareholders for 57 consecutive fiscal years, among the top five longest-running dividend-increase records in the S\&P 500 index. For more information, visit the company's web site at www.parker.com or its investor information web site at www.phstock.com.

## Notes on Orders

Orders provide near-term perspective on the company's outlook, particularly when viewed in the context of prior and future quarterly order rates. However, orders are not in themselves an indication of future performance. All comparisons are at constant currency exchange rates, with the prior year restated to the current-year rates. All exclude acquisitions until they can be reflected in both the numerator and denominator. Aerospace comparisons are rolling 12-month average computations. The total Parker orders number is derived from a weighted average of the year-over-year quarterly percent change in orders for Industrial North America, Industrial International, and Climate and Industrial Controls, and the year-over-year 12-month rolling average of orders for Aerospace.

## Forward-Looking Statements

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company, including its individual segments, may differ materially from current expectations, depending on economic conditions within its mobile, industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current economic environment, and growth, innovation and global diversification initiatives. A change in the economic conditions in individual markets may have a particularly volatile effect on segment performance. Among other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers, suppliers or distributors, including delays or cancellations in shipments, disputes regarding contract terms or significant changes in financial condition, changes in contract cost and revenue estimates for new development programs and changes in product mix; ability to identify acceptable strategic acquisition targets; uncertainties surrounding timing, successful completion or integration of acquisitions; ability to realize anticipated cost savings from business realignment activities; threats associated with and efforts to combat terrorism; uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals; competitive market conditions and resulting effects on sales and pricing; increases in raw material costs that cannot be recovered in product pricing; the company's ability to manage costs related to insurance and employee retirement and health care benefits; and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interest rates and credit availability. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them unless otherwise required by law.

PARKER HANNIFIN CORPORATION - MARCH 31, 2013
CONSOLIDATED STATEMENT OF INCOME

| (Unaudited) | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands except per share amounts) |  | 2013 |  | 2012 |  | 2013 |  | 2012 |
| Net sales | \$ | 3,307,041 | \$ | 3,393,563 | \$ | 9,587,471 | \$ | 9,734,276 |
| Cost of sales |  | 2,569,189 |  | 2,590,315 |  | 7,468,608 |  | 7,386,079 |
| Gross profit |  | 737,852 |  | 803,248 |  | 2,118,863 |  | 2,348,197 |
| Selling, general and administrative expenses |  | 379,690 |  | 377,479 |  | 1,141,912 |  | 1,132,635 |
| Interest expense |  | 23,050 |  | 22,313 |  | 70,775 |  | 69,303 |
| Other (income), net |  | $(3,439)$ |  | 2,629 |  | $(31,062)$ |  | $(5,100)$ |
| Income before income taxes |  | 338,551 |  | 400,827 |  | 937,238 |  | 1,151,359 |
| Income taxes |  | 81,959 |  | 88,138 |  | 259,584 |  | 298,169 |
| Net income |  | 256,592 |  | 312,689 |  | 677,654 |  | 853,190 |
| Less: Noncontrolling interests |  | 32 |  | 615 |  | 391 |  | 3,332 |
| Net income attributable to common shareholders | \$ | 256,560 | \$ | 312,074 | \$ | 677,263 | \$ | 849,858 |

Earnings per share attributable to common shareholders:

| Basic earnings per share | $\$$ | $\mathbf{1 . 7 2}$ | $\$$ | 2.07 | $\$$ | $\mathbf{4 . 5 4}$ | $\$$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Diluted earnings per share | $\$$ | $\mathbf{1 . 6 8}$ | $\$$ | 2.01 | $\$$ | $\mathbf{4 . 4 6}$ | $\$$ |
| Average shares outstanding during period - Basic |  | $\mathbf{1 4 9 , 2 8 7 , 6 2 8}$ |  | $151,017,910$ |  | $\mathbf{1 4 9 , 1 9 1 , 5 8 3}$ |  |
| Average shares outstanding during period - Diluted |  | $\mathbf{1 5 2 , 3 6 0 , 6 1 2}$ |  | $154,944,246$ | $151,472,380$ |  |  |
| Cash dividends per common share | $\$$ | $\mathbf{0 . 4 3}$ | $\$$ | $\mathbf{1 5 1 , 8 5 3 , 5 2 2}$ |  |  |  |

BUSINESS SEGMENT INFORMATION BY INDUSTRY

| (Unaudited) | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | 2013 |  |  | 2012 | 2013 |  | 2012 |  |
| Net sales |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 1,283,649 | \$ | 1,315,357 | \$ | 3,747,401 | \$ | 3,703,526 |
| International |  | 1,241,464 |  | 1,286,751 |  | 3,587,315 |  | 3,794,678 |
| Aerospace |  | 578,026 |  | 542,760 |  | 1,647,765 |  | 1,536,757 |
| Climate \& Industrial Controls |  | 203,902 |  | 248,695 |  | 604,990 |  | 699,315 |
| Total | \$ | 3,307,041 | \$ | 3,393,563 | \$ | 9,587,471 | \$ | 9,734,276 |

Segment operating income

| Industrial: |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North America | \$ | 209,048 | \$ | 226,986 | \$ | 620,154 | \$ | 645,951 |
| International |  | 152,309 |  | 195,065 |  | 427,514 |  | 569,224 |
| Aerospace |  | 80,080 |  | 65,925 |  | 194,150 |  | 204,824 |
| Climate \& Industrial Controls |  | 21,324 |  | 23,203 |  | 51,164 |  | 52,818 |
| Total segment operating income |  | 462,761 |  | 511,179 |  | 1,292,982 |  | 1,472,817 |
| Corporate general and administrative expenses |  | 41,410 |  | 38,377 |  | 126,578 |  | 142,529 |
| Income before interest expense and other expense |  | 421,351 |  | 472,802 |  | 1,166,404 |  | 1,330,288 |
| Interest expense |  | 23,050 |  | 22,313 |  | 70,775 |  | 69,303 |
| Other expense |  | 59,750 |  | 49,662 |  | 158,391 |  | 109,626 |
| Income before income taxes | \$ | 338,551 | \$ | 400,827 | \$ | 937,238 | \$ | 1,151,359 |

PARKER HANNIFIN CORPORATION - MARCH 31, 2013
CONSOLIDATED BALANCE SHEET

| (Unaudited) | March 31, |  | June 30, |  |  | March 31, |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | 2013 |  | 2012 |  |  | 2012 |
| Assets |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 1,677,319 | \$ | 838,317 | \$ | 773,459 |
| Accounts receivable, net |  | 2,017,126 |  | 1,992,284 |  | 2,061,501 |
| Inventories |  | 1,473,072 |  | 1,400,732 |  | 1,429,014 |
| Prepaid expenses |  | 136,268 |  | 137,429 |  | 100,336 |
| Deferred income taxes |  | 134,724 |  | 129,352 |  | 132,991 |
| Total current assets |  | 5,438,509 |  | 4,498,114 |  | 4,497,301 |
| Plant and equipment, net |  | 1,829,715 |  | 1,719,968 |  | 1,721,970 |
| Goodwill |  | 3,229,827 |  | 2,925,856 |  | 2,926,311 |
| Intangible assets, net |  | 1,313,990 |  | 1,095,218 |  | 1,096,306 |
| Other assets |  | 859,731 |  | 931,126 |  | 647,236 |
| Total assets | \$ | 12,671,772 | \$ | 11,170,282 | \$ | 10,889,124 |
|  |  |  |  |  |  |  |
| Liabilities and equity |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |
| Notes payable | \$ | 1,527,696 | \$ | 225,589 | \$ | 273,907 |
| Accounts payable |  | 1,162,125 |  | 1,194,684 |  | 1,148,939 |
| Accrued liabilities |  | 838,376 |  | 911,931 |  | 872,547 |
| Accrued domestic and foreign taxes |  | 120,352 |  | 153,809 |  | 193,907 |
| Total current liabilities |  | 3,648,549 |  | 2,486,013 |  | 2,489,300 |
| Long-term debt |  | 1,496,026 |  | 1,503,946 |  | 1,515,217 |
| Pensions and other postretirement benefits |  | 1,693,048 |  | 1,909,755 |  | 848,521 |
| Deferred income taxes |  | 127,159 |  | 88,091 |  | 141,467 |
| Other liabilities |  | 294,582 |  | 276,747 |  | 308,151 |
| Shareholders' equity |  | 5,409,058 |  | 4,896,515 |  | 5,577,592 |
| Noncontrolling interests |  | 3,350 |  | 9,215 |  | 8,876 |
| Total liabilities and equity | \$ | 12,671,772 | \$ | 11,170,282 | \$ | 10,889,124 |

PARKER HANNIFIN CORPORATION - MARCH 31, 2013

| CONSOLIDATED STATEMENT OF CASH FLOWS |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (Unaudited) | Nine Months Ended March 31, |  |  |  |
| (Dollars in thousands) | 2013 |  |  | 2012 |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 677,654 | \$ | 853,190 |
| Depreciation and amortization |  | 250,574 |  | 244,403 |
| Stock incentive plan compensation |  | 65,516 |  | 64,102 |
| Net change in receivables, inventories, and trade payables |  | $(13,743)$ |  | $(191,071)$ |
| Net change in other assets and liabilities |  | $(258,332)$ |  | 85,060 |
| Other, net |  | $(2,870)$ |  | $(49,223)$ |
| Net cash provided by operating activities |  | 718,799 |  | 1,006,461 |
| Cash flows from investing activities: |  |  |  |  |
| Acquisitions (net of cash of \$33,932 in 2013 and \$6,802 in 2012) |  | $(620,647)$ |  | $(31,004)$ |
| Capital expenditures |  | $(214,061)$ |  | $(154,097)$ |
| Proceeds from sale of plant and equipment |  | 24,321 |  | 15,560 |
| Proceeds from sale of business |  | 72,190 |  | - |
| Other, net |  | $(9,375)$ |  | $(16,381)$ |
| Net cash (used in) investing activities |  | $(747,572)$ |  | $(185,922)$ |
| Cash flows from financing activities: |  |  |  |  |
| Net payments for common stock activity |  | $(125,325)$ |  | $(312,545)$ |
| Acquisition of noncontrolling interests |  | $(1,072)$ |  | $(147,441)$ |
| Net proceeds from debt |  | 1,186,679 |  | 47,763 |
| Dividends |  | $(187,705)$ |  | $(178,606)$ |
| Net cash provided by (used in) financing activities |  | 872,577 |  | $(590,829)$ |
| Effect of exchange rate changes on cash |  | $(4,802)$ |  | $(113,717)$ |
| Net increase in cash and cash equivalents |  | 839,002 |  | 115,993 |
| Cash and cash equivalents at beginning of period |  | 838,317 |  | 657,466 |
| Cash and cash equivalents at end of period | \$ | 1,677,319 | \$ | 773,459 |

## Parker Hannifin Corporation

## 3rd Quarter FY2013 Earnings Release



PH

NYSE

## Forward-Looking Statements

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company, including its individual segments, may differ materially from current expectations, depending on economic conditions within its mobile, industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current economic environment, and growth, innovation and global diversification initiatives. A change in the economic conditions in individual markets may have a particularly volatile effect on segment performance. Among other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers, suppliers or distributors, including delays or cancellations in shipments, disputes regarding contract terms or significant changes in financial condition, changes in contract cost and revenue estimates for new development programs and changes in product mix; ability to identify acceptable strategic acquisition targets; uncertainties surrounding timing, successful completion or integration of acquisitions; ability to realize anticipated cost savings from business realignment activities; threats associated with and efforts to combat terrorism; uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals; competitive market conditions and resulting effects on sales and pricing; increases in raw material costs that cannot be recovered in product pricing; the company's ability to manage costs related to insurance and employee retirement and health care benefits; and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interest rates and credit availability. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them unless otherwise required by law.

## Non-GAAP Financial Measures

This presentation reconciles sales amounts reported in accordance with U.S. GAAP to sales amounts adjusted to remove the effects of acquisitions made within the prior four quarters and the effects of currency exchange rates. This presentation also reconciles cash flow from operating activities as a percent of sales in accordance with U.S. GAAP to cash flow from operating activities as a percent of sales without the effect of a discretionary pension plan contribution. The effects of acquisitions, currency exchange rates and the discretionary pension plan contribution are removed to allow investors and the company to meaningfully evaluate changes in sales and cash flow from operating activities as a percent of sales on a comparable basis from period to period.

## Agenda

- CEO 3 ${ }^{\text {rd }}$ Quarter FY2013 Highlights
- Key Performance Measures \& Outlook
- Questions and Answers
- CEO Closing Comments


## Highlights 3rd Quarter FY2013

## Sales

- Slightly down year over year
- Organic revenues decreased 6\%
- Acquisitions contributed $4 \%$
- Signs global economy bottoming out


## Earnings \& Margins

- Achieved $\$ 257 \mathrm{~m}$ or $\$ 1.68$ per diluted share
- Decreased International volume
- Acquisition, divestiture \& integration expenses
- Strong operating margins of $14.0 \%$


## Cash Flow

- Generated $\$ 371 \mathrm{~m}$ or $11.2 \%$ of sales
- $5 \%$ dividend increase


## Diluted Earnings Per Share $3^{\text {rd }}$ Quarter FY2013



## Influences on Earnings $3^{\text {rd }}$ Quarter FY2013 vs. $3^{\text {rd }}$ Quarter FY2012



* Segment Operating Income decline mainly due to Industrial International


## Sales \& Operating Margin $3^{\text {rd }}$ Quarter FY2013 - Total Parker

| \$ in millions | 3rd Quarter |  |  |  |  | Total Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2013 |  | \% |  |  | FY2013 |  | \% |  |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| As reported | \$ | 3,307 | (2.5)\% | \$ | 3,394 | \$ | 9,588 | (1.5)\% | \$ | 9,734 |
| Acquisitions |  | 134 | 3.9 \% |  |  |  | 344 | 3.5 \% |  |  |
| Currency |  | (24) | (0.7)\% |  |  |  | (134) | (1.4)\% |  |  |
| Adjusted Sales | \$ | 3,197 | (5.7)\% |  |  | \$ | 9,378 | (3.6)\% |  |  |


| Operating Margin |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| As reported | \$ | 463 | \$ | 511 | \$ | 1,293 | \$ | 1,473 |
| \% of Sales |  | 14.0\% |  | 15.1 \% |  | 13.5 \% |  | 15.1 \% |

## Sales \& Operating Margin $3^{\text {rd }}$ Quarter FY2013 - Industrial North America

| \$ in millions | 3rd Quarter |  |  |  |  | Total Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2013 |  |  |  | 2012 | FY2013 |  |  |  | 2012 |
| Sales |  |  |  |  |  |  |  |  |  |  |
| As reported | \$ | 1,284 | (2.4)\% | \$ | 1,315 | \$ | 3,748 | 1.2 \% | \$ | 3,703 |
| Acquisitions |  | 72 | 5.5 \% |  |  |  | 170 | 4.6 \% |  |  |
| Currency |  | (1) | (0.1)\% |  |  |  | 1 | 0.0 \% |  |  |
| Adjusted Sales | \$ | 1,213 | (7.8)\% |  |  | \$ | 3,577 | (3.4)\% |  |  |


| Operating Margin |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| As reported | \$ | 209 | \$ | 227 | \$ | 620 | \$ | 646 |
| \% of Sales |  | 16.3 \% |  | 17.3 \% |  | 16.5 \% |  | 17.4 \% |

## Sales \& Operating Margin $3^{\text {rd }}$ Quarter FY2013 - Industrial International

| \$ in millions | 3rd Quarter |  |  |  |  | Total Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2013 |  | \% |  |  | FY2013 |  | \% |  |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| As reported | \$ | 1,241 | (3.5)\% | \$ | 1,287 | \$ | 3,587 | (5.5)\% | \$ | 3,795 |
| Acquisitions |  | 62 | 4.8 \% |  |  |  | 174 | 4.6 \% |  |  |
| Currency |  | (22) | (1.7)\% |  |  |  | (128) | (3.4)\% |  |  |
| Adjusted Sales | \$ | 1,201 | (6.6)\% |  |  | \$ | 3,541 | (6.7)\% |  |  |


| Operating Margin |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| As reported | \$ | 152 | \$ | 195 | \$ | 428 | \$ | 569 |
| \% of Sales |  | 12.3 \% |  | 15.2 \% |  | 11.9 \% |  | 15.0 \% |

## Sales \& Operating Margin $3^{\text {rd }}$ Quarter FY2013 - Aerospace

| \$ in millions | 3rd Quarter |  |  |  |  | Total Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2013 |  | \% |  |  | FY2013 |  | $\%$ |  |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| As reported | \$ | 578 | 6.5 \% | \$ | 543 | \$ | 1,648 | 7.2 \% | \$ | 1,537 |
| Acquisitions |  | - | - \% |  |  |  | - | - \% |  |  |
| Currency |  | - | -\% |  |  |  | (3) | (0.1)\% |  |  |
| Adjusted Sales | \$ | 578 | 6.5 \% |  |  | \$ | 1,651 | 7.3 \% |  |  |


| Operating Margin |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| As reported | \$ | 80 | \$ | 66 | \$ | 194 | \$ | 205 |
| \% of Sales |  | 13.9 \% |  | 12.1 \% |  | 11.8 \% |  | 13.3 \% |

## Sales \& Operating Margin

 $3^{\text {rd }}$ Quarter FY2013 - Climate \& Industrial Controls\$ in million

| Sales |  |  | \% <br> Change |  | FY2012 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| As reported | \$ | 204 | (18.0)\% | \$ | 249 |
| Acquisitions |  | - | - \% |  |  |
| Currency |  | (1) | (0.3)\% |  |  |
| Adjusted Sales | \$ | 205 | (17.7)\% |  |  |


| Total Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| FY2013 |  | \% Change | FY2012 |  |
| \$ | 605 | (13.5)\% | \$ | 699 |
|  | - | - \% |  |  |
|  | (4) | (0.6)\% |  |  |
| \$ | 609 | (12.9)\% |  |  |

Operating Margin

| As reported | $\$$ | 21 | $\$$ | 23 | $\$$ | 51 | $\$$ | 53 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| \% of Sales |  | $10.5 \%$ |  | $9.3 \%$ |  | $8.5 \%$ |  | $7.6 \%$ |

## Order Rates

|  | Mar 2013 | Dec 2012 | Mar 2012 | Dec 2011 |
| :---: | :---: | :---: | :---: | :---: |
| Total Parker | - 7 \% | - $2 \%$ | + $2 \%$ | + $3 \%$ |
| Industrial North America | - $10 \%$ | - $6 \%$ | + $7 \%$ | + $8 \%$ |
| Industrial International | - $7 \%$ | - $5 \%$ | $1 \%$ | + $1 \%$ |
| Aerospace | + $0 \%$ | + $14 \%$ | + $4 \%$ | + $0 \%$ |
| Climate \& Industrial Controls | $1 \%$ | + $1 \%$ | - 6 \% | $5 \%$ |

Excludes Acquisitions, Divestitures \& Currency 3-month year-over-year comparisons of total dollars, except Aerospace Aerospace is calculated using a 12-month rolling average

## Balance Sheet Summary

- Cash
- Working capital
- Accounts receivable
- Inventory
- Accounts payable


## Cash Flow from Operating Activities 3rd Quarter FY2013



As Reported
As Reported \% Sales
Discretionary Pension Plan Contribution
Adjusted Cash From Operating Activities
Adjusted \% Sales


| Total Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY2013 |  | FY2012 |  |
| $\$$ | 719 |  | 1,006 |  |
|  | $7.5 \%$ |  | $10.3 \%$ |  |
| $\$$ | 226 |  | $\$$ | - |
| $\$$ | 945 |  | $\$ 1,006$ |  |
|  | $\mathbf{9 . 9 \%}$ |  | $\mathbf{1 0 . 3 \%}$ |  |

## Guidance Assumptions Sales \& Segment Operating Margins

| FY 2013 Sales Change versus FY 2012 |  |  |  |
| :--- | ---: | :--- | :--- |
| Total Parker | $\mathbf{( 1 . 7 ) \%}$ | - | $\mathbf{0 . 7 \%}$ |
| Industrial North America | $(0.1) \%$ | - | $1.9 \%$ |
| Industrial International | $\mathbf{( 4 . 3 ) \%}$ | - | $(\mathbf{1 . 5}) \%$ |
| Aerospace | $\mathbf{7 . 1} \%$ | - | $\mathbf{9 . 1} \%$ |
| Climate \& Industrial Controls | $\mathbf{( 1 4 . 8 ) \%}$ | $-\mathbf{}$ | $\mathbf{( 1 2 . 4 ) \%}$ |


| FY 2013 Segment Operating Margin Percentages |  |  |  |
| :--- | ---: | :--- | :--- |
| Total Parker | $13.9 \%$ | - | $14.1 \%$ |
| Industrial North America | $16.8 \%$ | - | $17.0 \%$ |
| Industrial International | $12.4 \%$ | - | $12.8 \%$ |
| Aerospace | $12.3 \%$ | - | $12.5 \%$ |
| Climate \& Industrial Controls | $9.6 \%$ | - | $10.0 \%$ |

# Guidance Assumptions <br> Below Segment Operating Income Items (+/- 1.3\%) 

- Corporate Admin, Interest and Other Expense (Income)
- \$471M at Midpoint
- Tax Rate
- 28.0\%
- Shares Outstanding
- 152.2M


## Maintained Midpoint of FY2013 Guidance Range Narrowed




PH
LISTED
NYSE.

## Appendix

- Consolidated Statement of Income
- Business Segment Information By Industry
- Consolidated Balance Sheet
- Consolidated Statement of Cash Flows


## Consolidated Statement of Income



## Business Segment Information By Industry

| (Unaudited)(Dollars in thousands) | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2013 |  | 2012 |  | 2013 |  | 2012 |
| Net sales |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 1,283,649 | \$ | 1,315,357 | \$ | 3,747,401 | \$ | 3,703,526 |
| International |  | 1,241,464 |  | 1,286,751 |  | 3,587,315 |  | 3,794,678 |
| Aerospace |  | 578,026 |  | 542,760 |  | 1,647,765 |  | 1,536,757 |
| Climate \& Industrial Controls |  | 203,902 |  | 248,695 |  | 604,990 |  | 699,315 |
| Total | \$ | 3,307,041 | \$ | 3,393,563 | \$ | 9,587,471 | \$ | 9,734,276 |
| Segment operating income |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |
| North America | S | 209,048 | \$ | 226,986 | \$ | 620,154 | \$ | 645,951 |
| International |  | 152,309 |  | 195,065 |  | 427,514 |  | 569,224 |
| Aerospace |  | 80,080 |  | 65,925 |  | 194,150 |  | 204,824 |
| Climate \& Industrial Controls |  | 21,324 |  | 23,203 |  | 51,164 |  | 52,818 |
| Total segment operating income |  | 462,761 |  | 511,179 |  | 1,292,982 |  | 1,472,817 |
| Corporate general and administrative expenses |  | 41,410 |  | 38,377 |  | 126,578 |  | 142,529 |
| Income before interest and other expense |  | 421,351 |  | 472,802 |  | 1,166,404 |  | 1,330,288 |
| Interest expense |  | 23,050 |  | 22,313 |  | 70,775 |  | 69,303 |
| Other expense |  | 59,750 |  | 49,662 |  | 158,391 |  | 109,626 |
| Income before income taxes | \$ | 338,551 | \$ | 400,827 | \$ | 937,238 | \$ | 1,151,359 |

## Consolidated Balance Sheet

| (Unaudited) <br> (Dollars in thousands) | $\begin{array}{r} \text { March 31, } \\ 2013 \end{array}$ |  | $\begin{array}{r} \text { June, } 30 \\ 2012 \\ \hline \end{array}$ |  | $\begin{aligned} & \text { March 31, } \\ & 2012 \\ & \hline \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 1,677,319 | \$ | 838,317 | \$ | 773,459 |
| Accounts receivable, net |  | 2,017,126 |  | 1,992,284 |  | 2,061,501 |
| Inventories |  | 1,473,072 |  | 1,400,732 |  | 1,429,014 |
| Prepaid expenses |  | 136,268 |  | 137,429 |  | 100,336 |
| Deferred income taxes |  | 134,724 |  | 129,352 |  | 132,991 |
| Total current assets |  | 5,438,509 |  | 4,498,114 |  | 4,497,301 |
| Plant and equipment, net |  | 1,829,715 |  | 1,719,968 |  | 1,721,970 |
| Goodw ill |  | 3,229,827 |  | 2,925,856 |  | 2,926,311 |
| Intangible assets, net |  | 1,313,990 |  | 1,095,218 |  | 1,096,306 |
| Other assets |  | 859,731 |  | 931,126 |  | 647,236 |
| Total assets | \$ | 12,671,772 | \$ | 11,170,282 | \$ | 10,889,124 |


| Liabilities and equity |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current liabilities: |  |  |  |  |  |  |
| Notes payable | \$ | 1,527,696 | \$ | 225,589 | \$ | 273,907 |
| Accounts payable |  | 1,162,125 |  | 1,194,684 |  | 1,148,939 |
| Accrued liabilities |  | 838,376 |  | 911,931 |  | 872,547 |
| Accrued domestic and foreign taxes |  | 120,352 |  | 153,809 |  | 193,907 |
| Total current liabilities |  | 3,648,549 |  | 2,486,013 |  | 2,489,300 |
| Long-term debt |  | 1,496,026 |  | 1,503,946 |  | 1,515,217 |
| Pensions and other postretirement benefits |  | 1,693,048 |  | 1,909,755 |  | 848,521 |
| Deferred income taxes |  | 127,159 |  | 88,091 |  | 141,467 |
| Other liabities |  | 294,582 |  | 276,747 |  | 308,151 |
| Shareholders' equity |  | 5,409,058 |  | 4,896,515 |  | 5,577,592 |
| Noncontrolling interests |  | 3,350 |  | 9,215 |  | 8,876 |
| Total liabilities and equity | \$ | 12,671,772 | \$ | 11,170,282 | \$ | 10,889,124 |

## Consolidated Statement of Cash Flows

| (Unaudited) (Dollars in thousands) | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2013 |  | 2012 |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 677,654 | \$ | 853,190 |
| Depreciation and amortization |  | 250,574 |  | 244,403 |
| Stock incentive plan compensation |  | 65,516 |  | 64,102 |
| Net change in receivables, inventories, and trade payables |  | $(13,743)$ |  | $(191,071)$ |
| Net change in other assets and liabilities |  | $(258,332)$ |  | 85,060 |
| Other, net |  | $(2,870)$ |  | $(49,223)$ |
| Net cash provided by operating activities |  | 718,799 |  | 1,006,461 |
| Cash flows from investing activities: |  |  |  |  |
| Acquisitions (net of cash of \$33,932 in 2013 and \$6,802 in 2012) |  | $(620,647)$ |  | $(31,004)$ |
| Capital expenditures |  | $(214,061)$ |  | $(154,097)$ |
| Proceeds from sale of plant and equipment |  | 24,321 |  | 15,560 |
| Proceeds from sale of business |  | 72,190 |  | . |
| Other, net |  | $(9,375)$ |  | $(16,381)$ |
| Net cash (used in) investing activities |  | $(747,572)$ |  | $(185,922)$ |
| Cash flows from financing activities: |  |  |  |  |
| Net payments for common stock activity |  | $(125,325)$ |  | $(312,545)$ |
| Acquisition of noncontroling interests |  | $(1,072)$ |  | $(147,441)$ |
| Net proceeds from debt |  | 1,186,679 |  | 47,763 |
| Dividends |  | $(187,705)$ |  | $(178,606)$ |
| Net cash provided by (used in) financing activities |  | 872,577 |  | $(590,829)$ |
| Efect of exchange rate changes on cash |  | $(4,802)$ |  | $(113,717)$ |
| Net increase in cash and cash equivalents |  | 839,002 |  | 115,993 |
| Cash and cash equivalents at beginning of period |  | 838,317 |  | 657,466 |
| Cash and cash equivalents at end of period | \$ | 1,677,319 | \$ | 773,459 |

