#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

#### FORM 8-K

# CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): August 6, 2014

#### PARKER-HANNIFIN CORPORATION

(Exact Name of Registrant as Specified in Charter)

Ohio (State or other jurisdiction of Incorporation or Organization) 34-0451060 (I.R.S. Employer Identification No.)

6035 Parkland Boulevard, Cleveland, Ohio (Address of Principal Executive Offices)

44124-4141 (Zip Code)

Registrant's telephone number, including area code: (216) 896-3000

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02 Results of Operations and Financial Condition

On August 6, 2014, Parker-Hannifin Corporation issued a press release and presented a Webcast announcing results of operations for the quarter ended June 30, 2014. A copy of the press release is furnished as Exhibit 99.1 to this report. A copy of the Webcast presentation is furnished as Exhibit 99.2 to this report.

#### **Item 9.01 Financial Statements and Exhibits**

- (c) Exhibits:
- 99.1 Press release issued by Parker-Hannifin Corporation, dated August 6, 2014.
- 99.2 Webcast presentation by Parker-Hannifin Corporation, dated August 6, 2014.

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

PARKER-HANNIFIN CORPORATION
By: /s/ Jon P. Marten
Jon P. Marten
Executive Vice President - Finance &

Administration and Chief Financial Officer

Date: August 6, 2014



Exhibit 99.1

For Release: Immediately

Contact: Media -

Aidan Gormley -Director, Global Communications and Branding 216-896-3258

aidan.gormley@parker.com

Financial Analysts -

Pamela Huggins, Vice President - Treasurer 216-896-2240

phuggins@parker.com

Stock symbol: PH - NYSE

#### Parker Reports Fiscal 2014 Fourth Quarter and Full Year Sales, Net Income and Earnings per Share

- Record fourth quarter sales, operating cash flow and full year sales
- Fourth quarter earnings per diluted share \$1.98, or \$2.06 adjusted for restructuring expenses
- Additional, one-time, fourth quarter restructuring related costs estimated at \$0.10 per diluted share
- Company anticipates record year in fiscal 2015 with earnings guidance in the range of \$7.00 to \$7.80 per diluted share, or \$7.25 to \$8.05 adjusted for restructuring expenses

CLEVELAND, August 6, 2014 - Parker Hannifin Corporation (NYSE: PH), the global leader in motion and control technologies, today reported results for the fiscal 2014 fourth quarter and full year ended June 30, 2014. Fiscal 2014 sales were a record at \$13.2 billion, compared with \$13.0 billion in fiscal 2013. Net income for fiscal 2014 was \$1,041 million, or \$6.87 per diluted share, compared with net income of \$949 million, or \$6.26 per diluted share in fiscal 2013. Adjusted earnings per diluted share for fiscal 2014 were \$6.94. A reconciliation of reported to adjusted sales, net income and earnings per diluted share is included with the financial tables accompanying this news release. Cash flow from operations for fiscal 2014 was \$1.4 billion or 10.5 percent of sales compared with \$1.2 billion or 9.1 percent of sales in the prior year. Excluding a discretionary contribution to the company's pension plan of \$75 million in fiscal 2014, cash flow from operations was 11.1 percent of sales.

"Fiscal 2014 was a transitional year as we worked through the most significant restructuring in our history." said Chairman, CEO and President, Don Washkewicz. "I am proud that our global team was able to stay focused and still deliver record sales, and strong earnings and cash flow for the year, which included record fourth quarter operating cash flow. Overall, we are well positioned entering the new fiscal year."

Fiscal 2014 fourth quarter sales increased 3 percent to a record \$3.53 billion, compared with \$3.43 billion in the same period a year ago. Fiscal 2014 fourth quarter net income was \$301.2 million, or \$1.98 earnings per diluted share, compared with \$271.1 million, or \$1.78 earnings per diluted share in the prior year quarter. Fiscal 2014 fourth quarter earnings per diluted share were \$2.06 adjusted for the impact of \$0.08 in earnings per diluted share in restructuring expenses.

#### **Fourth Quarter Segment Results**

Diversified Industrial Segment: North American fourth quarter sales increased 4.0 percent to \$1.53 billion, and operating income was \$268.7 million compared with \$249.7 million in the same period a year ago. International fourth quarter sales increased 3.1 percent to \$1.38 billion, and operating income was \$137.9 million compared with \$162.6 million in the same period a year ago.

Aerospace Systems Segment: Fourth quarter sales were essentially flat at \$617.6 million, reflecting the impact of the previously announced joint venture between Parker Aerospace and GE Aviation. Operating income was \$104.9 million compared with \$86.1 million in the same period a year ago.

#### <u>Orders</u>

Parker reported an increase of 4 percent in orders for the quarter ending June 30, 2014, compared with the same quarter a year ago. This is the fourth consecutive quarter of year-over-year positive order growth. The company reported the following orders by business:

- Orders increased 6 percent in the Diversified Industrial North America businesses
- Orders decreased 4 percent in the Diversified Industrial International businesses

 Orders increased 17 percent in the Aerospace Systems segment on a rolling 12-month average basis.

#### Fiscal 2015 Outlook

For the fiscal year ending June 30, 2015, the company has issued guidance for earnings per diluted share in the range of \$7.00 to \$7.80, or \$7.25 to \$8.05 on an adjusted basis. Fiscal year 2015 guidance is adjusted for expected restructuring expenses of approximately \$0.25 per diluted share.

Washkewicz added, "In fiscal year 2015, we anticipate generally stable macroeconomic conditions. As always, we will stay the course by executing the Win Strategy, which has helped us deliver consistent results and are poised to deliver another year of record earnings performance for Parker."

NOTICE OF CONFERENCE CALL: Parker Hannifin's conference call and slide presentation to discuss its fiscal 2014 fourth quarter results are available to all interested parties via live webcast today at 11:00 a.m. ET, on the company's investor information web site at www.phstock.com. To access the call, click on the "Live Webcast" link. From this link, users also may complete a pre-call system test and register for e-mail notification of future events and information available from Parker. A replay of the conference call will also be available at www.phstock.com for one year after the call.

With annual sales exceeding \$13 billion in fiscal year 2014, Parker Hannifin is the world's leading diversified manufacturer of motion and control technologies and systems, providing precision-engineered solutions for a wide variety of mobile, industrial and aerospace markets. The company employs approximately 57,500 people in 50 countries around the world. Parker has increased its annual dividends paid to shareholders for 58 consecutive fiscal years, among the top five longest-running dividend-increase records in the S&P 500 index. For more information, visit the company's website at www.parker.com, or its investor information website at www.phstock.com.

#### Note on Orders

Orders provide near-term perspective on the company's outlook, particularly when viewed in the context of prior and future quarterly order rates. However, orders are not in themselves an indication of future performance. All comparisons are at constant currency exchange rates, with the prior year restated to the current-year rates. All exclude acquisitions until they can be reflected in both the numerator and denominator. Aerospace comparisons are rolling 12-month average computations. The total Parker orders number is derived from a weighted average of the year-over-year quarterly percent change in orders for Diversified Industrial North America and Diversified Industrial International, and the year-over-year 12-month rolling average of orders for the Aerospace Systems segment.

#### Note on Non-GAAP Numbers

This press release contains references to (a) net income without the effect of a gain associated with a joint venture agreement, asset writedowns and restructuring expense, (b) earnings per diluted share without the effect of a gain associated with a joint venture, asset writedowns and restructuring expense (c) cash flow excluding discretionary contributions to the company's pension plan, and (d) the effect of restructuring expenses on forecasted earnings per diluted share. The effects of divestitures, a gain associated with a joint venture, asset writedowns, restructuring expenses, and pension plan contributions are removed to allow investors and the company to meaningfully evaluate changes in sales, net income, earnings per diluted share, and cash flow on a comparable basis from period to period.

#### Forward-Looking Statements

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company, including its individual segments, may differ materially from current expectations, depending on economic conditions within its mobile, industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current economic environment, and growth, innovation and global diversification initiatives. A change in the economic conditions in individual markets may have a particularly volatile effect on segment performance. Among other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers, suppliers or distributors, including delays or cancellations in shipments, disputes regarding contract terms or significant changes in financial condition, changes in contract cost and revenue estimates for new development programs and changes in product mix; ability to identify acceptable strategic acquisition targets; uncertainties surrounding timing, successful completion or integration of acquisitions and similar transactions; the ability to successfully divest businesses planned for divestiture and realize the anticipated benefits of such divestitures; the determination to undertake business realignment activities and the expected costs thereof and, if undertaken, the ability to complete such activities and realize the anticipated cost savings from such activities; the ability to realize anticipated benefits of the consolidation of the Climate and Industrial Controls Group; threats associated with and efforts to combat terrorism; uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals; competitive market conditions and resulting effects on sales and pricing; increases in raw material costs that cannot be recovered in product pricing; the company's ability to manage costs related to insurance and employee retirement and health care benefits; and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interest rates and credit availability. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them unless otherwise required by law.

###

PARKER HANNIFIN CORPORATION - JUNE 30, 2014								Exhibit 99.1
CONSOLIDATED STATEMENT OF INCOME								
		Three Mont	ns Ended Ju	ane 30,		Year End	ed June	30,
(Dollars in thousands except per share amounts)		2014		2013		2014		2013
Net sales	\$	3,525,415	\$	3,428,233	\$	13,215,971	\$	13,015,704
Cost of sales		2,685,954		2,618,067		10,188,227		10,086,675
Gross profit		839,461		810,166		3,027,744		2,929,029
Selling, general and administrative expenses		421,185		413,061		1,633,992		1,554,973
Goodwill and intangible asset impairment		_		_		188,870		_
Interest expense		20,163		20,777		82,566		91,552
Other (income) expense, net		(9,711)		2,565		(434,404)		(28,497
ncome before income taxes		407,824		373,763		1,556,720		1,311,00
ncome taxes		106,648		102,633		515,302		362,217
Net income		301,176		271,130		1,041,418		948,784
Less: Noncontrolling interests		138		(34)		370		357
Net income attributable to common shareholders	\$	301,038	\$	271,164	\$	1,041,048	\$	948,427
Earnings per share attributable to common shareholders:								
Basic earnings per share	\$	2.02	\$	1.82	\$	6.98	\$	6.30
Diluted earnings per share	\$	1.98	\$	1.78	\$	6.87	\$	6.26
Average shares outstanding during period - Basic		148,967,357		149,298,277		149,099,448		149,218,257
Average shares outstanding during period - Diluted		151,803,746		152,115,402		151,444,103		151,588,031
Cash dividends per common share	\$	0.48	\$	0.45	\$	1.86	\$	1.70
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL							\$	1.70
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL	UTED SHARE TO	ADJUSTED NET	INCOME	AND EARNINGS PEI	R DILUTE	D SHARE		1.70
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL (Unaudited) Net income							\$	
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL (Unaudited) Net income Adjustments:	UTED SHARE TO	ADJUSTED NET	INCOME	AND EARNINGS PEI	R DILUTE	D SHARE 1,041,418		948,784
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL (Unaudited) Net income Adjustments: Restructuring charges	UTED SHARE TO	ADJUSTED NET	INCOME	AND EARNINGS PEI	R DILUTE	D SHARE  1,041,418  73,684		948,784
Asset writedowns	UTED SHARE TO	ADJUSTED NET	INCOME	AND EARNINGS PEI	R DILUTE	1,041,418 73,684 192,188		948,784 10,048
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL (Unaudited) Net income Adjustments: Restructuring charges Asset writedowns Gain related to joint venture agreement	UTED SHARE TO	301,176 12,854 —	* INCOME	271,130 3,392 —	R DILUTE	1,041,418 73,684 192,188 (255,652)	\$	948,784 10,048 —
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL (Unaudited) Net income Adjustments: Restructuring charges Asset writedowns Gain related to joint venture agreement	UTED SHARE TO	ADJUSTED NET	INCOME	AND EARNINGS PEI	R DILUTE	1,041,418 73,684 192,188		948,78- 10,04- –
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL  (Unaudited) Net income Adjustments: Restructuring charges Asset writedowns	UTED SHARE TO	301,176 12,854 —	* INCOME	271,130 3,392 —	R DILUTE	1,041,418 73,684 192,188 (255,652)	\$	948,784 10,048 — — — 958,832
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL  Unaudited) Net income Adjustments: Restructuring charges Asset writedowns Gain related to joint venture agreement Adjusted net income  Earnings per diluted share	UTED SHARE TO	301,176 12,854 — — 314,030	* INCOME	271,130  3,392  — — 274,522	s s	73,684 192,188 (255,652) 1,051,638	\$	948,784 10,044 — — 958,832
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL  Unaudited) Net income Adjustments: Restructuring charges Asset writedowns Gain related to joint venture agreement Adjusted net income  Earnings per diluted share	UTED SHARE TO	301,176 12,854 — — 314,030	* INCOME	271,130  3,392  — — 274,522	s s	73,684 192,188 (255,652) 1,051,638	\$	948,78- 10,044 — — 958,832 6.20
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL  Unaudited) Net income Adjustments: Restructuring charges Asset writedowns Gain related to joint venture agreement Adjusted net income  Earnings per diluted share Adjustments:	UTED SHARE TO	301,176  12,854  — — 314,030	* INCOME	271,130  3,392   274,522	s s	1,041,418 73,684 192,188 (255,652) 1,051,638	\$	948,78: 10,04 ———————————————————————————————————
RECONCILIATION OF NET INCOME AND EARNINGS PER DIL  (Unaudited) Net income Adjustments: Restructuring charges Asset writedowns Gain related to joint venture agreement Adjusted net income  Earnings per diluted share Adjustments: Restructuring charges	UTED SHARE TO	301,176  12,854  — — 314,030	* INCOME	271,130  3,392   274,522	s s	1,041,418 73,684 192,188 (255,652) 1,051,638	\$	948,784

PARKER HANNIFIN CORPORATION - JUNE 30, 2014						Exhibit 99.1
BUSINESS SEGMENT INFORMATION BY INDUSTRY						
	Three Mont	hs Ended Ju	une 30,	Year End	30,	
(Dollars in thousands)	2014		2013	2014		2013
Net sales						
Diversified Industrial:						
North America	\$ 1,525,038	\$	1,466,568	\$ 5,693,527	\$	5,637,657
International	1,382,757		1,341,715	5,287,916		5,110,332
Aerospace Systems	617,620		619,950	2,234,528		2,267,715
Total	\$ 3,525,415	\$	3,428,233	\$ 13,215,971	\$	13,015,704
Segment operating income						
Diversified Industrial:						
North America	\$ 268,669	\$	249,726	\$ 946,493	\$	908,719
International	137,935		162,641	572,476		602,480
Aerospace Systems	104,932		86,136	271,238		280,286
Total segment operating income	511,536		498,503	1,790,207		1,791,485
Corporate general and administrative expenses	49,520		59,189	181,926		185,767
Income before interest expense and other expense	462,016		439,314	1,608,281		1,605,718
Interest expense	20,163		20,777	82,566		91,552
Other expense (income)	34,029		44,774	(31,005)		203,165
Income before income taxes	\$ 407,824	\$	373,763	\$ 1,556,720	\$	1,311,001

RECONCILIATION OF NET SAL ADJUSTED NET SALES	ES T	0								
(Unaudited)										
		Three Months Ended June 30,		%		Year End	ed Ju	ne 30,	%	
		2014		2013	Change		2014		2013	Change
Total net sales	\$	3,525,415	\$	3,428,233	2.8 %	\$	13,215,971	\$	13,015,704	1.5 %
Adjustments:										
Sales related to GE joint venture		_		51,247		\$	49,510	\$	175,306	
Adjusted total net sales	\$	3,525,415	\$	3,376,986	4.4 %	\$	13,166,461	\$	12,840,398	2.5 %
Aerospace Systems net sales	\$	617,620	\$	619,950	(0.4)%	\$	2,234,528	\$	2,267,715	(1.5)%
Adjustments:										
Sales related to GE joint venture		_		51,247		\$	49,510	\$	175,306	
Adjusted Aerospace Systems net sales	s	617,620	\$	568,703	8.6 %	s	2,185,018	\$	2,092,409	4.4 %
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		Exhibit 99.1
PARKER HANNIFIN CORPORATION - JUNE 30, 2014		
CONSOLIDATED BALANCE SHEET		
	June 30,	June 30,
(Dollars in thousands)	2014	2013
Assets		
Current assets:		
Cash and cash equivalents	\$ 1,613,555	\$ 1,781,412
Marketable securities	573,701	_
Trade accounts receivable, net	1,858,176	1,840,820
Non-trade and notes receivable	388,437	221,925
Inventories	1,371,681	1,377,405
Prepaid expenses	129,837	182,669
Deferred income taxes	136,193	126,955
Total current assets	6,071,580	5,531,186
Plant and equipment, net	1,824,294	1,808,240
Goodwill	3,171,425	3,223,515
Intangible assets, net	1,188,282	1,290,499
Other assets	1,018,781	687,458
Total assets	\$ 13,274,362	\$ 12,540,898
Liabilities and equity		
Current liabilities:		
Notes payable	\$ 816,622	\$ 1,333,826
Accounts payable	1,252,040	1,156,002
Accrued liabilities	960,523	894,296
Accrued domestic and foreign taxes	223,611	136,079
Total current liabilities	3,252,796	3,520,203
Long-term debt	1,508,142	1,495,960
Pensions and other postretirement benefits	1,346,224	1,372,437
Deferred income taxes	94,819	102,920
Other liabilities	409,573	307,897
Shareholders' equity	6,659,428	5,738,426
Noncontrolling interests	3,380	3,055
Total liabilities and equity	\$ 13,274,362	\$ 12,540,898

			Exhibit 99.1
PARKER HANNIFIN CORPORATION - JUNE 30, 2014			
CONSOLIDATED STATEMENT OF CASH FLOWS			
		Ended June 30	
(Dollars in thousands)	201	4	2013
Cash flows from operating activities:			
Net income	\$ 1,041,41	8 \$	948,784
Depreciation and amortization	336,70	2	335,624
Stock incentive plan compensation	103,16	1	84,99
Goodwill and intangible asset impairment	188,87	0	_
Gain on sale of deconsolidation of subsidiary	(412,61	2)	_
Gain on sale of businesses	-	-	(14,637
Net change in receivables, inventories, and trade payables	(10,03	3)	11,230
Net change in other assets and liabilities	206,13	1	(195,937
Other, net	(65,74	4)	20,875
Net cash provided by operating activities	1,387,89	3	1,190,935
Cash flows from investing activities:			
Acquisitions (net of cash of \$1,780 in 2014 and \$33,932 in 2013)	(17,59	3)	(621,144
Capital expenditures	(216,34	0)	(265,896
Proceeds from sale of plant and equipment	14,36	8	25,04
Proceeds from sale of businesses	_	-	73,51
Proceeds from deconsolidation of subsidiary	202,49	8	_
Purchase of marketable securities and other investments	(624,88	0)	_
Other, net	(4,45	4)	(21,367
Net cash (used in) investing activities	(646,40	1)	(809,845
Cash flows from financing activities:			
Net payments for common stock activity	(162,29	8)	(159,773
Acquisition of noncontrolling interests	-	-	(1,09
Net (payments for) proceeds from debt	(517,57	3)	992,047
Dividends	(278,24	4)	(255,009
Net cash (used in) provided by financing activities	(958,11	5)	576,174
Effect of exchange rate changes on cash	48,76	6	(14,169
Net (decrease) increase in cash and cash equivalents	(167,85	7)	943,093
Cash and cash equivalents at beginning of period	1,781,41	2	838,317
Cash and cash equivalents at end of period	\$ 1,613,55	5 \$	1,781,412

Exhibit 99.1

### PARKER HANNIFIN CORPORATION

### RECONCILIATION OF FORECASTED EARNINGS PER DILUTED SHARE TO ADJUSTED FORECASTED EARNINGS PER DILUTED SHARE

(Unaudited)

(Amounts in dollars)

	Fiscal Year 2015
Forecasted earnings per diluted share	\$7.00 to \$7.80
Adjustments:	
Restructuring charges	0.25
Adjusted forecasted earnings per diluted share	\$7.25 to \$8.05

# **Parker Hannifin Corporation**

Exhibit 99.2

# 4<sup>th</sup> Quarter & Fiscal Year 2014 Earnings Release





ENGINEERING YOUR SUCCESS.

August 6, 2014

# Forward-Looking Statements and Non-GAAP Financial Measures

Safe Harbor Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company, including its individual segments, may differ materially from current expectations, depending on economic conditions within its mobile, industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current economic environment, and growth, innovation and global diversification initiatives. A change in the economic conditions in individual markets may have a particularly volatile effect on segment performance. Among other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers, suppliers or distributors, including delays or cancellations in shipments, disputes regarding contract terms or significant changes in financial condition, changes in contract cost and revenue estimates for new development programs and changes in product mix; ability to identify acceptable strategic acquisition targets; uncertainties surrounding timing, successful completion or integration of acquisitions and similar transactions; the ability to successfully divest businesses planned for divestiture and realize the anticipated benefits of such divestitures; the determination to undertake business realignment activities and the expected costs thereof and, if undertaken, the ability to complete such activities and realize the anticipated cost savings from such activities; the ability to realize anticipated benefits of the consolidation of the Climate and Industrial Controls Group: threats associated with and efforts to combat terrorism; uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals; competitive market conditions and resulting effects on sales and pricing; increases in raw material costs that cannot be recovered in product pricing; the company's ability to manage costs related to insurance and employee retirement and health care benefits; and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interest rates and credit availability. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them unless otherwise required by law.

This presentation reconciles (a) sales amounts reported in accordance with U.S. GAAP to sales amounts adjusted to remove the effects of acquisitions & deconsolidation of subsidiaries (joint venture with GE Aviation) made within the prior four quarters and the effects of currency exchange rates, (b) cash flow from operating activities and cash flow from operating activities as a percent of sales in accordance with U.S. GAAP to cash flow and cash flow from operating activities as a percent of sales without the effect of a discretionary pension plan contribution, (c) operating margins reported in accordance with U.S. GAAP to operating margins without the effect of restructuring expenses and, (d) earnings per diluted share reported in accordance with U.S. GAAP to earnings per diluted share without the effect of restructuring expenses, impact of the joint venture with GE Aviation and asset write downs. The effects of acquisitions, divestitures, currency exchange rates, the discretionary pension plan contributions, restructuring expenses, impact of the joint venture with GE Aviation, and impact of the asset write downs are removed to allow investors and the company to meaningfully evaluate changes in sales, and cash flow from operating activities as a percent of sales, operating margins, net income and earnings per diluted share on a comparable basis from period to period.



# **Agenda**

- CEO Highlights
- Key Performance Measures & Outlook
- Questions and Answers
- CEO Closing Comments



# **Highlights**

### FY2014

- Record Sales of \$13.2B
- Segment Operating Margins of 13.5%
  - Adjusted Segment Operating Margins of 14.3%
- Earnings Per Share of \$6.87
  - Adjusted Earnings Per Share of \$6.94
  - 10% Increase in EPS and Adjusted EPS
- \$1.4B in Operating Cash Flow
  - 13<sup>th</sup> Consecutive Year greater than 10% of sales
- Increased Dividend by 7%
  - 58th Consecutive Year of increased annual dividend

# **Highlights**

### 4th Quarter FY2014

- Record Sales of \$3.5B
- Segment Operating Margins of 14.5%
  - Adjusted Segment Operating Margins of 15.0%
- · Earnings Per Share of \$1.98
  - · Adjusted Earnings Per Share of \$2.06
- Record Operating Cash Flow of \$570M, 16.2% of sales

-Parker

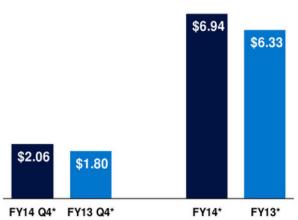
# **Diluted Earnings Per Share**

FY2014

**EPS - As Reported** 

**EPS - Adjusted** 



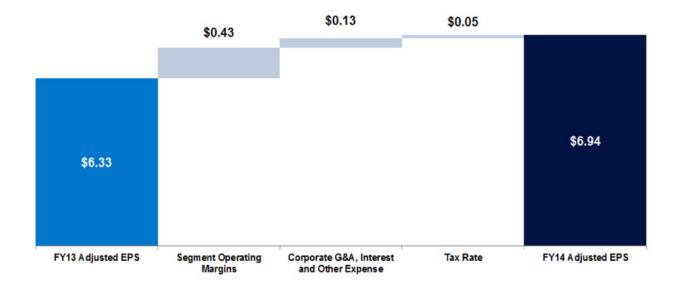


 EPS Adjusted for Restructuring Activities, Joint Venture Gain and Asset Write Downs



# Influences on Adjusted Earnings Per Share

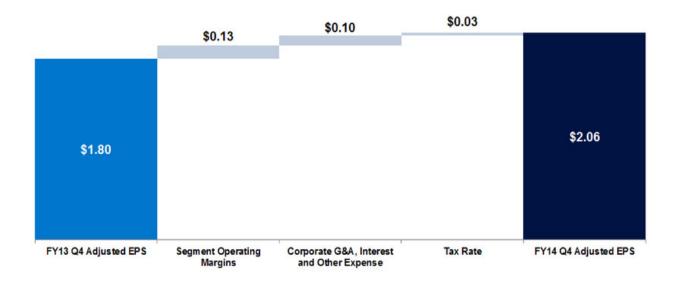
FY2014 vs. FY2013





## Influences on Adjusted Earnings Per Share

### 4th Quarter FY2014 vs. 4th Quarter FY2013



--Parker

### **Total Parker**

\$ in millions		4th Quarter						Full Year					
	A	s Reporte	ed	Adjusted	for Joint	Venture		A	s Reporte	ed	Adjusted	for Joint	Venture
	FY2014	% Change	FY2013	FY2014	% Change	FY2013		FY2014	% Change	FY2013	FY2014	% Change	FY2013
Sales													is:
As Reported	\$3,525	2.8 %	\$3,428	\$3,525	4.4 %	\$3,377		\$13,215	1.5 %	\$13,016	\$13,165	2.5 %	\$12,840
Acquisitions	3	(0.0)%		3	(0.0)%			74	0.5 %		74	0.6 %	
Currency	21	0.6 %		21	0.6 %			(23)	(0.2)%		(23)	(0.2)%	
Organic Sales	\$3,501	2.2 %		\$3,501	3.8 %			\$13,164	1.2 %	- 100 M	\$13,114	2.1 %	
	FY2014	% of Sales	FY2013	% of Sales				FY2014	% of Sales	FY2013	% of Sales		
Segment Operating Margin													
As Reported	\$ 512	14.5 %	\$ 499	14.5 %				\$ 1,790	13.5 %	\$ 1,792	13.8 %		
Restructuring	18		4					102		12			
Adjusted Margin	\$ 530	15.0 %	\$ 503	14.7 %				\$ 1,892	14.3 %	\$ 1,804	13.9 %		

Restructuring Amounts exclude amounts reported in Other Expense FY14 \$1.3M, FY13 \$1.9M



### **Diversified Industrial North America**

\$ in millions		4	th Quarte	er		_
	FY	2014	% Change	FY	2013	
Sales						
As Reported	\$1	,525	4.0 %	\$	1,466	
Acquisitions		3	0.0 %			
Currency		(6)	(0.4)%			
Organic Sales	\$1	,528	4.4 %			•
	FY	2014	% of Sales	FY	2013	% of Sales
Segment Operating Margin						
As Reported	\$	268	17.6 %	\$	250	17.0 %
Restructuring	190	1			1	
Adjusted Margin	\$	269	17.7 %	\$	251	17.1 %

	(27)	(0.5)%			
\$	5,668	0.6 %			_
_FY	<u>2014</u>	% of Sales	_FY	2013	% of Sales
\$	947	16.6 %	\$	909	16.1 %

\$ 949 16.7% \$ 911 16.2%

FY2014 Change FY2013

\$ 5,693 1.0 % \$ 5,638 52 0.9 %



### **Diversified Industrial International**

\$ in millions		4th Quarte	er			Full Year	r	
	FY2014	% Change	FY2013	<del>-</del>	FY201	% 4 Change	FY2013	
Sales								
As Reported	\$1,383	3.1 %	\$1,342		\$ 5,28	8 3.5 %	\$ 5,110	
Acquisitions	-	- %			2	2 0.4 %		
Currency	26	2.0 %		_		%		_
Organic Sales	\$1,357	1.1 %		-	\$ 5,26	6 3.1 %		_
		% of		% of		% of		
Segment Operating Margin	FY2014	_Sales_	FY2013	Sales	_FY201	4 Sales	FY2013	% of Sales
As Reported	\$ 138	10.0 %	\$ 163	12.1 %	\$ 57	3 10.8 %	\$ 602	11.8 %
Restructuring	17		3		9	9	10	
Adjusted Margin	\$ 155	11.2 %	\$ 166	12.4 %	\$ 67	2 12.7 %	\$ 612	12.0 %
					11/24			



# **Aerospace Systems**

\$ in millions	4th Quarter										
	As Reporte	Adjusted for Joint Venture %									
	FY2014 Change	FY2013	FY2014	Change	FY2013						
Sales											
As Reported	\$ 618 (0.3)%	\$ 620	\$ 618	8.6 %	\$ 569						
Acquisitions	%		-	- %							
Currency	1 0.2 %		1	0.2 %							
Organic Sales	\$ 617 (0.5)%		\$ 617	8.4 %	\$ 569						

		Full	Year					
4	s Reporte	ed	Adjusted for Joint Venture					
FY2014	% Change	FY2013	FY2014	% Change	FY2013			
\$ 2,234	(1.5)%	\$ 2,268	\$ 2,184	4.4 %	\$ 2,092			
-	- %		-	- %				
4	0.1 %		4	0.2 %				
\$ 2,230	(1.6)%		\$ 2,180	4.2 %	\$ 2,092			

	ΕY	2014	% of Sales	FY	2013	% of Sales
Segment Operating Margin						
As Reported	\$	105	17.0 %	\$	86	13.9 %
Restructuring		0			0	
Adjusted Margin	\$	105	17.0 %	\$	86	13.9 %

F	2014	% of Sales	FY	2013	% of Sales
\$	271	12.1 %	\$	281	12.4 %
	1			0	
\$	272	12.2 %	\$	281	12.4 %



### **Order Rates**

		Jun 2014		Mar 2014		Jun 2013		r 2013
Total Parker	+ 4	4 %	+	7 %		0%	-	7 %
Diversified Industrial North America	+	6%	+	6 %	-	5 %	-	10 %
Diversified Industrial International	-	4%	+	5%	+	3 %	-	7 %
Aerospace Systems	+ 1	7%	+	16 %	+	3 %	+	0 %

Excludes Acquisitions, Divestitures & Currency
3-month year-over-year comparisons of total dollars, except Aerospace Systems
Aerospace Systems is calculated using a 12-month rolling average

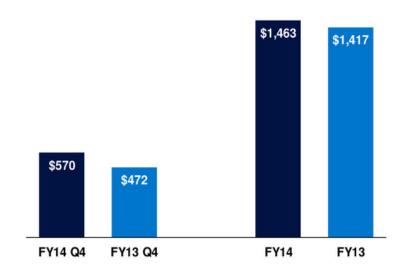


# **Balance Sheet Summary**

- Cash
- Working capital
  - · Accounts receivable
  - Inventory
  - Accounts payable

--Parker

# **Cash Flow from Operating Activities**



As Reported Cash Flow From Operating Activities Discretionary Pension Plan Contribution Adjusted Cash Flow From Operating Activities

<u> </u>	4th Q	uarter	<u></u>	Full Year							
FY 2014	% of Sales	FY 2013	% of Sales	FY 2014	% of Sales	FY 2013	% of Sales				
570	16.2%	472	13.8%	1,388 75	10.5%	1,191 226	9.1%				
570	16.2%	472	13.8%	1,463	11.1%	1,417	10.9%				



### FY2015 Guidance

## **Adjusted EPS Initiated at \$7.65 Midpoint**

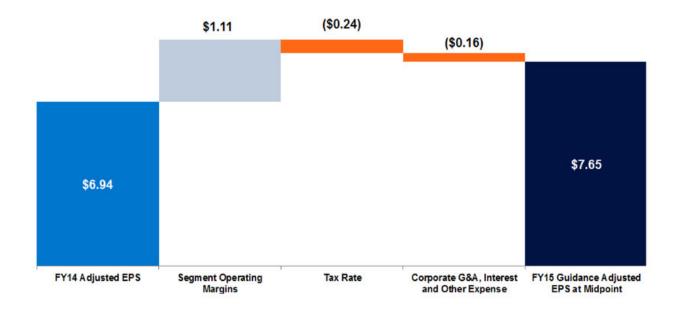
Adjusted Sales Growth vs. Prior Year	8
Diversified Industrial North America	3% - 7%
Diversified Industrial International	1% - 4%
Aerospace Systems	2% - 3%
Total Parker	2% - 5%
Adjusted Segment Operating Margins	40
Diversified Industrial North America	16.5% - 16.9%
Diversified Industrial International	14.7% - 15.7%
Aerospace Systems	13.1% - 13.9%
Total Parker	15.2% - 15.9%
Below the Line Items	
Corporate General & Administrative Expense, Interest and Other	\$490 M
Tax Rate	22
Full Year	29.0%
Shares	725
Diluted Shares Outstanding	151.4 M
Earnings Per Share	
As Reported Range	\$7.00 - \$7.80
Adjusted Range	\$7.25 - \$8.05

FY15 Sales Growth %'s calculated from FY14 Sales adjusted for JV with GE Aviation FY15 Segment Operating Margins exclude FY15 Restructuring expenses



# Influences on Adjusted Earnings Per Share

FY2015 vs. FY2014



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## **Appendix**

- · Consolidated Statement of Income
- Reconciliation of Net Income and EPS to Adjusted Net Income and Adjusted EPS
- · Business Segment Information By Industry
- · Reconciliation of Net Sales to Adjusted Net Sales
- · Consolidated Balance Sheet
- Consolidated Statement of Cash Flows
- Supplemental Sales Information Global Technology Platforms
- · Reconciliation of Forecasted EPS



# **Consolidated Statement of Income**

	Three M	onths.	Ended June 30,	Y	ear E	nded June 30,
(Dollars in thousands except per share amounts)	2014		2013	2014		2013
Net sales	\$ 3,525,415	\$	3,428,233	\$ 13,215,971	\$	13,015,704
Cost of sales	2,685,954		2,618,067	10,188,227		10,086,675
Gross profit	839,461		810,166	3,027,744		2,929,029
Selling, general and administrative expenses	421,185		413,061	1,633,992		1,554,973
Goodwill and intangible asset impairment				188,870		
Interest expense	20,163		20,777	82,566		91,552
Other (income) expense, net	(9,711)		2,565	(434,404)		(28,497)
Income before income taxes	407,824		373,763	1,556,720		1,311,001
Income taxes	106,648		102,633	515,302		362,217
Net income	301,176		271,130	1,041,418		948,784
Less: Noncontrolling interests	138		(34)	370		357
Net income attributable to common shareholders	\$ 301,038	\$	271,164	\$ 1,041,048	\$	948,427
Earnings per share attributable to common shareholders:						
Basic earnings per share	\$ 2.02	\$	1.82	\$ 6.98	\$	6.36
Diluted earnings per share	\$ 1.98	\$	1.78	\$ 6.87	\$	6.26
Average shares outstanding during period - Basic	148,967,357		149,298,277	149,099,448		149,218,257
Average shares outstanding during period - Diluted	151,803,746		152,115,402	151,444,103		151,588,031
Cash dividends per common share	\$ .48	\$	.45	\$ 1.86	\$	1.70



## **Reconciliation of Net Income & EPS**

(Unaudited)		Three M	Nonths Er	nded June 30,		Y	ear End	ded June 30
		2014		2013		2014		2013
Net income	\$	301,176	\$	271,130	\$	1,041,418	\$	948,784
Adjustments:								
Restructuring charges		12,854		3,392		73,684		10,048
Asset writedowns						192,188		
Gain related to joint venture agreement						(255,652)		
Adjusted net income	\$	314,030	\$	274,522	\$	1,051,638	\$	958,832
Earnings per diluted share	\$	1.98	\$	1.78	\$	6.87	\$	6.26
Adjustments:								
Restructuring charges		0.08		0.02		0.49		0.07
Asset writedowns				-		1.26		12
Gain related to joint venture agreement		-				(1.68)		
Adjusted earnings per diluted share	S	2.06	\$	1.80	s	6.94	\$	6.33



# **Business Segment Information By Industry**

	Three N	Nonths E	inded June 30,		Y	ear Er	nded June 30,
(Dollars in thousands)	2014		2013		2014		2013
Net sales							
Diversified Industrial:							
North America	\$ 1,525,038	\$	1,466,568	\$	5,693,527	\$	5,637,657
International	1,382,757		1,341,715		5,287,916		5,110,332
Aerospace Systems	617,620		619,950		2,234,528		2,267,715
Total	\$ 3,525,415	\$	3,428,233	\$	13,215,971	\$	13,015,704
Segment operating income							
Diversified Industrial:							
North America	\$ 268,669	\$	249,726	\$	946,493	\$	908,719
International	137,935		162,641		572,476		602,480
Aerospace Systems	104,932		86,136		271,238		280,286
Total segment operating income	511,536		498,503		1,790,207		1,791,485
Corporate general and administrative expenses	49,520		59,189		181,926		185,767
Income before interest and other	462,016		439,314		1,608,281		1,605,718
Interest expense	20,163		20,777		82,566		91,552
Other expense (income)	34,029		44,774		(31,005)		203,165
Income before income taxes	\$ 407 824	\$	373 763	•	1 556 720	\$	1 311 001



# **Reconciliation of Net Sales**

(Unaudited)

	Three N	Aonths 8	inded June 30,	%		Year E	nded June 30,	%
	2014		2013	Change	2014		2013	Change
Total net sales	\$ 3,525,415	\$	3,428,233	2.8%	\$ 13,215,971	\$	13,015,704	1.5%
Adjustments:								
Sales related to GE joint venture			51,247		49,510		175,306	
Adjusted total net sales	\$ 3,525,415	\$	3,376,986	4.4%	\$ 13,166,461	\$	12,840,398	2.5%
Aerospace Systems net sales	\$ 617,620	\$	619,950	(0.4%)	\$ 2,234,528	\$	2,267,715	(1.5%)
Adjustments:								
Sales related to GE joint venture			51,247		49,510		175,306	
Adjusted Aerospace Systems net sales	\$ 617,620	\$	568,703	8.6%	\$ 2,185,018	\$	2,092,409	4.4%



# **Consolidated Balance Sheet**

		June 30,		June 30,
(Dollars in thousands)		2014		2013
<u>Assets</u>				
Current assets:				
Cash and cash equivalents	\$	1,613,555	\$	1,781,412
Marketable securities		573,701		
Trade accounts receivable, net		1,858,176		1,840,820
Non-trade and notes receivable		388,437		221,925
Inventories		1,371,681		1,377,405
Prepaid expenses		129,837		182,669
Deferred income taxes		136,193		126,955
Total current assets		6,071,580		5,531,186
Plant and equipment, net		1,824,294		1,808,240
Goodw ill		3,171,425		3,223,515
Intangible assets, net		1,188,282		1,290,499
Other assets		1,018,781		687,458
Total assets	\$	13,274,362	\$	12,540,898
<u>Liabilities and equity</u> Current liabilities:				
Notes payable	s	816,622	s	1,333,826
Accounts payable		1,252,040		1,156,002
Accrued liabilities		960,523		894,296
Accrued domestic and foreign taxes		223,611		136,079
Total current liabilities		3,252,796		3,520,203
Long-term debt		1,508,142		1,495,960
Pensions and other postretirement benefits		1,346,224		1,372,437
Deferred income taxes		94,819		102,920
Other liabilities		409,573		307,897
Shareholders' equity		6,659,428		5,738,426
Noncontrolling interests		3,380		3,055
Total liabilities and equity	s	13,274,362	s	12,540,898



### **Consolidated Statement of Cash Flows**

		Year E	Ended June 30
(Dollars in thousands)	2014		2013
Cash flows from operating activities:			
Net income	\$ 1,041,418	\$	948,784
Depreciation and amortization	336,702		335,624
Stock incentive plan compensation	103,161		84,996
Goodwill and intangible asset impairment	188,870		
Gain on deconsolidation of subsidiary	(412,612)		
Gain on sale of businesses			(14,637
Net change in receivables, inventories, and trade payables	(10,033)		11,230
Net change in other assets and liabilities	206,131		(195,937
Other, net	(65,744)		20,875
Net cash provided by operating activities	1,387,893		1,190,935
Cash flows from investing activities:			
Acquisitions (net of cash of \$1,780 in 2014 and \$33,932 in 2013)	(17,593)		(621,144
Capital expenditures	(216,340)		(265,896
Proceeds from sale of plant and equipment	14,368		25,047
Proceeds from sale of business	-		73,515
Proceeds from deconsolidation of subsidiary	202,498		
Purchase of marketable securities and other investments	(624,880)		
Other, net	(4,454)		(21,367
Net cash (used in) investing activities	(646,401)		(809,845
Cash flows from financing activities:			
Net payments for common stock activity	(162,298)		(159,773
Acquisition of noncontrolling interests			(1,091
Net (payments for) proceeds from debt	(517,573)		992,047
Dividends	(278,244)		(255,009
Net cash (used in) provided by financing activities	(958,115)		576,174
Effect of exchange rate changes on cash	48,766		(14,169
Net (decrease) increase in cash and cash equivalents	 (167,857)		943,095
Cash and cash equivalents at beginning of period	1,781,412		838,317
Cash and cash equivalents at end of period	\$ 1,613,555	s	1,781,412



# **Supplemental Sales Information**

## **Global Technology Platforms**

(Unaudited)	Three M	onths E	nded June 30,			Year	Ended June 30,
(Dollars in thousands)	2014		2013	_	2014		2013
Net sales							
Diversified Industrial:							
Motion Systems	\$ 1,036,565	\$	996,735	\$	3,898,961	\$	3,898,212
Flow and Process Control	1,128,107		1,100,614		4,252,589		4,177,185
Filtration and Engineered Materials	743,123		710,934		2,829,893		2,672,592
Aerospace Systems	617,620		619,950	_	2,234,528		2,267,715
Total	\$ 3,525,415	\$	3,428,233	\$	13,215,971	\$	13,015,704



## **Reconciliation of Forecasted EPS**

(Unaudited) (Amounts in dollars)

	Fiscal Year	
	2015	
Forecasted earnings per diluted share	\$7.00 to \$7.80	
Adjustments:		
Restructuring charges	.25	
Adjusted forecasted earnings per diluted share	\$7.25 to \$8.05	

