| UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| FORM 10-Q |  |  |  |  |  |  |
| [ X | QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 |  |  |  |  |  |
| For the quarterly period ended December 31, 1993 |  |  |  |  |  |  |
| OR |  |  |  |  |  |  |
| [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934 |  |  |  |  |  |  |
| For the transition period from ___ to |  |  |  |  |  |  |
| Commission File number 1-4982 |  |  |  |  |  |  |
| PARKER-HANNIFIN CORPORATION <br> Exact name of registrant as specified in its charter) |  |  |  |  |  |  |
| OHIO $34-0451060$ <br> (State or other (IRS Employer <br> jurisdiction of Identification No.) <br> incorporation)  |  |  |  |  |  |  |
| 17325 Euclid Avenue, Cleveland, Ohio <br> 44112 <br> (Address of principal executive offices) (Zip Code) |  |  |  |  |  |  |
| Registrant's telephone number, including area code: (216) 531-3000 |  |  |  |  |  |  |
| Indicate by check mark whether Registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. |  |  |  |  |  |  |
| Yes X . No . |  |  |  |  |  |  |
| Number of Common Shares outstanding at December 31, 1993 48,696,276 |  |  |  |  |  |  |
| The Exhibit Index appears on sequential page 12. |  |  |  |  |  |  |

## PARKER-HANNIFIN CORPORATION

INDEX
Page No.
PART I - FINANCIAL INFORMATION
Item 1. Financial Statements
Consolidated Statement of Income - Three Months and Six Months Ended December 31, 1993 and 1992

Consolidated Balance Sheet -
December 31, 1993 and June 30, 1993
Consolidated Statement of Cash Flows -
Six Months Ended December 31, 1993
and 1992

Business Segment Information by Industry -
Three Months and Six Months Ended December 31, 1993 and 19926

Notes to Consolidated Financial Statements 7-8
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

$$
9-10
$$

*Numbered in accordance with Item 601 of Regulation S-K.

- 2 -

PART I - FINANCIAL INFORMATION

```
<TABLE>
```

<CAPTION>

PARKER-HANNIFIN CORPORATION
CONSOLIDATED STATEMENT OF INCOME
(Dollars in thousands, except per share amounts)
(Unaudited)

|  | Three Months Ended December 31, |  |  |  | Six Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1993 |  | 1992 |  | 1993 |  |  | 1992 |
| <S> | $<\mathrm{C}$ | > |  | C> | $<\mathrm{C}$ |  | <C> |  |
| Net sales | \$ | 592,226 | \$ | 588,676 | \$ | 1,199,637 | \$ | 1,196,850 |
| Cost of sales |  | 485,145 |  | 475,860 |  | 979,199 |  | 968,702 |
| Gross profit |  | 107,081 |  | 112,816 |  | 220,438 |  | 228,148 |
| Selling, general and administrative expenses |  | 70,070 |  | 75,009 |  | 142,840 |  | 152,426 |
| Provision for business restructuring activities |  | 5,044 |  | 3,013 |  | 6,705 |  | 3,945 |
| Income from operations |  | 31,967 |  | 34,794 |  | 70,893 |  | 71,777 |
| Other income (deductions): |  |  |  |  |  |  |  |  |
| Interest expense |  | $(10,206)$ |  | $(11,837)$ |  | $(21,817)$ |  | $(23,232)$ |
| Interest and other income, net |  | 1,222 |  | 1,103 |  | 3,171 |  | 1,790 |
|  |  | $(8,984)$ |  | $(10,734)$ |  | $(18,646)$ |  | $(21,442)$ |
| Income before income taxes and extraordinary item |  | 22,983 |  | 24,060 |  | 52,247 |  | 50,335 |
| Income taxes |  | 8,922 |  | 9,384 |  | 22,121 |  | 19,631 |
| Income before extraordinary item |  | 14,061 |  | 14,676 |  | 30,126 |  | 30,704 |
| Extraordinary item - extinguishment of debt |  | $(4,207)$ |  |  |  | $(4,207)$ |  |  |
| Net income | \$ | 9,854 | \$ | 14,676 | \$ | 25,919 | \$ | 30,704 |
| Earnings per share before extraordinary item | \$ | . 29 | \$ | . 30 | \$ | . 62 | \$ | . 63 |
| Earnings per share | \$ | . 20 | \$ | . 30 | \$ | . 53 | \$ | . 63 |
| Cash dividends per common share | \$ | . 24 | \$ | . 24 | \$ | . 48 | \$ | . 48 |

See accompanying notes to consolidated financial statements.
</TABLE>

- 3 -
<TABLE>
<CAPTION>
<S>
ASSETS
Current assets:

Cash and cash equivalents
Accounts receivable, net
Inventories:
Finished products
Work in process
Raw materials

Prepaid expenses
Deferred income taxes
Total current assets

Plant and equipment
Less accumulated depreciation

Other assets
Total assets
LIABILITIES
Current liabilities:
Notes payable $\$ \quad 83,352$ \$ 86,641
Accounts payable, trade
Accrued liabilities
110,264 125,127
Accrued domestic and foreign taxes

| ```December 31, 1993 (Unaudited) <C>``` |  |  | June 30, 1993 |
| :---: | :---: | :---: | :---: |
|  |  | <C> |  |
| \$ | 29,756 | \$ | 159,985 |
|  | 327,195 |  | 354,338 |
|  | 237,071 |  | 236,160 |
|  | 185,506 |  | 191,957 |
|  | 74,841 |  | 71,591 |
|  | 497,418 |  | 499,708 |
|  | 14,062 |  | 13,934 |
|  | 34,159 |  | 28,478 |
|  | 902,590 |  | 1,056,443 |
| 1,598,398 |  |  | 1,569,349 |
| 875,380 |  |  | 833,293 |
| 723,018 |  |  | 736,056 |
|  | 192,771 |  | 171,091 |
| \$ | 1,818,379 | \$ | 1,963,590 |


| \$ | 83,352 |  |  |
| ---: | ---: | ---: | ---: |
| 110,264 |  | $\$$ | 86,641 |
| 200,153 |  | 215,127 |  |
|  | 31,11969 |  |  |


| Total current liabilities | 424,888 | 468,254 |
| :---: | :---: | :---: |
| Long-term debt | 269,276 | 378,476 |
| Pensions and other postretirement benefits | 165,744 | 157,513 |
| Deferred income taxes | 14,794 | 17,349 |
| Other liabilities | 7,057 | 9,098 |
| Total liabilities | 881,759 | 1,030,690 |
| SHAREHOLDERS' EQUITY |  |  |
| Serial preferred stock, $\$ .50$ par value; authorized 3,000,000 shares; none issued |  |  |
| Common stock, $\$ .50$ par value; authorized $150,000,000$ shares; issued $49,265,074$ shares at |  |  |
| December 31 and 49,265,074 shares at June 30 | 24,633 | 24,633 |
| Additional capital | 163,882 | 164,430 |
| Retained earnings | 808,603 | 806,033 |
| Deferred compensation related to guarantee of ESOP debt | $(31,367)$ | $(36,764)$ |
| Currency translation adjustment | $(16,361)$ | $(10,533)$ |
|  | 949,390 | 947,799 |
| Less treasury shares, at cost: 568,798 shares |  |  |
| at December 31 and 663,701 shares at June 30 | $(12,770)$ | $(14,899)$ |
| Total shareholders' equity | 936,620 | 932,900 |
| Total liabilities and shareholders' equity | 818,379 | 1,963,590 |

See accompanying notes to consolidated financial statements.
</TABLE>

- 4 -
<TABLE>
<CAPTION>


## <S>

CASH FLOWS FROM OPERATING ACTIVITIES
Net income
Adjustments to reconcile net income to
net cash provided by operations:
Net effect of extraordinary loss
Amortization
Foreign currency transaction loss (gain)
Gain on sale of plant and equipment
Provision for restructuring
Changes in assets and liabilities:
Accounts receivable
Inventories
Prepaid expenses
Other assets
Accounts payable, trade
Accrued payrolls and other compensation
Accrued domestic and foreign taxes
Other accrued liabilities
Pensions and other postretirement benefits Other liabilities

Net cash provided by operating activities
CASH FLOWS FROM INVESTING ACTIVITIES
Acquisitions (excluding cash of $\$ 2,095$ in 1993)
Capital expenditures
Proceeds from sale of plant and equipment
Proceeds from disposition of business
Other
Net cash used in investing activities
CASH FLOWS FROM FINANCING ACTIVITIES
Exercise of stock options $1,581 \quad 459$
Proceeds from (payments of) notes payable, net 7,273
Proceeds from long-term borrowings
1,637
$(110,179)$
Extraordinary loss on early retirement of debt
Dividends
$(6,922)$
$(23,349)$
$(135,119)$
$(1,193)$

5,584
$(10,060)$
$(23,242)$
$(19,986)$

Effect of exchange rate changes on cash
$(2,249)$

| Net increase in cash and cash equivalents | $(130,229)$ | 34,107 |  |
| :--- | ---: | ---: | ---: |
| Cash and cash equivalents at beginning of year | 159,985 | 100,053 |  |
| Cash and cash equivalents at end of period | $\$$ | 29,756 | $\$ 134,160$ |

See accompanying notes to consolidated financial statements.
</TABLE>

- 5 -

PARKER-HANNIFIN CORPORATION
BUSINESS SEGMENT INFORMATION BY INDUSTRY
(Dollars in thousands)
(Unaudited)

Parker operates in two industry segments: Industrial and Aerospace. The Industrial Segment is the largest and includes the International operations.

Industrial - This segment produces a broad range of motion-control and fluid systems and components used in all kinds of manufacturing, packaging, processing, transportation, mobile construction, and agricultural and military machinery and equipment. Sales are direct to major original equipment manufacturers (OEMs) and through a broad distribution network to smaller OEMs and the aftermarket.

Aerospace - This segment designs and manufactures products and provides aftermarket support for commercial, military and general-aviation aircraft, missile and spacecraft markets. The Aerospace Segment provides a full range of systems and components for hydraulic, pneumatic, cryogenic and fuel applications.

## <TABLE>

<CAPTION>
Results by Business Segment:

|  | Three Months Ended December 31, 19931992 |  |  | $\begin{array}{r} \text { Six Months Ended } \\ \text { December } 31, \\ 1993 \end{array}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| <S> | <C> | <C> |  | <C> |  | <C> |  |
| Net sales, including intersegment sales |  |  |  |  |  |  |  |
| Industrial | \$ 457,987 | \$ | 440,943 | \$ | 922,765 | \$ | 893,222 |
| Aerospace | 134,297 |  | 147,806 |  | 277,020 |  | 303,793 |
| Intersegment sales | (58) |  | (73) |  | (148) |  | (165) |
| Total | \$ 592,226 | \$ | 588,676 | \$ | 1,199,637 | \$ | 1,196,850 |
| Income from operations before corporate general and administrative expenses |  |  |  |  |  |  |  |
| Industrial | \$ 31,449 | \$ | 31,261 | \$ | 67,532 | \$ | 65,139 |
| Aerospace | 9,499 |  | 12,488 |  | 22,143 |  | 25,109 |
| Total | 40,948 |  | 43,749 |  | 89,675 |  | 90,248 |
| Corporate general and administrative expenses | 8,981 |  | 8,955 |  | 18,782 |  | 18,471 |
| Income from operations | \$ 31,967 | \$ | 34,794 | \$ | 70,893 | \$ | 71,777 |

See accompanying notes to consolidated financial statements.
</TABLE>

- 6 -

PARKER-HANNIFIN CORPORATION<br>NOTES TO CONSOLIDATED FINANCIAL STATEMENTS<br>Dollars in thousands, except per share amounts

1. Management Representation

In the opinion of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position as of December 31, 1993, the results of operations for the three and six months ended December 31, 1993 and 1992 and cash flows for the six months then ended.
2. Extraordinary Item

In November 1993 the Company early-retired $\$ 100$ million of 9.45 percent debentures due November 1997 through 2016. The resulting pre-payment premium and unamortized deferred debt costs were reported as an extraordinary charge.
3. Restatement

On June 30, 1993 the Company changed the reporting period for subsidiaries outside of North America to provide uniform reporting on a global basis. The following table compares the fiscal 1993 quarterly
results if restated for the change to uniform reporting periods. For example, the Second Quarter was originally reported as the period September - November, but restated as the period October - December.

4. Earnings per share

Primary earnings per share are computed using the weighted average number of shares of common stock and common stock equivalents
outstanding during the period. Fully diluted earnings per share are not presented because such dilution is not material.

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-7-
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)
5. Acquisitions

In November 1993 the Company acquired the Electro-pneumatic Division of Telemecanique of France, a leading European manufacturer of pneumatic products for industrial applications. In December 1993 the Company acquired the remaining 60 percent of LDI Pneutronics, which specializes in advanced-technology pneumatic valves and components for medical, semiconductor, and analytical instrumentation markets. The combined purchase price for the two businesses was $\$ 31.9$ million. Both acquisitions will be accounted for by the purchase method. Prior year sales for these operations exceeded $\$ 51.5$ million for the last fiscal year.

In December 1992, the company purchased the assets of Gromelle S.A., a manufacturer of hydraulic and pneumatic quick couplings in Annemasse, France. In August 1993, a French Court of Appeals rescinded the purchase and on September 1 control of the operations was returned to an administrator. On November 9, 1993 the Court of Appeals accepted a purchase proposal submitted by another party and ordered the return of the purchase price to the Company. The effects of this transaction are not material to the Company's consolidated financial statements and were reported as a disposition of business in fiscal 1994.

- 8 -


## PARKER-HANNIFIN CORPORATION

FORM 10-Q
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

```
FOR THE THREE MONTHS AND SIX MONTHS ENDED DECEMBER 31, }199
```

    AND COMPARABLE PERIODS ENDED DECEMBER 31, 1992
    CONSOLIDATED STATEMENT OF INCOME
Net sales remained nearly level, increasing only 0.6 percent for the second quarter and 0.2 percent for the first half of fiscal 1994. If Net sales for fiscal 1993 were restated to report consistent periods (July through December) for subsidiaries outside of North America, results would have shown an increase of 4.4 percent for the quarter and 2.0 percent for the half. The improvement in sales was due to continuing increases in the North American Industrial markets which were offset by the continuing recession in Europe and ongoing declines in the Aerospace business.

Income before the extraordinary item decreased slightly for the quarter and for the six months. Improvements in North American Industrial margins were more than offset by the losses incurred by the
International Industrial businesses. This decrease was also due to a higher current year provision for business restructuring, primarily involving the European operations, and a higher current year effective tax rate. Income taxes for the period ended September 30, 1993 included a cumulative charge of $\$ 1.6$ million for tax law changes in Germany and the United States. The decreases to income were partially offset by an
insurance recovery for previously expensed environmental costs.
If Income before the extraordinary item is compared to equivalent reporting periods for fiscal 1993 (July through December), the results would have shown an increase of 38.7 percent for the quarter and 14.9 percent for the half. The difference between the reported results and the restated comparison reflect the losses incurred by operations outside of North America in the month of December.

Net income decreased 32.9 percent for the quarter and 15.6 percent for the half. An extraordinary charge of $\$ 4,207$ was recorded in the second quarter of fiscal 1994 for the early-retirement of $\$ 100$ million of 9.45 percent debentures.

Income from operations as a percent of sales decreased to 5.4 percent from 5.9 percent for the quarter and to 5.9 percent from 6.0 percent for the six months. Cost of sales, as a percent of sales, increased slightly to 81.9 percent from 80.8 percent for the quarter and to 81.6 percent from 80.9 percent for the six months. The effects of lower production levels in relation to fixed costs continues to cause lower margins for the International operations. Selling, general and administrative expenses, as a percent of sales, decreased to 11.8 percent from 12.7 percent for the quarter and to 11.9 percent from 12.7 percent for the six months. Prior years' restructuring efforts have contributed to this decrease.

Interest expense decreased 13.8 percent for the quarter and 6.1 percent for the six months, primarily due to lower borrowings.

Backlog declined to $\$ 824.4$ million at December 31, 1993 as compared to $\$ 953.7$ million the prior year. Backlog at June 30, 1993 was $\$ 856.5$ million. The continuing decline is due to lower Aerospace orders.

## BUSINESS SEGMENT INFORMATION BY INDUSTRY

Net sales of the Industrial Segment increased 3.9 percent for the second quarter, and 3.3 percent for the six month period. Without the effect of currency rate changes, sales would have increased 6.6 percent for the quarter and 7.0 percent for the half. North American Industrial sales were up substantially for the quarter and the half, while sales were down for the International Industrial business.

- 9 -

MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)
Operating income for the Industrial Segment was up 0.6 percent for the quarter and 3.7 percent for the six months. Earnings in North America were up substantially for the quarter and the half, while the
International business recorded a loss for both the quarter and the half. Benefits are being realized in North America as a result of prior years' restructuring activities and increased volume, while restructuring charges continue to be recorded by the International operations and lower production levels are not covering fixed costs. Operating income as a percent of sales decreased to 6.9 percent from 7.1 percent for the second quarter, and remained steady at 7.3 percent for the six months.

Management expects these trends to continue through the second half. The Industrial business in North America is expected to continue to grow. Improvement is not expected in the International business until the overseas economies improve. Industrial Segment backlog increased 11.4 percent compared to a year ago and 9.1 percent since June 30, 1993.

Net sales of the Aerospace Segment were down 9.1 percent for the quarter and 8.8 percent for the six months. Operating income decreased 23.9 percent for the quarter and 11.8 percent for the six months. Operating income as a percent of sales decreased to 7.1 percent from 8.4 percent for the quarter and to 8.0 percent from 8.3 percent for the six months. The reduced level of military original equipment business combined with reduced aftermarket sales to the commercial airlines has lowered sales and production levels, causing margins to decline. The Segment continues to restructure to reflect this shift in business to current markets.

Management believes the Aerospace business is stabilizing and expects to maintain favorable margins despite the lower volume. Backlog for the Aerospace Segment decreased 22.5 percent compared to a year ago, and 9.2 percent since June 30, 1993.
$\$ 588.2$ million at June 30,1993 primarily due to the reduction in cash as a result of the retirement of the $\$ 100$ million 9.45 percent debentures. The ratio of current assets to current liabilities decreased to 2.1 to 1 at December 31, 1993 from 2.3 to 1 at June 30, 1993.

Accounts receivable, net decreased $\$ 27.1$ million since June 30 , 1993, $\$ 11.6$ million of which was due to changes in foreign exchange rates. Inventories have remained fairly steady since June 30, 1993.

The debt to debt-equity ratio, excluding the effect of the ESOP loan guarantee on both Long-term debt and Shareholders' equity, decreased to 24.9 percent at December 31, 1993 from 30.6 percent at June 30, 1993. The decrease is the result of the retirement of the $\$ 100$ million 9.45 percent debentures.

## CONSOLIDATED STATEMENT OF CASH FLOWS

Net cash provided by operating activities was $\$ 70.5$ million and $\$ 99.2$ million for the six months ended December 31, 1993 and 1992, respectively. Changes in the principal working capital items - Accounts receivable, Inventories, and Accounts payable, trade - provided cash of $\$ 9.0$ million in fiscal 1994 as compared to $\$ 19.2$ million in fiscal 1993. An increase in the Deferred income taxes asset and the reduction of the Deferred income taxes liability lowered cash provided by operating activities by $\$ 10.1$ million more in fiscal 1994 than in fiscal 1993.

Net cash used in investing activities increased to $\$ 64.4$ million from $\$ 42.9$ million for the six months ended December 31, 1993 and 1992 as a result of several acquisitions in fiscal 1994.

Net cash used in financing activities was $\$ 135.1$ million and $\$ 20.0$ million for the six months ended December 31, 1993 and 1992, respectively. This increase of $\$ 115.1$ million is due to the payments of long-term borrowings and the extraordinary loss for the early-retirement of debt.

PARKER-HANNIFIN CORPORATION

PART II - OTHER INFORMATION
Item 6. Exhibits and Reports on Form 8-K.
(a) The following document is furnished as an exhibit and numbered pursuant to Item 601 of Regulation $S-K$ :

Exhibit 11 - Statement regarding computation of per share earnings.
(b) No reports on Form 8-K have been filed during the quarter for which this Report is filed.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PARKER-HANNIFIN CORPORATION
(Registrant)

Michael J. Hiemstra
Michael J. Hiemstra
Vice President - Finance and Administration

Date: February 11, 1994

- 11 -


## EXHIBIT INDEX

- 12 -

EXHIBIT 11

<TABLE>
<CAPTION>
PARKER-HANNIFIN CORPORATION
FORM 10-Q
COMPUTATION OF EARNINGS PER COMMON SHARE
(Dollars in thousands, except per share amounts)
(Unaudited)
\begin{tabular}{|c|c|c|c|c|}
\hline & \multicolumn{2}{|l|}{\[
\begin{gathered}
\text { Three Months Ended } \\
\text { December } 31, \\
1993
\end{gathered}
\]} & \multicolumn{2}{|l|}{\[
\begin{array}{r}
\text { Six Months Ended } \\
\text { December } 31, \\
1993
\end{array}
\]} \\
\hline <S> & <C> & <C> & <C> & <C> \\
\hline Net income applicable to common shares & \$ 9,854 & \$ 14,676 & \$ 25,919 & \$ 30,704 \\
\hline Weighted average common shares outstanding for the period & \[
48,671,373
\] & 48,429,079 & 48,643,784 & 48,420,706 \\
\hline Increase in weighted average f Dilutive effect of exercise of stock options & rom:
\[
262,733
\] & 95,880 & 233,678 & 118,077 \\
\hline Conversions of \(4 \%\) convertibl debentures & -- & -- & -- & 1,743 \\
\hline Weighted average common shares assuming issuance of the above securities & \[
48,934,106
\] & 48,524,959 & 48,877,462 & \\
\hline
\end{tabular}

Earnings per common share:
\begin{tabular}{lllllllll} 
Primary & \(\$\) & .20 & \(\$\) & .30 & \(\$\) & .53 & \(\$\) & .63 \\
Fully diluted (A) & \(\$\) & .20 & \(\$\) & .30 & \(\$\) & .53 & \(\$\) & .63
\end{tabular}
</TABLE>
[FN]
(A) This calculation is submitted in accordance with Regulation S-K Item
$601(b)(11)$ although not required for income statement presentation because it results in dilution of less than 3 percent.

