## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

## FORM 8-K

## CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): October 15, 2003

## PARKER-HANNIFIN CORPORATION

(Exact Name of Registrant as Specified in Charter)

## 1-4982 <br> (Commission <br> File Number)

34-0451060
(IRS Employer Identification No.)

6035 Parkland Blvd.
Cleveland, Ohio
44124-4141
(Address of Principal Executive Offices)

## Item 9. Regulation FD Disclosure

The following information is furnished pursuant to Item 9, "Regulation FD Disclosure" and Item 12, "Disclosure of Results of Operations and Financial Conditions".
On October 15, 2003, Parker-Hannifin Corporation issued a press release and presented a Webcast announcing earnings for the quarter ended September 30, 2003. A copy of the press release is filed as Exhibit 99.1 to this report. A copy of the Webcast presentation is filed as Exhibit 99.2 to this report.

## EXHIBIT INDEX

99.1 Press release issued by Parker-Hannifin Corporation, dated October 15, 2003.
99.2 Webcast presentation by Parker-Hannifin Corporation, dated October 15, 2003.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

## PARKER-HANNIFIN CORPORATION

By: /s/ Timothy K. Pistell

Timothy K. Pistell
Vice President Finance and Administration and Chief Financial Officer

For Release: Immediately
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## Stock Symbol: PH—NYSE

## PARKER EARNS 48 CENTS FOR THE QUARTER WITH IMPROVING TREND IN OPERATING MARGINS

Cleveland, Ohio: October 15, 2003-Parker Hannifin Corporation (NYSE: PH) today reported net income for the fiscal first quarter ended September 30, 2003 of $\$ 56.7$ million, or 48 cents per diluted share, compared with last year's quarterly net income of $\$ 61$ million, or 52 cents per diluted share. Quarterly sales remained flat at $\$ 1.59$ billion, reflecting a favorable currency effect which offset lower unit volume. Realignment costs reduced earnings by four cents per diluted share this year, and one cent per diluted share last year.

## Operating Results

With no recovery in industrial, mobile and aerospace demand, few of the company's operating units recorded year-over-year growth, yet all marked sequential improvements in operating margin.
"Our hard work is steadily paying off," said Parker CEO Don Washkewicz. "We have yet to see a sustained positive trend in order rates. We're implementing the Win Strategy throughout the company to build long-term earning power and enhanced cash flows from operations. Division by division, it is working. "

In the North American Industrial units, first-quarter operating income was $\$ 46.6$ million on $\$ 685.3$ million in sales, for an operating margin of 6.8 percent.
In the International Industrial businesses, first-quarter operating income was $\$ 31.3$ million on sales of $\$ 422.1$ million, for an operating margin of 7.4 percent.
In the company's Climate \& Industrial Controls unit (previously included in the "Other" category), first-quarter operating income was $\$ 17.5$ million on sales of $\$ 156$ million, for an operating margin of 11.2 percent.

Parker Aerospace generated first-quarter operating income of $\$ 34$ million on sales of $\$ 266.8$ million, for an operating margin of 12.7 percent.

In the "Other" segment, comprised of Wynn Specialty Chemicals and Astron metal buildings, quarterly operating income was $\$ 5.7$ million on $\$ 56.7$ million in sales, for an operating margin of 10.1 percent.

The company posted another strong quarter of cash generated from operations. "We're extremely focused on consistent margin improvement and sustaining robust cash flow to invest in growth. This year, we're using new incentives to strengthen organic growth in high potential markets, which we believe will advance the quality of our earnings in the future," said Washkewicz.

## Outlook

Noting no change in its fiscal-year 2004 outlook, the company said it expects sales to grow marginally, while further improvement in year-over-year operating margins is expected for every segment except Aerospace. For the purpose of planning, Parker assumed no economic recovery during the year, but noted that the company's international results were bolstered by increasing demand in Asia and Latin America.

In addition to the information provided herein, Parker advises shareholders to note order trends, for which the company makes a disclosure several business days after the conclusion of each month. This information is available on the company's investor information web site, at www.phstock.com.

With annual sales exceeding $\$ 6$ billion, Parker Hannifin is the world's leading diversified manufacturer of motion and control technologies and systems, providing precisionengineered solutions for a wide variety of commercial, mobile, industrial and aerospace markets. The company employs more than 45,000 people in 44 countries around the world. For more information, visit the company's web site at www.parker.com, or its investor information site atwww.phstock.com.

NOTICE OF CONFERENCE CALL: Parker Hannifin's conference call and slide presentation to discuss its fiscal first-quarter results is available to all interested parties via live webcast at $10 \mathrm{a} . \mathrm{m} . \mathrm{ET}$, on the company's investor information web site, www.phstock.com. To access the call, click on the "Live Webcast" link. From this link, users may also complete a pre-call system test and register for e-mail notification of future events and information available from Parker.






 statements as of the date of this disclosure, and undertakes no obligation to update them.

## PARKER HANNIFIN CORPORATION—SEPTEMBER 30, 2003

## CONSOLIDATED STATEMENT OF INCOME

| (Dollars in thousands except per share amounts) | Three Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  |
| Net sales | \$ | 918 | \$ | 1,585,904 |
| Cost of sales |  | 776 |  | ,299,890 |
| Gross profit |  | 142 |  | 286,014 |
| Selling, general and administrative expenses |  | 204 |  | 176,255 |
| Other income (deductions): |  |  |  |  |
| Interest expense |  | 780) |  | $(19,694)$ |
| Interest and other (expense) income, net |  | 545) |  | 1,626 |
|  |  |  |  |  |
|  |  | 325) |  | $(18,068)$ |
|  |  |  |  |  |
| Income before income taxes |  | 613 |  | 91,691 |
| Income taxes |  | 922 |  | 30,716 |
| Net income | \$ | 691 | \$ | 60,975 |
|  |  |  |  |  |
| Earnings per share: |  |  |  |  |
| Basic earnings per share | \$ | . 48 | \$ | . 52 |
| Diluted earnings per share | \$ | . 48 | \$ | . 52 |
|  |  |  |  |  |
| Average shares outstanding during period-Basic |  |  |  | 6,232,630 |
| Average shares outstanding during period-Diluted |  |  |  | 6,607,735 |
| Cash dividends per common share | \$ | . 19 | \$ | . 18 |

## BUSINESS SEGMENT INFORMATION BY INDUSTRY

| (Dollars in thousands) | Three Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  |
| Net sales |  |  |  |  |
| Industrial: |  |  |  |  |
| North America | \$ | 685,341 | \$ | 727,577 |
| International |  | 422,058 |  | 365,659 |
| Aerospace |  | 266,833 |  | 277,321 |
| Climate \& Industrial Controls |  | 155,950 |  | 164,738 |
| Other |  | 56,736 |  | 50,609 |
|  |  |  |  |  |
| Total | \$ | 1,586,918 | \$ | 1,585,904 |
|  |  |  |  |  |
| Segment operating income |  |  |  |  |
| Industrial: |  |  |  |  |
| North America | \$ | 46,607 | \$ | 51,045 |
| International |  | 31,299 |  | 26,646 |
| Aerospace |  | 33,955 |  | 42,533 |
| Climate \& Industrial Controls |  | 17,514 |  | 15,012 |
| Other |  | 5,734 |  | 3,832 |
|  |  |  |  |  |
| Total segment operating income | \$ | 135,109 | \$ | 139,068 |
| Corporate general and administrative expenses |  | 22,962 |  | 20,098 |
|  |  |  |  |  |
| Income from operations before interest expense and other Interest expense |  | 112,147 |  | 118,970 19,694 |
| Other expense |  | 5,754 |  | 7,585 |
|  |  | - |  |  |
| Income before income taxes | \$ | 84,613 | \$ | 91,691 |

Note: Certain prior period amounts have been reclassified to conform to the current year presentation.

## CONSOLIDATED BALANCE SHEET

| (Dollars in thousands) | September 30, |  | 2003 |  | 2002 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |
| Current assets: |  |  |  |  |  |
| Cash and cash equivalents |  | \$ | 205,409 | \$ | 45,730 |
| Accounts receivable, net |  |  | 967,866 |  | 945,861 |
| Inventories |  |  | 991,306 |  | 1,046,342 |
| Prepaid expenses |  |  | 38,876 |  | 44,998 |
| Deferred income taxes |  |  | 102,498 |  | 80,386 |
|  |  |  |  |  |  |
| Total current assets |  |  | 2,305,955 |  | 2,163,317 |
| Plant and equipment, net |  |  | 1,632,563 |  | 1,681,958 |
| Goodwill |  |  | 1,113,603 |  | 1,063,925 |
| Intangible assets, net |  |  | 57,765 |  | 58,487 |
| Other assets |  |  | 772,706 |  | 658,730 |
|  |  |  | - |  |  |
| Total assets |  | \$ | 5,882,592 |  | 5,626,417 |
|  |  |  |  |  |  |
| Liabilities and shareholders' equity |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |
| Notes payable |  | \$ | 289,041 |  | 453,130 |
| Accounts payable |  |  | 415,380 |  | 413,912 |
| Accrued liabilities |  |  | 466,453 |  | 418,725 |
| Accrued domestic and foreign taxes |  |  | 85,489 |  | 51,372 |
| Total current liabilities |  |  | 1,256,363 |  | 1,337,139 |
| Long-term debt |  |  | 956,356 |  | 955,312 |
| Pensions and other postretirement benefits |  |  | 922,768 |  | 502,289 |
| Deferred income taxes |  |  | 16,975 |  | 89,603 |
| Other liabilities |  |  | 142,269 |  | 128,916 |
| Shareholders' equity |  |  | 2,587,861 |  | 2,613,158 |
| Total liabilities and shareholders' equity |  | \$ | 5,882,592 |  | 5,626,417 |

## CONSOLIDATED STATEMENT OF CASH FLOWS

| (Dollars in thousands) |  | 2003 |  | 2002 |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Net income |  | 56,691 | \$ | 60,975 |
| Depreciation and amortization |  | 63,379 |  | 64,073 |
| Net change in receivables, inventories, and trade payables |  | 26,469 |  | 26,822 |
| Net change in other assets and liabilities |  | 2,984 |  | $(22,282)$ |
| Other, net |  | $(5,491)$ |  | 15,565 |
| Net cash provided by operating activities |  | 144,032 |  | 145,153 |
|  |  |  |  |  |
| Cash flows from investing activities: |  |  |  |  |
| Acquisitions (less cash acquired of \$8 in 2002) |  | - |  | $(1,987)$ |
| Capital expenditures |  | $(36,799)$ |  | $(38,614)$ |
| Other, net |  | 5,222 |  | 4,933 |
| Net cash (used in) investing activities |  | $(31,577)$ |  | $(35,668)$ |
|  |  | - |  | - |
| Cash flows from financing activities: |  |  |  |  |
| Net proceeds from common share activity |  | 13,668 |  | 845 |
| Net (payments of) debt |  | $(145,647)$ |  | $(90,214)$ |
| Dividends |  | $(22,131)$ |  | $(20,842)$ |
| Net cash (used in) financing activities |  | $(154,110)$ |  | $(110,211)$ |
|  |  | - |  |  |
| Effect of exchange rate changes on cash |  | 1,214 |  | 72 |
|  |  | - |  | - |
| Net decrease in cash and cash equivalents |  | $(40,441)$ |  | (654) |
| Cash and cash equivalents at beginning of period |  | 245,850 |  | 46,384 |
| Cash and cash equivalents at end of period |  | 205,409 | \$ | 45,730 |

## BUSINESS SEGMENT INFORMATION BY INDUSTRY

## Restated for New Segment Presentation

Fiscal Year 2003

| (Dollars in thousands) | 09/30/2002 |  | 12/31/2002 |  | 03/31/2003 |  | 06/30/2003 |  | Total FY2003 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales |  |  |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |  |  |
| North America | \$ | 727,577 | \$ | 669,905 | \$ | 727,060 | \$ | 716,086 | \$ | 2,840,628 |
| International |  | 365,659 |  | 373,921 |  | 416,434 |  | 428,429 |  | 1,584,443 |
| Aerospace |  | 277,321 |  | 275,400 |  | 280,020 |  | 276,825 |  | 1,109,566 |
| Climate \& Industrial Controls |  | 164,738 |  | 144,403 |  | 175,132 |  | 181,356 |  | 665,629 |
| Other |  | 50,609 |  | 53,572 |  | 48,198 |  | 57,965 |  | 210,344 |
|  |  |  |  |  |  |  |  |  |  |  |
| Total | \$ | 1,585,904 | \$ | 1,517,201 | \$ | 1,646,844 | \$ | ,660,661 |  | 6,410,610 |
|  |  | - |  | - |  | - |  | - |  | - |
| Segment operating income |  |  |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |  |  |
| North America | \$ | 51,045 | \$ | 27,423 | \$ | 42,166 | \$ | 34,624 | \$ | 155,258 |
| International |  | 26,646 |  | 22,321 |  | 23,852 |  | 23,482 |  | 96,301 |
| Aerospace |  | 42,533 |  | 42,651 |  | 38,140 |  | 33,971 |  | 157,295 |
| Climate \& Industrial Controls |  | 15,012 |  | 9,965 |  | 19,409 |  | 19,055 |  | 63,441 |
| Other |  | 3,832 |  | 2,480 |  | 630 |  | 4,642 |  | 11,584 |
|  |  |  |  |  |  | [24, |  | 115,774 |  |  |
| Total segment operating income |  | 139,068 |  | 104,840 |  | 124,197 |  | 115,774 |  | 483,879 |
| Corporate general and administrative expenses |  | 20,098 |  | 19,395 |  | 22,662 |  | 17,992 |  | 80,147 |
| Income from operations before interest expense and other |  | 118,970 |  | 85,445 |  | 101,535 |  | 97,782 |  | 403,732 |
| Interest expense |  | 19,694 |  | 19,356 |  | 20,349 |  | 22,162 |  | 81,561 |
| Other expense |  | 7,585 |  | 8,043 |  | 7,230 |  | 1,931 |  | 24,789 |
| Income before income taxes | \$ | 91,691 | \$ | 58,046 | \$ | 73,956 | \$ | 73,689 | \$ | 297,382 |

The above schedule restates fiscal 2003 segment results to reflect the Climate $\mathcal{\&}$ Industrial Controls business as a separate segment.
The Climate \& Industrial Controls business was previsouly included in the Other Segment.

## Parker Hannifin Corporation

Quarterly Earnings Release<br>$1^{\text {st }}$ Quarter FY 2004

October 15, 2003

Possible.

## Forward Looking Statements

## Forward-Looking Statements:

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company and individual segments may differ materially from current expectations, depending on economic conditions within both its industrial and aerospace markets, and the company's ability to achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, and growth initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment projections. Among the other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers or suppliers, including delays or cancellations in shipments; uncertainties surrounding timing, successful completion or integration of acquisitions; threats associated with and efforts to combat terrorism; competitive market conditions and resulting effects on sales and pricing; increases in raw-material costs that cannot be recovered in product pricing; and global economic factors, including currency exchange rates, difficulties entering new markets and general economic conditions such as interest rates. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them.

## Today's Agenda

> EPS
> Acquisition/Divestiture Update
> Financial Results
> Fiscal Year 2004 Outlook
> Questions \& Answers

## Non-GAAP Financial Measure

This presentation reconciles sales amounts reported in accordance with U.S. GAAP to sales amounts adjusted to remove the effects of acquisitions and divestitures made within the prior four quarters as well as the effects of currency exchange rates on sales. The effects of acquisitions and divestitures and currency exchange rates are removed to allow investors and the company to meaningfully evaluate changes in sales on a comparable basis from period to period.

EPS - $1^{\text {st }}$ Quarter


Possible.

## Acquisitions/Divestitures

Name Date Sales Description

N/A this period

## Sales - $1^{\text {st }}$ Quarter

|  | FY 2004 | FY 2003 |
| :---: | :---: | :---: |
| Sales | \$1,586.9 | \$1,585.9 |
| \% change | 0.1\% |  |
| Sales from acquisitions \& divestitures | \$5.1 | \$4.6 |
| Sales without acquisitions \& divestitures | \$1,581.8 | \$1,581.3 |
| \% change | 0.0\% |  |
| Currency effects | \$57.6- |  |
| Sales without acquisitions, divestitures \& currency | $\$ 1,524.2$ | \$1,581.3- |
| \% change | -3.6\% |  |

## Income Statement - $\mathbf{1}^{\text {st }}$ Quarter

|  | FY 2004 |  | FY 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | \% of Sales |  | \% of Sales |
| Net sales | \$1,586.9 | 100.0\% | \$1,585.9 | 100.0\% |
| Cost of sales | 1,298.8 | 81.8\% | 1,299.9 | 82.0\% |
| Gross profit | 288.1 | 18.2\% | 286.0 | 18.0\% |
| S, G \& A | 180.2 | 11.4\% | 176.2 | 11.1\% |
| Goodwill impairment loss | 0.0 | 0.0\% | 0.0 | 0.0\% |
| Other income (deductions) |  |  |  |  |
| Interest expense | (21.8) | -1.4\% | (19.7) | -1.2\% |
| Interest \& -other income | (1.5) | -0.1\% |  | 0.1\% |
|  | (23.3) | -1.5\% | (18.1) | -1.1\% |
| Income before taxes | 84.6 | 5.3\% | 91.7 | 5.8\% |
| - Income taxes | 27.9 | 1.8\% | 30.7 | 1.9\% |
| Nemimeome | \$50.7 | 3.0\% | \$01.0 | 3.8\% |

Possible.

## Industrial North America

|  | FY 2004 |  | FY 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1st Qtr | YTD | 1st Qtr | YTD |
| Sales |  |  |  |  |
| As reported | \$685.3 | \$685.3 | \$727.6 | \$727.6 |
| \% change | -5.8\% | -5.8\% |  |  |
| Acquisitions | \$4.6 | \$4.6 | \$0.0 | \$0.0 |
| without Acquisitions | \$680.7 | \$680.7 | \$727.6 | \$727.6- |
| \% change | -6.4\% | -6.4\% |  |  |
| Currency effects | \$3.1 | \$3.1 | \$0.0 | \$0.0 |
| without Acquisitions \& Currency | \$6776 | \$6776 | \$7276 | \$7276 |
| \% change | -6.9\% | -6.9\% |  |  |
| Operating Margin | \$46.6 | \$46.6 | \$51.0 | \$51.0 |
| \% of sales | 6.8\% | 6.8\% | 7.0\% | 7.0\% |

## Industrial Rest of World

|  | FY 2004 |  | FY 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1st Qtr | YTD | 1st Qtr | YTD |
| Sales |  |  |  |  |
| As reported | \$422.0 | \$422.0 | \$365.7 | \$365.7 |
| \% change | 15.4\% | 15.4\% |  |  |
| Acquisitions | \$0.5 | \$0.5 | \$0.0 | \$0.0 |
| without Acquisitions | \$421.5 | \$421.5 | \$365.7 | \$365.7 |
| \% change | 15.3\% | 15.3\% |  |  |
| Currency effects | \$44.5 | \$44.5 | \$0.0 | \$0.0 |
| without Acquisitions \& Currency | \$3770 | \$3770 | \$3657 | \$3657. |
| \% change | 3.1\% | 3.1\% |  |  |
| Operating Margin | \$31.3 | \$31.3 | \$26.6 | \$26.6 |
| \% of sales | 7.4\% | 7.4\% | 7.3\% | 7.3\% |

## Aerospace

|  | FY 2004 |  | FY 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1st Qtr | YTD | 1st Qtr | YTD |
| Sales |  |  |  |  |
| As reported | \$266.8 | \$266.8 | \$277.3 | \$277.3 |
| \% change | -3.8\% | -3.8\% |  |  |
| Acquisitions | \$0.0 | \$0.0 | \$4.6 | \$4.6 |
| without Acquisitions | \$266.8 | \$266.8 | \$272.7 | \$272.7 |
| \% change | -2.2\% | -2.2\% |  |  |
| Currency effects | \$1.4 | \$1.4 | \$0.0 | \$0.0 |
| without Acquisitions \& Currency | \$2654 | \$2654 | \$2727 | \$2727 |
| \% change | -2.7\% | -2.7\% |  |  |
| Operating Margin | \$33.9 | \$33.9 | \$42.5 | \$42.5 |
| \% of sales | 12.7\% | 12.7\% | 15.3\% | 15.3\% |

## Climate \& Industrial Controls

|  | FY 2004 |  | FY 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1st Qtr | YTD | 1st Qtr | YTD |
| Sales |  |  |  |  |
| As reported | \$156.0 | \$156.0 | \$164.7 | \$164.7 |
| \% change | -5.3\% | -5.3\% |  |  |
| Acquisitions | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| without Acquisitions | \$156.0 | \$156.0 | \$164.7 | \$164.7 |
| \% change | -5.3\% | -5.3\% |  |  |
| Currency effects | \$2.7 | \$2.7 | \$0.0 | \$0.0 |
| without Acquisitions \& Currency | \$153.3 | \$153.3 | \$1647 | \$1647 |
| \% change | -6.9\% | -6.9\% |  |  |
| Operating Margin | \$17.5 | \$17.5 | \$15.0 | \$15.0 |
| \% of sales | 11.2\% | 11.2\% | 9.1\% | 9.1\% |

## Other

|  | FY 2004 |  | FY 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1st Qtr | YTD | 1st Qtr | YTD |
| Sales |  |  |  |  |
| As reported | \$56.7 | \$56.7 | \$50.6 | \$50.6 |
| \% change | 12.1\% | 12.1\% |  |  |
| Acquisitions | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| without Acquisitions | \$56.7 | \$56.7 | \$50.6 | \$50.6 |
| \% change | 12.1\% | 12.1\% |  |  |
| Currency effects | \$5.9 | \$5.9 | \$0.0 | \$0.0 |
| without Acquisitions \& Currency | \$50.8 | \$50.8 | \$506 | \$50.6. |
| \% change | 0.4\% | 0.4\% |  |  |
| Operating Margin | \$5.7 | \$5.7 | \$3.8 | \$3.8 |
| \% of sales | 10.1\% | 10.1\% | 7.5\% | 7.5\% |

## Balance Sheet

## Assets

| as of September 30 | 2003 | 2002 | Change |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Current Assets: |  |  |  |
| Cash and cash equivalents | \$ 205.4 | \$ 45.7 | \$ 159.7 |
| Accounts receivable, net | 967.9 | 945.9 | 22.0 |
| Inventories | 991.3 | 1,046.3 | (55.0) |
| Prepaid exepenses | 38.9 | 45.0 | (6.1) |
| Deferred income taxes | 102.5 | 80.4 | 22.1 |
| Total current assets | \$ 2,306.0 | \$ 2,163.3 | \$ 142.7 |
| Plant \& equipment, net | 1,632.5 | 1,682.0 | (49.5) |
| Goodwill | 1,113.6 | 1,063.9 | 49.7 |
| Intangible assets, net | 57.8 | 58.5 | (0.7) |
| -Other assets | 772.7 | 658.7 | 114.0 |
| fotalassets | \$5,882.6 | \$5,626.4 | \$ 256.2 |

## Balance Sheet

Liabilities \& Shareholders' Equity

| as of September 30 | 2003 | 2002 | Change |
| :---: | :---: | :---: | :---: |
| Liabilities and shareholders' equity |  |  |  |
| Current liabilities: |  |  |  |
| Notes payable | \$ 289.0 | \$ 453.1 | \$ (164.1) |
| Accounts payable | 415.4 | 413.9 | 1.5 |
| Accrued liabilities | 466.5 | 418.7 | 47.8 |
| Accrued domestic and foreign taxes | 85.5 | 51.4 | 34.1 |
| Total current liabilities | \$1,256.4 | \$1,337.1 | \$ (80.7) |
| Long-term debt | 956.4 | 955.3 | 1.1 |
| Pension and other postretirement benefits | 922.7 | 502.3 | 420.4 |
| Deferred income taxes | 16.9 | 89.6 | (72.7) |
| Other liabilities | 142.3 | 128.9 | 13.4 |
| -Sharehotders'equity | 2,587.9 2,043.2 (25.3) |  |  |
| Totaliabilities andshareholders'equity | $\$ 5,8820$ | \$5,626-1 | \$256-2 |

## Statement of Cash Flows

| for the quarters ended September 30 | 2003 | 2002 |
| :---: | :---: | :---: |
| Net income | \$ 56.7 | \$ 61.0 |
| Depreciation \& amortization | 63.4 | 64.1 |
| Net change in receivables, inventory \& payables | 26.5 | 26.8 |
| Net change in other assets \& liabilities | 3.0 | (22.3) |
| Other, net | (5.6) | 15.6 |
| Net cash provided by operating activities | \$ 144.0 | \$ 145.2 |
| Acquisitions | \$ | \$ (2.0) |
| Capital expenditures | (36.8) | (38.6) |
| Other | 5.2 | 4.9 |
| Net cash used in investing activities | \$ (31.6) | \$ (35.7) |
| Common share activity | \$ 13.7 | \$ 0.8 |
| (Payments of) proceeds from debt, net | (145.6) | (90.2) |
| Dividends | (22.1) | (20.8) |
| Net cash (used in) provided by financing activities | \$(154.0) | \$(110.2) |
| Effect of exchange rate changes on cash | 1.2 | 0.4 |
| Net increase in cash and cash equivalents | \$(40.4) | \$ (0.6) |

Financial Leverage

Debt to Debt Equity


## Parker New Order Rates



## Parker New Order Rates

Industrial R.O.W.


## Parker New Order Rates



## Parker New Order Rates

Climate \& Industrial Control


## FY 2004 Outlook

Business Segment
> Sales Growth versus FY 2003

| $>$ | Industrial North America | $2.0 \%$ | to $8.0 \%$ |
| :--- | :--- | ---: | :--- |
| $>$ | Industrial ROW | $5.0 \%$ | to |
| $>$ | Aerospace | $-8.0 \%$ | to |
| > | $-5.0 \%$ |  |  |
| $>$ | Climate \& Industrial Controls | $-3.0 \%$ | to |
| Other | $2.0 \%$ | to | $5.0 \%$ |

## FY 2004 Outlook

## Business Segment

> Operating Income change versus FY 2003
. Industrial North America
> Industrial ROW

* Aerospace
* Climate \& Industrial Controls
* Other
20.0\% to 30.0\%
20.0\% to $30.0 \%$
$-30.0 \%$ to $-15.0 \%$
$0.0 \%$ to $10.0 \%$
$10.0 \%$ to $20.0 \%$


## FY 2004 Outlook

Business Segment
$>$ Corporate Admin. $+5 \%$ to $10 \%$
> Interest Expense + or -
> Other Expense (Income)
> Tax Rate
vs. FY 2003

5\%
vs. FY 2003
same as FY 2003
33.0\%

Questions \& Answers...


