UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): July 29, 2004

PARKER-HANNIFIN CORPORATION

(Exact Name of Registrant as Specified in Charter)

Ohio (State or Other Jurisdiction of Incorporation) 1-4982 (Commission File Number)

34-0451060 (IRS Employer Identification No.)

6035 Parkland Blvd. Cleveland, Ohio (Address of Principal Executive Offices)

44124-4141 (Zip Code)

Registrant's telephone number, including area code: (216) 896-3000

Item 9. Regulation FD Disclosure

Item 12. Disclosure of Results of Operations and Financial Condition

The following information is furnished pursuant to Item 9, "Regulation FD Disclosure" and Item 12, "Disclosure of Results of Operations and Financial Condition".

On July 29, 2004, Parker-Hannifin Corporation issued a press release and presented a Webcast announcing earnings for the quarter ended June 30, 2004. A copy of the press release is filed as Exhibit 99.1 to this report. A copy of the Webcast presentation is filed as Exhibit 99.2 to this report.

EXHIBIT INDEX

- 99.1 Press release issued by Parker-Hannifin Corporation, dated July 29, 2004.
- 99.2 Webcast presentation by Parker-Hannifin Corporation, dated July 29, 2004.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

PARKER-HANNIFIN CORPORATION

By: /s/ Timothy K. Pistell
Timothy K. Pistell

Timothy K. Pistell Vice President Finance and Administration and Chief Financial Officer

Date: July 29, 2004



For Release: Immediately

Contact: Media -

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Stock Symbol: PH - NYSE

PARKER EARNINGS ACCELERATE WITH RECORD SALES AND CASH FROM OPERATIONS

- FOURTH-QUARTER INCOME UP 156 PERCENT ON 20-PERCENT REVENUE INCREASE
- SALES TOP \$7 BILLION AS UPBEAT OUTLOOK SIGNALS RECORD EARNINGS IN FY 2005

Cleveland, Ohio: July 29, 2004 – Parker Hannifin Corporation (NYSE: PH) today marked new records in sales and cash flow for fiscal-year 2004, as sales topped \$7 billion for the first time in the company's 86-year history, and cash from operations reached a record \$662.4 million, surpassing last year's result of \$557.5 million. This year's record cash from operations was achieved even with the company's discretionary contribution to its retirement and benefits plans of approximately \$146 million, compared with \$108 million contributed last year.

For the full year, Parker posted a 76-percent increase in net income, at \$345.8 million, or \$2.91 per diluted share. Revenues reached a record \$7.11 billion, up 11 percent, including a 5.6-percent increase in organic volume. Last year, the company earned \$196.3 million, or \$1.68 per diluted share, on sales of \$6.41 billion. The current year's results include a five-cent divestiture gain and a reduction of nine cents per diluted share in realignment costs, compared with a four-cent divestiture gain and a reduction of 16 cents per diluted share in realignment costs last year.

Fourth-quarter net income for the period ended June 30, 2004 was up 156 percent, at \$125.5 million, or \$1.05 per diluted share, on sales of \$1.99 billion, compared with last year's quarterly income of \$49.1 million, or 42 cents per diluted share, on sales of \$1.66 billion. Included in the current quarter's earnings is a five-cent divestiture gain and a two-cent reduction from realignment costs, while last year's earnings reflected a four-cent divestiture gain and a reduction of six cents per share in realignment costs. Revenue growth in the current quarter includes a 15-percent increase in organic volume, a two-percent increase from currency translation and three-percent growth from acquisitions not reflected in the prior-year comparison.

"With the broad based recovery of all our industrial markets, and aerospace at the beginning of a rebound, our growth engine is firing on all cylinders," said Parker CEO Don Washkewicz. "The recovery didn't really start

to pick up until January, so we've only had the wind at our backs for half a year. Yet our margins are up dramatically, inventories remain lean and cash flow has never been stronger. We are executing our Win Strategy, and as long as this recovery is sustained, we see a lot more growth potential in our business.

"Our message to Parker employees is to keep up the great work. Our goal is to maintain the gains we worked so hard to achieve, and extend them – by executing our strategic initiatives, staying lean and focused – and shifting growth into high gear. Today, we're winning more competitive bids on our systems and portfolio strength, global expansion, and innovation exceeding our customers' expectations."

Operating Results

Sales and operating income were up in all of the company's segments, with an overall 109-percent increase in operating income for the fourth quarter, and up 45 percent for the full year.

The North American Industrial units led the improvement, with operating income up 230 percent in the fourth quarter, and 98 percent for the year. Quarterly operating income was \$114.3 million on sales of \$867.4 million, for a return on sales of 13.2 percent, compared with a 4.8-percent margin last year. For the year, North American Industrial operating income was \$306.9 million on revenues of \$3.09 billion, for an operating margin of 9.9 percent, up from 5.5 percent last year.

The International Industrial businesses posted fourth-quarter operating income of \$55.9 million, up 138 percent, on sales of \$565.1 million, yielding a 9.9-percent return on sales for the quarter, compared with 5.5 percent last year. The most significant margin improvements were made in Europe, despite additional realignment costs this year. In all of 2004, the international businesses recorded operating income of \$159.6 million, on sales of \$1.97 billion, for an 8.1-percent operating margin, compared with 6.1 percent the prior year.

Parker Aerospace sales grew 11 percent during the quarter, to \$307.6 million, with \$40 million in operating income, improving its operating margin to 13.0 percent, compared with 12.3 percent a year ago. Full-year sales were up 2.8 percent to \$1.14 billion, while operating income was \$141.8 million, for a 12.4 percent return on sales in 2004, versus 14.2 percent last year.

In the Climate & Industrial Controls business, fourth-quarter operating income was \$22.4 million, on sales of \$189.3 million, an 11.8 percent return on sales, compared with 10.5 percent a year ago. The business generated full-year operating income of \$71.8 million on sales of \$671.2 million, a 10.7-percent return on sales, compared with 9.5 percent last year.

In the Other segment, comprised of the Wynn Specialty Chemical and Astron units, quarterly operating income was \$9.5 million on \$63.5 million in sales, for an operating margin of 15.0 percent, compared with 8.0

percent last year. Annual operating income was \$22.1 million on \$233 million in sales, an operating margin of 9.5 percent, compared with 5.5 percent a year ago.

Outlook

Parker cited a positive outlook for fiscal-year 2005, noting an expectation for continued expansion in its diverse markets, with some possible tempering in heavy-duty trucks and semiconductors.

"As our markets continue to recover, we feel we have positioned Parker to gain a greater share of business in core and emerging markets where we have an unrivaled breadth of products and bring added engineering value, especially in aerospace, mobile, refrigeration, life sciences and clean-energy markets such as wind power and fuel cells," said

The company projected earnings for fiscal-year 2005 to mark a new record, ranging from \$3.30 to \$3.70 per diluted share. In the first quarter, earnings are expected to range between 70 and 80 cents per diluted share, reflecting the company's typical pattern of earnings momentum, with more of the year's earnings occurring in the second half.

In addition to the information provided herein, Parker advises shareholders to note order trends, for which the company makes a disclosure several business days after the conclusion of each month. This information is available on the company's investor information web site, at www.phstock.com.

NOTICE OF CONFERENCE CALL: Parker Hannifin's conference call and slide presentation to discuss its fiscal fourth-quarter results is available to all interested parties via live webcast at 10 a.m. ET, on the company's investor information web site, at www.phstock.com. To access the call, click on the "Live Webcast" link. From this link, users may also complete a pre-call system test and register for e-mail notification of future events and information available from Parker.

With annual sales of more than \$7 billion, Parker Hannifin is the world's leading diversified manufacturer of motion and control technologies and systems, providing precision-engineered solutions for a wide variety of commercial, mobile, industrial and aerospace markets. The company employs more than 48,000 people in 44 countries around the world. For more information, visit the company's web site at www.parker.com, or its investor information site at www.phstock.com.

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company and individual segments may differ materially from current expectations, depending on economic conditions within both its industrial and aerospace markets, and the company's ability to achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, and growth initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment projections. Among the other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers or suppliers, including delays or cancellations in shipments; uncertainties surrounding timing, successful completion or integration of acquisitions; threats associated with and efforts to combat terrorism; competitive market conditions and resulting effects on sales and pricing; increases in raw-material costs that cannot be recovered in product pricing; and global economic factors, including currency exchange rates, difficulties entering new markets and general economic conditions such as interest rates. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them.

PARKER HANNIFIN CORPORATION - JUNE 30, 2004 CONSOLIDATED STATEMENT OF INCOME

	Three Months I	Three Months Ended June 30,		
Dollars in thousands except per share amounts)	2004	2003	2004	2003
Net sales	\$ 1,992,927	\$ 1,660,661	\$ 7,106,907	\$ 6,410,610
Cost of sales	1,567,483	1,382,628	5,742,053	5,309,775
Gross profit	425,444	278,033	1,364,854	1,100,835
Selling, general and administrative expenses	229,479	185,290	801,237	721,065
Other income (deductions):				
Interest expense	(17,012)	(22,162)	(73,396)	(81,561)
Interest and other (expense), net	6,656	3,108	3,847	(827)
	(10,356)	(19,054)	(69,549)	(82,388)
Income before income taxes	185,609	73,689	494,068	297,382
Income taxes	60,136	24,607	148,285	101,110
Net income	\$ 125,473	\$ 49,082	\$ 345,783	\$ 196,272
Earnings per share:				
Basic earnings per share	\$ 1.06	\$.42	\$ 2.94	\$ 1.69
Diluted earnings per share	\$ 1.05	\$.42	\$ 2.91	\$ 1.68
Average shares outstanding during period - Basic	118,194,932	116,509,222	117,707,772	116,381,880
Average shares outstanding during period - Diluted	119,614,996	116,961,265	119,006,468	116,894,506
Cash dividends per common share	\$.19	\$.19	\$.76	\$.74
BUSINESS SEGMENT INFORMATION BY INDUSTRY				

BUSINESS SEGMENT INFORMATION BY INDUSTRY

(Dollars in thousands)		Three Months Ended June 30,			Year Ended June 30,			
		2004		2003		2004		2003
Net sales		_						
Industrial:								
North America	\$	867,399	\$	716,086	\$	3,091,947	\$	2,840,628
International		565,065		428,429		1,970,398		1,584,443
Aerospace		307,598		276,825		1,140,122		1,109,566
Climate & Industrial Controls		189,337		181,356		671,157		665,629
Other		63,528		57,965		233,283		210,344
					_		_	
Total	\$	1,992,927	\$	1,660,661	\$	7,106,907	\$	6,410,610
	<u> </u>	<i>y y</i>	_	,,	_	., ,	_	
Segment operating income								
Industrial:								
North America	\$	114,273	\$	34,624	\$	306,903	\$	155,258
International		55,859		23,482		159,629		96,301
Aerospace		39,983		33,971		141,838		157,295
Climate & Industrial Controls		22,364		19,055		71,769		63,441
Other		9,537		4,642		22,141		11,584
	_		_		_		_	
Total segment operating income	\$	242,016	\$	115,774	\$	702,280	\$	483,879
Corporate general and administrative expenses		32,886		17,992		106,501		80,147
			-				_	
Income from operations before interest expense and other		209,130		97,782		595,779		403,732
Interest expense		17,012		22,162		73,396		81,561
Other expense		6,509		1,931		28,315		24,789
	_		_		_		_	
Income before income taxes	\$	185,609	\$	73,689	\$	494,068	\$	297,382

Note: Certain prior period amounts have been reclassified to conform to the current year presentation.

CONSOLIDATED BALANCE SHEET

Cash and cash equivalents at end of period

	June	e 30 ,
(Dollars in thousands)	2004	2003
Assets		
Current assets:	e 102.047	e 245.050
Cash and cash equivalents Accounts receivable, net	\$ 183,847 1,201,343	\$ 245,850 1,002,060
Inventories	991,378	997,167
Prepaid expenses	45,814	51,949
Deferred income taxes	114,551	99,781
T-4-1	2.52(.022	2 206 807
Total current assets	2,536,933	2,396,807
Plant and equipment, net Goodwill	1,591,853 1,198,411	1,657,425 1,108,610
Intangible assets, net	1,198,411	59,444
Other assets	827,610	763,347
Total assets	£ 254 004	¢ 5 005 622
Total assets	\$ 6,256,904	\$ 5,985,633
Liabilities and shareholders' equity		
Current liabilities:		
Notes payable	\$ 35,198	\$ 424,235
Accounts payable	534,561	437,103
Accrued liabilities	565,436	497,295
Accrued domestic and foreign taxes	124,546	65,094
Total anyment liabilities	1 250 741	1 422 727
Total current liabilities	1,259,741	1,423,727
Long-term debt Pensions and other postretirement benefits	953,804	966,332 920,420
Deferred income taxes	813,635	
	79,028	20,780
Other liabilities	168,242	133,463
Shareholders' equity	2,982,454	2,520,911
		
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS	\$ 6,256,904	\$ 5,985,633
Total liabilities and shareholders' equity	\$ 6,256,904 Year Ende	
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS		
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands)	Year Ende	d June 30,
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities:	Year Ende	d June 30,
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income	Year Ende 2004 \$ 345,783	d June 30, 2003 \$ 196,272
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income Depreciation and amortization	Year Ende	d June 30,
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income Depreciation and amortization Net change in receivables, inventories, and trade payables	Year Ende 2004 \$ 345,783 252,785 15,201	2003 \$ 196,272 259,178 140,625
CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income Depreciation and amortization Net change in receivables, inventories, and trade payables Net change in other assets and liabilities	Year Ende 2004 \$ 345,783 252,785	d June 30, 2003 \$ 196,272 259,178
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income Depreciation and amortization Net change in receivables, inventories, and trade payables Net change in other assets and liabilities Other, net	Year Ende 2004 \$ 345,783 252,785 15,201 55,457	2003 \$ 196,272 259,178 140,625 (66,397)
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income Depreciation and amortization Net change in receivables, inventories, and trade payables Net change in other assets and liabilities Other, net Net cash provided by operating activities	Year Ende 2004 \$ 345,783 252,785 15,201 55,457 (6,828)	\$ 196,272 259,178 140,625 (66,397) 27,811
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income Depreciation and amortization Net change in receivables, inventories, and trade payables Net change in other assets and liabilities Other, net Net cash provided by operating activities Cash flows from investing activities:	Year Ende 2004 \$ 345,783 252,785 15,201 55,457 (6,828)	\$ 196,272 259,178 140,625 (66,397) 27,811
CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income Depreciation and amortization Net change in receivables, inventories, and trade payables Net change in other assets and liabilities Other, net Net cash provided by operating activities: Net cash provided by operating activities: Acquisitions (less cash acquired of \$63,691 in 2004 and \$196 in 2003)	Year Ende 2004 \$ 345,783 252,785 15,201 55,457 (6,828) 662,398 (200,314)	\$ 196,272 259,178 140,625 (66,397) 27,811 557,489
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income Depreciation and amortization	Year Ende 2004 \$ 345,783 252,785 15,201 55,457 (6,828) 662,398	\$ 196,272 259,178 140,625 (66,397) 27,811 557,489
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income Depreciation and amortization Net change in receivables, inventories, and trade payables Net change in other assets and liabilities Other, net Net cash provided by operating activities Cash flows from investing activities: Acquisitions (less cash acquired of \$63,691 in 2004 and \$196 in 2003) Capital expenditures Other, net	Year Ende 2004 \$ 345,783 252,785 15,201 55,457 (6,828) 662,398 (200,314) (141,546)	\$ 196,272 259,178 140,625 (66,397) 27,811 557,489 (16,648)
CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income Depreciation and amortization Net change in receivables, inventories, and trade payables Net change in other assets and liabilities Other, net Net cash provided by operating activities Cash flows from investing activities: Acquisitions (less cash acquired of \$63,691 in 2004 and \$196 in 2003) Capital expenditures Other, net Net cash (used in) investing activities	Year Ende 2004 \$ 345,783 252,785 15,201 55,457 (6,828) 662,398 (200,314) (141,546) 71,388	\$ 196,272 259,178 140,625 (66,397) 27,811 557,489 (16,648) (158,260) 37,723
Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS (Dollars in thousands) Cash flows from operating activities: Net income Depreciation and amortization Net change in receivables, inventories, and trade payables Net change in other assets and liabilities Other, net Net cash provided by operating activities: Cash flows from investing activities: Acquisitions (less cash acquired of \$63,691 in 2004 and \$196 in 2003) Capital expenditures Other, net Net cash (used in) investing activities Cash flows from financing activities:	Year Ende 2004 \$ 345,783 252,785 15,201 55,457 (6,828) 662,398 (200,314) (141,546) 71,388 (270,472)	\$ 196,272 259,178 140,625 (66,397) 27,811 557,489 (16,648) (158,260) 37,723 (137,185)
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Total liabilities and shareholders' equity CONSOLIDATED STATEMENT OF CASH FLOWS Cash flows from operating activities: Net income Depreciation and amortization Net change in receivables, inventories, and trade payables Net change in other assets and liabilities Other, net Net cash provided by operating activities Cash flows from investing activities: Acquisitions (less cash acquired of \$63,691 in 2004 and \$196 in 2003) Capital expenditures Other, net Net cash (used in) investing activities Cash flows from financing activities Net cash (used in) financing activities Net proceeds from common share activity Net (payments of) debt Dividends Net cash (used in) financing activities	Year Ende 2004 \$ 345,783 252,785 15,201 55,457 (6,828) 662,398 (200,314) (141,546) 71,388 (270,472) 56,223 (415,428) (89,286) (448,491)	\$ 196,272 259,178 140,625 (66,397) 27,811 557,489 (158,260) 37,723 (137,185) 9,386 (145,764) (85,833) (222,211)
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\$ 183,847

\$ 245,850



Parker Hannifin Corporation

Quarterly Earnings Release 4th Quarter FY 2004

July 29, 2004



Forward Looking Statements

Forward-Looking Statements:

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company and individual segments may differ materially from current expectations, depending on economic conditions within both its industrial and aerospace markets, and the company's ability to achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, and growth initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment results. Among the other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers or suppliers, including delays or cancellations in shipments; uncertainties surrounding timing, successful completion or integration of acquisitions; threats associated with and efforts to combat terrorism; competitive market conditions and resulting effects on sales and pricing; increases in raw-material costs that cannot be recovered in product pricing; and global economic factors, including currency exchange rates, difficulties entering new markets and general economic conditions such as interest rates. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them.



Non-GAAP Financial Measure

This presentation reconciles sales amounts reported in accordance with U.S. GAAP to sales amounts adjusted to remove the effects of acquisitions and divestitures made within the prior four quarters as well as the effects of currency exchange rates on sales. The effects of acquisitions and divestitures and currency exchange rates are removed to allow investors and the company to meaningfully evaluate changes in sales on a comparable basis from period to period.

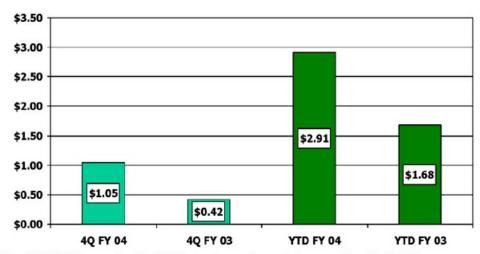


Discussion Agenda

- > Financial Highlights
- ➤ Influences on Sales & Earnings
- ➤ WIN Strategy
- > Balance Sheet & Cash Flow Trends
- ➤ Outlook
- Questions & Answers



Financial Highlights EPS – 4th Quarter and YTD as of June 30, 2004



Note: FY04 4Q EPS was reduced by \$0.02 for business realignment charges and benefited \$0.05 from the divestiture of a business. FY03 4Q EPS was reduced by \$0.06 for business realignment charges and benefited \$0.04 from the divestiture of a business. FY04 YTD EPS was reduced by \$0.09 for business realignment charges and benefited \$0.05 from the divestiture of a business. FY03 YTD EPS was reduced by \$0.14 for business realignment charges, \$0.02 for an equity investment adjustment, and benefited \$0.04 from the divestiture of a business.

Financial Highlights Sales – 4th Quarter and YTD through June 30

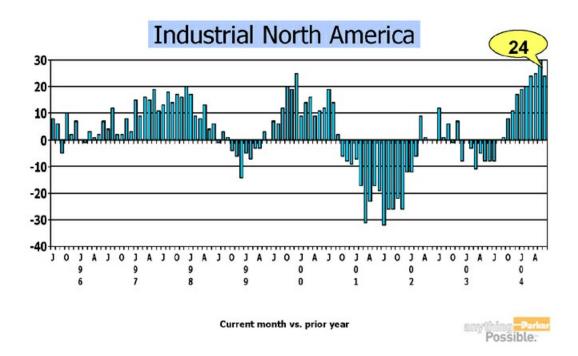
	4th Quarter		YTD	
	FY 04	FY03	FY 04	FY03
Sales	\$1,992.7	\$1,660.7	\$7,106.9	\$6,410.6
% change	20.0%		10.9%	
Sales from acquisitions & divestitures	\$59.8	\$8.4	\$112.0	\$27.5
Sales without acquisitions & divestitures	\$1,932.9	\$1,652.3	\$6,994.9	\$6,383.1
% change	17.0%		9.6%	
Currency effects	\$37.4		\$255.2	
Sales without acquisitions, divestitures & currency	\$1,895.5	\$1,652.3	\$6,739.7	\$6,383.1
% change	14 7%		5.6%	



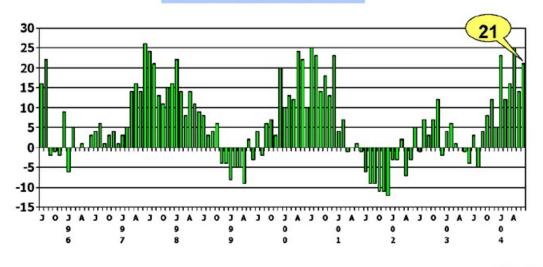
Significant Influences on Sales

- Industrial end market strength
- Aerospace
 - Commercial
 - ❖ Defense
- Globalization Trends





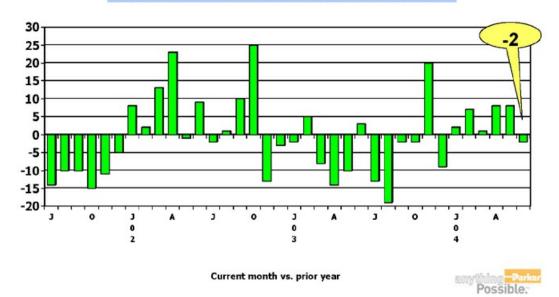
Industrial R.O.W.

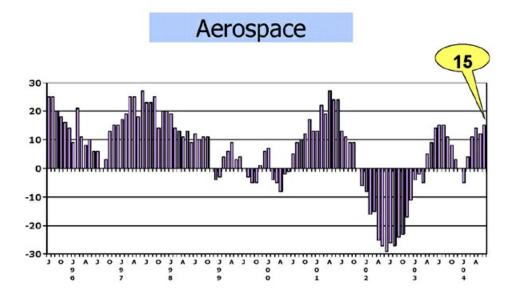


Current month vs. prior year



Climate & Industrial Controls





Average last 12 months orders to previous 12 months orders



Influences on Earnings

- Increased Volume
- Restructuring/Move to Low Cost Countries
- Win Strategy
- Sales Mix Aerospace



Segment Reporting Industrial North America

	FY 2004		FY 20	003
	4th Qtr	YTD	4th Qtr	YTD
Sales				
As reported	\$867.4	\$3,091.9	\$716.1	\$2,840.6
% change	21.1%	8.8%		
Acquisitions	\$17.3	\$41.6	\$0.0	\$0.0
without Acquisitions	\$850.1	\$3,050.3	\$716.1	\$2,840.6
% change	18.7%	7.4%		
Currency effects	(\$0.3)	\$11.8	\$0.0	\$0.0
without Acquisitions & Currency	\$850.4	\$3,038.5	\$716.1	\$2,840.6
% change	18.8%	7.0%		
Operating Margin				
As reported	\$114.3	\$306.9	\$34.6	\$155.3
% of sales	13.2%	9.9%	4.8%	5.5%
Business realignment	\$1.8	\$9.1	\$3.1	\$8.3



Segment Reporting Industrial Rest of World

	FY 2004		FY 20	003
	4th Qtr	YTD	4th Qtr	YTD
Sales				
As reported	\$565.1	\$1,970.4	\$428.4	\$1,584.4
% change	31.9%	24.4%		
Acquisitions	\$42.6	\$70.4	\$0.0	\$0.0
without Acquisitions	\$522.5	\$1,900.0	\$428.4	\$1,584.4
% change	22.0%	19.9%		
Currency effects	\$31.5	\$202.8	\$0.0	\$0.0
without Acquisitions & Currency	\$491.0	\$1,697.2	\$428.4	\$1,584.4
% change	14.6%	7.1%		
Operating Margin				
As reported	\$55.9	\$159.6	\$23.5	\$96.3
% of sales	9.9%	8.1%	5.5%	6.1%
Business realignment	\$0.8	\$4.5	\$1.8	\$7.9



Segment Reporting Aerospace

	FY 20	004	FY 2003		
	4th Qtr	YTD	4th Qtr	YTD	
Sales					
As reported	\$307.6	\$1,140.1	\$276.8	\$1,109.6	
% change	11.1%	2.7%			
Acquisitions/Divestitures	\$0.0	\$0.0	\$2.5	\$17.9	
without Acquisitions/Divestitures	\$307.6	\$1,140.1	\$274.3	\$1,091.7	
% change	12.1%	4.4%			
Currency effects	\$2.3	\$7.1	\$0.0	\$0.0	
without Acquisitions & Currency	\$305.3	\$1,133.0	\$274.3	\$1,091.7	
% change	11.3%	3.8%			
Operating Margin					
As reported	\$40.0	\$141.8	\$34.0	\$157.3	
% of sales	13.0%	12.4%	12.3%	14.2%	
Business realignment	\$0.0	\$0.1	\$1.4	\$2.5	



Segment Reporting Climate & Industrial Controls

	FY 20	04	FY 2003		
	4th Qtr	YTD	4th Qtr	YTD	
Sales					
As reported	\$189.3	\$671.2	\$181.4	\$665.6	
% change	4.4%	0.8%			
Acquisitions/Divestitures	\$0.0	\$0.0	\$0.0	\$0.0	
without Acquisitions/Divestitures	\$189.3	\$671.2	\$181.4	\$665.6	
% change	4.4%	0.8%			
Currency effects	\$0.9	\$11.3	\$0.0	\$0.0	
without Acquisitions & Currency	\$188.4	\$659.9	\$181.4	\$665.6	
% change	3.9%	-0.9%			
Operating Margin					
As reported	\$22.4	\$71.8	\$19.1	\$63.4	
% of sales	11.8%	10.7%	10.5%	9.5%	
Business realignment	\$0.0	\$0.4	\$0.3	\$1.2	



Segment Reporting Other

	FY 2004		FY 20	03
	4th Qtr	YTD	4th Qtr	YTD
Sales				
As reported	\$63.5	\$233.3	\$58.0	\$210.3
% change	9.6%	10.9%		
Acquisitions	\$0.0	\$0.0	\$5.9	\$9.6
without Acquisitions	\$63.5	\$233.3	\$52.1	\$200.7
% change	21.9%	16.2%		
Currency effects	\$2.9	\$22.1	\$0.0	\$0.0
without Acquisitions & Currency	\$60.6	\$211.2	\$52.1	\$200.7
% change	16.3%	5.2%		
Operating Margin				
As reported	\$9.5	\$22.1	\$4.6	\$11.6
% of sales	15.0%	9.5%	7.9%	5.5%
Business realignment	\$0.4	\$1.0	\$0.0	\$1.3



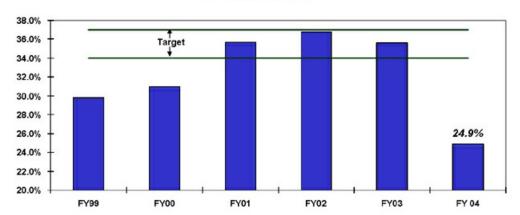
Balance Sheet Summary

- Cash
- Working Capital
 - Inventory
 - * Accounts Receivable
- PP & E
- Shareholders Equity



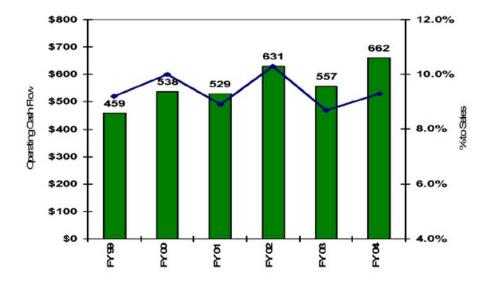
Financial Leverage

Debt to Debt Equity





Strong Cash Flow





FY 2005 Earnings Outlook Business Segment Adjustment

- Revenue
 - Reclassify \$76 million from Industrial to Aerospace
- Segment Operating Income Margins
 - ❖Industrial North America decreases from 9.9% to 9.6%
 - ❖Aerospace increases from 12.4% to 13.0%



FY 2005 Earnings Outlook Assumptions Segment Sales & Operating Income

FY 2005 Sales change vs. FY 2004			
NA Industrial	6.0%	-	8.0%
Industrial ROW	8.0%	-	10.0%
Aerospace	3.0%	-	5.0%
CIC	-1.0%	-	1.0%
Other	-1.0%	-	1.0%

FY 2005 Operating Margin percentage change vs. FY 2004	4 Basis points		oints
NA Industrial	120	-	220
Industrial ROW	70	-	160
Aerospace	30	-	120
CIC	-40	-	50
Other	0	-	100



FY 2005 Earnings Outlook Assumptions below Operating Margin

Corporate Admin. -1% to -3% vs. FY 2004

➤ Interest Expense -8% to -10% vs. FY 2004

Other Exp. (Income) +75% to +100% vs. FY 2004

> Tax Rate 31.0%



Earnings Outlook

Fiscal Year 2005 1st Quarter EPS Range \$0.70 - \$0.80

> Fiscal Year 2005 EPS Range \$3.30 - \$3.70



Forecast Risks

- Downside:
 - ❖Raw material price increases
 - ❖Interest Rates
- Upside:
 - Aerospace recovery
 - ❖Semiconductor
 - Heavy Duty Truck Stability



Questions & Answers...





Appendix

FY 2004 Income Statements



Income Statement - 4th Quarter

	FY 2004				FY 2003	
		% of Sales	Business Realignment		% of Sales	Business Realignment & Equity Adj.
Net sales	\$1,992.9	100.0%		\$1,660.7	100.0%	
Cost of sales	1,567.5	78.7%	\$2.9	1,382.6	83.3%	\$6.5
Gross profit	425.4	21.3%	(2.9)	278.1	16.7%	(6.5)
S, G & A	228.4	11.4%	0.1	185.3	11.2%	
Goodwill impairment loss	1.0	0.1%				
Other income (deductions)						
Interest expense	(17.0)	-0.9%	0.0	(22.2)	-1.3%	0.0
Interest & other income	6.6	0.3%	0.0	3.1	0.2%	(3.5)
	(10.4)	-0.5%	0.0	(19.1)	-1.2%	(3.5)
Income before taxes	185.6	9.3%	(3.0)	73.7	4.4%	(10.0)
Income taxes	60.1	3.0%	(1.0)	24.6	1.5%	(3.5)
Net income	\$125.5	6.3%	(\$2.0)	\$49.1	3.0%	(\$6.5)

^{*} Business realignment primarily includes severance costs and costs related to the consolidation of manufacturing product lines.



Income Statement - YTD

~_	FY 2004			FY 2003		
		% of Sales	Business Realignment		% of Sales	Business Realignment & Equity Adj.
Net sales	\$7,106.9	100.0%		\$6,410.6	100.0%	
Cost of sales	5,742.1	80.8%	\$14.8	5,309.8	82.8%	\$20.1
Gross profit	1,364.8	19.2%	(14.8)	1,100.8	17.2%	(20.1)
S, G & A	800.2	11.3%	0.3	721.1	11.2%	3.6
Goodwill impairment loss	1.0	0.0%				
Other income (deductions)						
Interest expense	(73.4)	-1.0%	0.0	(81.6)	-1.3%	0.0
Interest & other income	3.8	0.1%	0.0	(0.8)	0.0%	(3.5)
	(69.6)	-1.0%	0.0	(82.4)	-1.3%	(3.5)
Income before taxes	494.0	7.0%	(15.1)	297.3	4.6%	(27.2)
Income taxes	148.3	2.1%	(5.0)	101.1	1.6%	(8.3)
Net income	\$345.7	4.9%	(\$10.1)	\$196.2	3.1%	(\$18.9)

^{*} Business realignment primarily includes severance costs and costs related to the consolidation of manufacturing product lines.

