# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
Date of report (Date of earliest event reported): January 18, 2005

## PARKER-HANNIFIN CORPORATION <br> (Exact Name of Registrant as Specified in Charter)

Ohio<br>(State or Other Jurisdiction<br>of Incorporation)

## 1-4982 <br> (Commission <br> File Number)

34-0451060
(IRS Employer
Identification No.)

6035 Parkland Blvd. Cleveland, Ohio

44124-4141
(Zip Code)
(Address of Principal Executive Offices)
Registrant's telephone number, including area code: (216) 896-3000

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Results of Operations and Financial Condition

## Item 7.01 Regulation FD Disclosure

The following information is furnished pursuant to Item 2.02, "Results of Operations and Financial Condition" and Item 7.01, "Regulation FD Disclosure."
On January 18, 2005, Parker-Hannifin Corporation issued a press release and presented a Webcast announcing earnings for the quarter ended December 31, 2004. A copy of the press release is filed as Exhibit 99.1 to this report. A copy of the Webcast presentation is filed as Exhibit 99.2 to this report.

## Item 9.01 Financial Statements and Exhibits

(c) Exhibits:
99.1 Press release issued by Parker-Hannifin Corporation, dated January 18, 2005.
99.2 Webcast presentation by Parker-Hannifin Corporation, dated January 18, 2005.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

## PARKER-HANNIFIN CORPORATION

By: $\frac{\text { /s/ Timothy K. Pistell }}{\text { Tie }}$ Timothy K. Pistell
Vice President Finance and Administration and Chief Financial Officer

## For Release: Immediately

Contact: Media -

| Media - <br> Jennifer Eaton - Corp. Communications <br> jeaton@parker.com | $216 / 896-2895$ | After hours: 216/407-6165 |
| :--- | ---: | :--- |
| Financial Analysts - |  |  |
| Pamela Huggins, VP \& Treasurer <br> phuggins@parker.com | $216 / 896-2240$ |  |
| PH - NYSE |  |  |

## Stock Symbol: PH - NYSE

## PARKER POSTS FISCAL SECOND QUARTER RESULTS

Cleveland, Ohio: January 18, 2005 - Parker Hannifin Corporation (NYSE: PH) today reported fiscal second-quarter net income of $\$ 171.1$ million, or $\$ 1.41$ cents per diluted share, on sales of $\$ 1.94$ billion for the period ended December 31, 2004, compared to net income of $\$ 55.8$ million, or 47 cents per diluted share on sales of $\$ 1.59$ billion in the same period last year. The current-quarter results include 47 cents per diluted share related to the operations and sale of the company's Wynn Oil specialty chemicals business, which was divested on December 31, 2004, and is now reflected on the company's financial statements as discontinued operations.

The company again reported strong cash from operations in the first half of fiscal 2005 of $\$ 352.1$ million, or 9.1 percent of sales, compared with $\$ 371.2$ million, or 11.8 percent of sales in the prior year.
"We are very pleased with our second quarter results, particularly with our 22 percent sales growth, doubling net income from continuing operations, and strong cash flow," said Parker Chairman and CEO Don Washkewicz. "We're still in the early stages of a broad-based, worldwide industrial recovery and we're continuing to see positive results in nearly all of the end markets we serve, notably the recent uptick in Aerospace."

## Second Quarter Segment Results

In the North American Industrial segment, operating income improved 105 percent to $\$ 99.9$ million on sales of $\$ 819.2$ million. International Industrial units increased operating income 108 percent to $\$ 61.6$ million on sales of $\$ 583.2$ million.

In the company's Climate \& Industrial Controls segment, second-quarter sales increased 22 percent to $\$ 176.5$ million and operating income decreased 15 percent to $\$ 8.9$ million. The decline in operating income is primarily the result of a slowdown in production schedules in the automotive market.

Aerospace reported an increase in operating income of 42 percent to $\$ 49.5$ million on sales of $\$ 327.0$ million.

In the "Other" segment, comprised of Astron metal buildings, operating income was $\$ 4.7$ million on sales of $\$ 37.0$ million.
Year-to-Date Results
For the first six months of fiscal 2005, the company's net income increased 170 percent to $\$ 303.9$ million, or $\$ 2.52$ per diluted share ( $\$ 2.03$ from continuing operations) on sales of $\$ 3.86$ billion. Net income for the first six months of last year was $\$ 112.5$ million, or 95 cents per diluted share on sales of $\$ 3.16$ billion.

## Outlook

The company estimates earnings per share for the third quarter of fiscal 2005 to be between $\$ 1.10$ and $\$ 1.30$ per diluted share. Fiscal 2005 full-year earnings are estimated to be between $\$ 4.75$ and $\$ 5.15$ per diluted share, which includes 49 cents per diluted share from discontinued operations.
"Our Win Strategy continues to drive sales and margin growth and we're staying focused on executing those initiatives," adds Washkewicz. "The results we've seen in the first half of the year, combined with the continued positive trends in monthly order rates, give us confidence that we will deliver our projected results for the remainder of the year."

NOTICE OF CONFERENCE CALL: Parker Hannifin's conference call and slide presentation to discuss its fiscal second-quarter results is available to all interested parties via live webcast today at 10:00 a.m. ET, on the company's investor information web site, www.phstock.com. To access the call, click on the "Live Webcast" link. From this link, users also may complete a pre-call system test and register for e-mail notification of future events and information available from Parker.

With annual sales of more than $\$ 7$ billion, Parker Hannifin is the world's leading diversified manufacturer of motion and control technologies and systems, providing precisionengineered solutions for a wide variety of commercial, mobile, industrial and aerospace markets. The company employs more than 48,000 people in 46 countries around the world. Parker has increased its annual dividends paid to shareholders for 48 consecutive years, among the top five longest-running dividend-increase records in the S\&P 500 index. For more information, visit the company's web site at www.parker.com, or its investor information site at www.phstock.com.

## Forward-Looking Statements:

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company and individual segments may differ materially from current expectations, depending on economic conditions within both its industrial and aerospace markets, and the company's ability to achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, and growth initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment results. Among the other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers or suppliers, including delays or cancellations in shipments; uncertainties surrounding timing, successful completion or integration of acquisitions; threats associated with and efforts to combat terrorism; competitive market conditions and resulting effects on sales and pricing; increases in raw-material costs that cannot be recovered in product pricing; the company's ability to manage costs related to employee retirement and health care benefits and insurance; and global economic factors, including currency exchange rates, difficulties entering new markets and general economic conditions such as inflation and interest rates. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them.

## CONSOLIDATED BALANCE SHEET

|  | December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (Unaudited) <br> (Dollars in thousands) | 2004 |  | 2003 |  |
|  |  |  |  |  |
| Assets |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 116,861 | \$ | 138,047 |
| Accounts receivable, net |  | 1,158,785 |  | 898,219 |
| Inventories |  | 1,119,993 |  | 984,493 |
| Prepaid expenses |  | 42,070 |  | 37,302 |
| Deferred income taxes |  | 115,187 |  | 101,718 |
|  |  |  |  |  |
| Total current assets |  | 2,552,896 |  | 2,159,779 |
| Plant and equipment, net |  | 1,667,789 |  | 1,626,889 |
| Goodwill |  | 1,464,322 |  | 1,117,936 |
| Intangible assets, net |  | 205,085 |  | 60,542 |
| Other assets |  | 791,002 |  | 757,883 |
| Net assets of discontinued operations |  |  |  | 55,488 |
| Total assets |  | 6,681,094 | \$ | 5,778,517 |
|  |  | - |  | - |
| Liabilities and shareholders' equity |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Notes payable |  | 81,082 | \$ | 36,154 |
| Accounts payable |  | 490,134 |  | 435,883 |
| Accrued liabilities |  | 535,755 |  | 437,111 |
| Accrued domestic and foreign taxes |  | 98,907 |  | 86,776 |
|  |  |  |  |  |
| Total current liabilities |  | 1,205,878 |  | 995,924 |
| Long-term debt |  | 988,828 |  | 975,223 |
| Pensions and other postretirement benefits |  | 828,423 |  | 937,697 |
| Deferred income taxes |  | 85,436 |  | 15,091 |
| Other liabilities |  | 185,127 |  | 150,309 |
| Shareholders' equity |  | 3,387,402 |  | 2,704,273 |
| Total liabilities and shareholders' equity |  | 6,681,094 | \$ | 5,778,517 |

Note: Certain prior period amounts have been reclassified to conform to the current year presentation.

## CONSOLIDATED STATEMENT OF CASH FLOWS



PARKER HANNIFIN CORPORATION - DECEMBER 31, 2004

## CONSOLIDATED STATEMENT OF INCOME

| (Unaudited) <br> (Dollars in thousands except per share amounts) | Three Months Ended December 31, |  |  |  | Six months ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | 2004 |  | 2003 |  |
| Net sales | \$ | 1,942,887 | \$ | 1,593,340 | \$ | 3,862,855 | \$ | 3,155,445 |
| Cost of sales |  | 1,546,357 |  | 1,313,802 |  | 3,056,756 |  | 2,596,684 |
| Gross profit |  | 396,530 |  | 279,538 |  | 806,099 |  | 558,761 |
| Selling, general and administrative expenses |  | 220,846 |  | 183,524 |  | 417,980 |  | 358,441 |
| Other income (deductions): |  |  |  |  |  |  |  |  |
| Interest expense |  | $(17,288)$ |  | $(17,267)$ |  | $(33,504)$ |  | $(39,018)$ |
| Interest and other (expense), net |  | 1,618 |  | (760) |  | $(9,229)$ |  | $(2,396)$ |
|  |  | $(15,670)$ |  | $(18,027)$ |  | $(42,733)$ |  | $(41,414)$ |
| Income from continuing operations before income taxes |  | 160,014 |  | 77,987 |  | 345,386 |  | 158,906 |
| Income taxes |  | 46,161 |  | 24,493 |  | 101,000 |  | 51,025 |
| Income from continuing operations |  | 113,853 |  | 53,494 |  | 244,386 |  | 107,881 |
| Discontinued operations |  | 57,274 |  | 2,277 |  | 59,524 |  | 4,581 |
| Net income | \$ | 171,127 | \$ | 55,771 | \$ | 303,910 | \$ | 112,462 |
| Earnings per share: |  |  |  |  |  |  |  |  |
| Basic earnings per share from continuing operations | \$ | . 96 | \$ | . 46 | \$ | 2.06 | \$ | . 92 |
| Discontinued operations |  | . 48 |  | . 01 |  | . 50 |  | . 04 |
| Basic earnings per share | \$ | 1.44 | \$ | . 47 | \$ | 2.56 | \$ | . 96 |
| Diluted earnings per share from continuing operations | \$ | . 94 | \$ | . 45 | \$ | 2.03 | \$ | . 91 |
| Discontinued operations |  | . 47 |  | . 02 |  | . 49 |  | . 04 |
| Diluted earnings per share | \$ | 1.41 | \$ | . 47 | \$ | 2.52 | \$ | . 95 |
| Average shares outstanding during period - Basic |  | 8,899,161 |  | 117,490,153 |  | 18,593,863 |  | 7,196,923 |
| Average shares outstanding during period - Diluted |  | 1,122,955 |  | 119,003,881 |  | 20,417,493 |  | 8,386,575 |
| Cash dividends per common share | \$ | . 19 | \$ | . 19 | \$ | . 38 | \$ | . 38 |

Note: Certain prior period amounts have been reclassified to conform to the current year presentation.

## BUSINESS SEGMENT INFORMATION BY INDUSTRY

|  | Three Months Ended December 31, |  |  |  | Six months ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | 2004 |  | 2003 |  | 2004 |  | 2003 |  |
| Net sales |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 819,243 | \$ | 685,412 | \$ | 1,651,581 | \$ | 1,353,189 |
| International |  |  |  |  |  |  |  |  |
|  |  | 583,221 |  | 441,445 |  | 1,132,194 |  | 863,269 |
| Aerospace |  | 326,961 |  | 289,792 |  | 658,095 |  | 574,423 |
| Climate \& Industrial Controls |  | 176,506 |  | 144,698 |  | 341,976 |  | 300,648 |
| Other |  | 36,956 |  | 31,993 |  | 79,009 |  | 63,916 |
|  |  |  |  |  |  |  |  |  |
| Total | \$ | 1,942,887 | \$ | 1,593,340 | \$ | 3,862,855 | \$ | 3,155,445 |
|  |  |  |  |  |  |  |  |  |
| Segment operating income |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 99,862 | \$ | 48,837 | \$ | 219,671 | \$ | 91,882 |
| International |  | 61,615 |  | 29,619 |  | 128,088 |  | 60,951 |
| Aerospace |  | 49,540 |  | 34,837 |  | 100,834 |  | 72,322 |
| Climate \& Industrial Controls |  | 8,911 |  | 10,459 |  | 24,728 |  | 27,973 |
| Other |  | 4,744 |  | 983 |  | 11,517 |  | 3,158 |
|  |  |  |  | - |  |  |  |  |
| Total segment operating income | \$ | 224,672 | \$ | 124,735 | \$ | 484,838 | \$ | 256,286 |
| Corporate general and administrative expenses |  | 30,616 |  | 25,087 |  | 55,971 |  | 48,006 |
| Income from continuing operations before interest expense and other |  | 194,056 |  | 99,648 |  | 428,867 |  | 208,280 |
| Interest expense |  | 17,288 |  | 17,267 |  | 33,504 |  | 39,018 |
| Other expense |  | 16,754 |  | 4,394 |  | 49,977 |  | 10,356 |
| Income from continuing operations before income taxes | \$ | 160,014 | \$ | 77,987 | \$ | 345,386 | \$ | 158,906 |

# Parker Hannifin Corporation <br> Quarterly Earnings Release <br> 2nd Quarter FY 2005 

January 18, 2005

Possible.

## Forward Looking Statements

## Forward-Looking Statements:

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company and individual segments may differ materially from current expectations, depending on economic conditions within both its industrial and aerospace markets, and the company's ability to achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, and growth initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment projections. Among the other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers or suppliers, including delays or cancellations in shipments; uncertainties surrounding timing, successful completion or integration of acquisitions; threats associated with and efforts to combat terrorism; competitive market conditions and resulting effects on sales and pricing; increases in raw-material costs that cannot be recovered in product pricing; and global economic factors, including currency exchange rates, difficulties entering new markets and general economic conditions such as inflation and interest rates. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them.

## Non-GAAP Financial Measure

This presentation reconciles sales amounts reported in accordance with U.S. GAAP to sales amounts adjusted to remove the effects of acquisitions and divestitures made within the prior four quarters as well as the effects of currency exchange rates on sales. The effects of acquisitions and divestitures and currency exchange rates are removed to allow investors and the company to meaningfully evaluate changes in sales on a comparable basis from period to period.

## Discussion Agenda

> Financial Highlights
> Influences on Sales \& Earnings
> WIN Strategy
> Balance Sheet \& Cash Flow Trends
> Outlook
> Questions \& Answers

Financial Highlights
EPS - 2nd Quarter and YTD as of Dec 31, 2004


- 2Q FY 05 includes $\$ 0.47$ from discontinued operations.
- 2Q FY 04 includes $\$ 0.02$ from discontinued operations.
- YTD FY 05 includes $\$ 0.49$ from discontinued operations and was reduced by $\$ .07$ for an investment write down and a pension curtailment loss.
- YTD FY 04 includes $\$ 0.04$ from discontinued operations.


## Financial Highlights

Sales - 2nd Quarter and YTD through December 31

|  | 2nd Quarter |  | YTD |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY05 | FY04 | FY05 | FY04 |
| Sales | \$1,942.9 | \$1,593.3 | \$3,862.9 | \$3,155.4 |
| \% change | 21.9\% |  | 22.4\% |  |
| Sales from acquisitions \& divestitures | \$112.3 | \$11.2 | \$166.7 | \$21.7 |
| Sales without acquisitions \& divestitures | \$1,830.6 | \$1,582.1 | \$3,696.2 | \$3,133.8 |
| \% change | 15.7\% |  | 17.9\% |  |
| Currency effects | \$58.7 |  | \$101.2 |  |
| Sales without acquisitions, divestitures \& currency | \$1,771.9 | \$1,582.1 | \$3,595.0 | \$3,133.8 |
| \% change | 12.0\% |  | 14.7\% |  |

Possible.

## Significant Influences on Sales

- Continued Industrial End Market Strength
- Aerospace
*Commercial
*Defense
- Globalization Trends

Possible.

## Parker New Order Rates



Current month vs. prior year
Possible.

## Parker New Order Rates

Industrial R.O.W.


Current month vs. prior year
Possible.

## Parker New Order Rates

Climate \& Industrial Controls


Current month vs. prior year
Possible.

## Parker New Order Rates



Average last 12 months orders to previous 12 months orders
Possible.

## Influences on Earnings

- Increased Volume
- Win Strategy
- Restructuring/Move to Low Cost Countries
- Sales Mix - Aerospace

Possible.

## Segment Reporting

## Industrial North America

|  | FY2005 |  | FY2004 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2nd Qtr | YTD | 2nd Qtr | YTD |
| Sales |  |  |  |  |
| As reported | \$819.2 | \$1,651.6 | \$685.4 | \$1,353.2 |
| \% change | 19.5\% | 22.1\% |  |  |
| Acquisitions \& Divestitures | \$37.8 | \$52.8 | \$5.3 | \$9.9 |
| without Acquisitions \& Divestitures | \$781.4 | \$1,598.8 | \$680.1 | \$1,343.3 |
| \% change | 14.9\% | 19.0\% |  |  |
| Currency effects | \$3.4 | \$5.0 |  |  |
| without Acquisitions, Divestitures, \& Currency | \$778.0 | \$1,593.8 | \$680.1 | \$1,343.3 |
| \% change | 14.4\% | 18.6\% |  |  |
| Operating Margin |  |  |  |  |
| As reported | \$99.9 | \$219.7 | \$48.8 | \$91.9 |
| \% of sales | 12.2\% | 13.3\% | 7.1\% | 6.8\% |

## Segment Reporting

## Industrial Rest of World

|  | FY 2005 |  | FY 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2nd Qtr | YTD | 2nd Qtr | YTD |
| Sales |  |  |  |  |
| As reported | \$583.2 | \$1.132.2 | \$441.4 | \$863.3 |
| \% change | 32.1\% | 31.2\% |  |  |
| Acquisitions \& Divestitures | \$43.5 | \$82.9 |  |  |
| without Acquisitions \& Divestitures | \$539.7 | \$1.049.3 | \$441.4 | \$863.3 |
| \% change | 22.3\% | 21.5\% |  |  |
| Currency effects | \$46.1 | \$80.2 |  |  |
| without Acquisitions, Divestitures, \& Currency | \$493.6 | \$969.1 | \$441.4 | S863.3 |
| \% change | 11.8\% | 12.3\% |  |  |
| Operating Marg in |  |  |  |  |
| As reported | \$61.6 | \$128.1 | \$29.6 | \$61.0 |
| \% of sales | 10.6\% | 11.3\% | 6.7\% | 7.1\% |

## Segment Reporting <br> Aerospace

|  | FY 2005 |  | FY 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2nd Qrt | YTD | 2nd Qrt | YTD |
| Sales |  |  |  |  |
| As reported | \$327.0 | \$658.1 | \$289.8 | \$574.4 |
| \% change | 12.8\% | 14.6\% |  |  |
| Acquisitions \& Divestitures |  |  |  |  |
| without Acquisitions \& Divestitures | \$327.0 | \$658.1 | \$289.8 | \$574.4 |
| \% change | 12.8\% | 14.6\% |  |  |
| Currency effects | \$1.7 | \$3.2 |  |  |
| without Acquisitions, Currency, \& Divestitures | \$325.3 | \$654.9 | \$289.8 | \$574.4 |
| \% change | 12.2\% | 14.0\% |  |  |
| Operating Margin |  |  |  |  |
| As reported | \$49.5 | \$100.8 | \$34.8 | \$72.3 |
| \% of sales | 15.2\% | 15.3\% | 12.0\% | 12.6\% |

## Segment Reporting

## Climate \& Industrial Controls

|  | FY 2005 |  | FY 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2nd Qtr | YTD | 2nd Qtr | YTD |
| Sales |  |  |  |  |
| As reported | \$176.5 | \$342.0 | \$144.7 | \$300.6 |
| \% change | 22.0\% | 13.8\% |  |  |
| Acquisitions \& Divestitures | \$31.0 | \$31.0 |  |  |
| without Acquisitions \& Divestitures | \$145.5 | \$311.0 | \$144.7 | \$300.6 |
| \% change | 0.6\% | 3.5\% |  |  |
| Currency effects | \$4.1 | \$6.1 |  |  |
| without Acquisitions, Divestitures, \& Currency | \$141.4 | \$304.9 | \$144.7 | \$300.6 |
| \% change | -2.3\% | 1.4\% |  |  |
| Operating Margin |  |  |  |  |
| As reported | \$8.9 | \$24.7 | \$10.5 | \$28.0 |
| \% of sales | 5.0\% | 7.2\% | 7.2\% | 9.3\% |

## Segment Reporting

## Other

|  | FY 2005 |  | FY 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2nd Qtr | YTD | 2nd Qtr | YTD |
| Sales |  |  |  |  |
| As reported | \$37.0 | \$79.0 | \$32.0 | \$63.9 |
| \% change | 15.5\% | 23.6\% |  |  |
| Acquisitions \& Divestitures |  |  | \$5.9 | \$11.8 |
| without Acquisitions \& Divestitures | \$37.0 | \$79.0 | \$26.1 | \$52.1 |
| \% change | 41.8\% | 51.6\% |  |  |
| Currency effects | \$3.5 | \$6.8 |  |  |
| without Acquisitions, Divestitures \& Currency | \$33.5 | \$72.3 | \$26.1 | \$52.1 |
| \% change | 28.5\% | 38.6\% |  |  |
| Operating Margin |  |  |  |  |
| As reported | \$4.7 | \$11.5 | \$1.0 | \$3.2 |
| \% of sales | 12.8\% | 14.6\% | 3.1\% | 4.9\% |

Possible.

## Balance Sheet Summary

- Cash
- Working Capital
* Inventory
* Accounts Receivable
- PP \& E
- Shareholders Equity


## Financial Leverage

Debt to Debt Equity


## Strong Cash Flow

FY05 YTD $\$ 352$


Possible.

FY 2005 Earnings Outlook Assumptions Segment Sales \& Operating Income

| FY 2005 Sales change vs. FY 2004 |  |  |  |
| :--- | :---: | :---: | :---: |
| NA Industrial | $15.5 \%$ | - | $17.0 \%$ |
| Industrial ROW | $14.0 \%$ | - | $15.5 \%$ |
| Aerospace | $8.0 \%$ | - | $9.5 \%$ |
| CIC | $18.0 \%$ | - | $19.0 \%$ |
| Other | $21.0 \%$ | - | $23.0 \%$ |


| FY 2005 Change in Operating Margin percentage vs. <br> FY 2004 | Basis points |  |
| :--- | :---: | :---: |
| NA Industrial | 355 | - |
| Industrial ROW | 240 | - |
| Aerospace | 120 | - |
| CIC | 0 | - |
| Other | 550 | - |

# FY 2005 Earnings Outlook Assumptions below Operating Margin 

> Corporate Admin.
5\% to 6\%
vs. FY 2004
> Interest Expense
$-7 \%$ to $-9 \%$
vs. FY 2004
> Other Exp. (Income) $+150 \%$ to $+170 \%$ vs. FY 2004
> Tax Rate 30.0\%

Possible.

## Earnings Outlook

Fiscal Year $20053^{\text {rd }}$ Quarter EPS Range \$1.10-\$1.30

Fiscal Year 2005 EPS Range
\$4.75-\$5.15
(Includes \$0.49 From Discontinued Operations)

## Forecast Risks

- Raw Material Price Increases
- Interest Rates
- Aerospace Recovery
- Semiconductor Industry
- Heavy Duty Truck Stability


## Questions \& Answers...



## Appendix

## FY 2005 Income Statements

## Income Statement - $2^{\text {nd }}$ Quarter

|  |  | $\%$ of Sales |
| :--- | ---: | ---: |
| Net sales | $\$ 1,942.9$ | $100.0 \%$ |
| Cost of sales | 1.546 .4 | $79.6 \%$ |
| Gross profit | 396.5 | $20.4 \%$ |
| S, G \& A | 220.8 | $11.4 \%$ |
| Interest expense | $(17.3)$ | $-0.9 \%$ |
| Interest \& other income | 1.6 | $0.1 \%$ |
|  | $(15.7)$ | $-0.8 \%$ |
| Income from Cont'g Operations b/f taxes | 160.0 | $8.2 \%$ |
| Income taxes | 46.2 | $2.4 \%$ |
| Income from Cont'g Operations | $\$ 113.9$ | $5.9 \%$ |
| Discontinued Operations | $\$ 57.3$ | $2.9 \%$ |
| Net Income | $\$ 171.1$ | $8.8 \%$ |


| $\%$ of Sales |  |
| ---: | ---: |
| $\$ 1.593 .3$ | $100.0 \%$ |
| 1.313 .8 | $82.5 \%$ |
| 279.5 | $17.5 \%$ |
| 183.5 | $11.5 \%$ |
| $(17.3)$ | $-1.1 \%$ |
| $(0.8)$ | $0.0 \%$ |
| $(18.0)$ | $-1.1 \%$ |
| 78.0 | $4.9 \%$ |
| 24.5 | $1.5 \%$ |
| $\$ 53.5$ | $3.4 \%$ |
| $\$ 2.3$ | $0.1 \%$ |
| $\$ 55.8$ | $3.5 \%$ |

## Income Statement - YTD

|  | FY 2005 |  | FY 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | \% of Sales |  | \% of Sales |  |
| Net sales | \$3,862.9 | 100.0\% | \$3,155.4 | 100.0\% |
| Cost of sales | 3,056.8 | 79.1\% | 2,596.7 | 82.3\% |
| Gross profit | 806.1 | 20.9\% | 558.8 | 17.7\% |
| S, G \& A | 418.0 | 10.8\% | 358.4 | 11.4\% |
| Interest expense | (33.5) | -0.9\% | (39.0) | -1.2\% |
| Interest \& other income | (9.2) | -0.2\% | (2.4) | -0.1\% |
|  | (42.7) | -1.1\% | (41.4) | -1.3\% |
| Income from Cont'g Operations b/f taxes | 345.4 | 8.9\% | 158.9 | 5.0\% |
| Income taxes | 101.0 | 2.6\% | 51.0 | 1.6\% |
| Income from Contg Operations | \$244.4 | 6.3\% | \$107.9 | 3.4\% |
| Discontinued Operations | \$59.5 | 1.5\% | \$4.6 | 0.1\% |
| Net Income | \$303.9 | 7.9\% | \$112.5 | 3.6\% |

