# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
Date of report (Date of earliest event reported): January 17, 2007

## PARKER-HANNIFIN CORPORATION

(Exact Name of Registrant as Specified in Charter)

Ohio<br>(State or Other Jurisdiction of Incorporation)

$1-4982$
(Commission
File Number)

34-0451060
(IRS Employer
Identification No.)

6035 Parkland Blvd.
Cleveland, Ohio
44124-4141
(Address of Principal Executive Offices)
(Zip Code)
Registrant's telephone number, including area code: (216) 896-3000

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 7.01 Regulation FD Disclosure

The following information is furnished pursuant to Item 2.02, "Results of Operations and Financial Condition" and Item 7.01, "Regulation FD Disclosure"
On January 17, 2007, Parker-Hannifin Corporation issued a press release and presented a Webcast announcing earnings for the quarter ended December 31, 2006. A copy of the press release is filed as Exhibit 99.1 to this report. A copy of the Webcast presentation is filed as Exhibit 99.2 to this report.

## Item 9.01 Financial Statements and Exhibits

(c) Exhibits:
99.1 Press release issued by Parker-Hannifin Corporation, dated January 17, 2007.
99.2 Webcast presentation by Parker-Hannifin Corporation, dated January 17, 2007.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

## PARKER-HANNIFIN CORPORATION

By: /s/ Timothy K. Pistell
Timothy K. Pistell
Executive Vice President - Finance and Administration and Chief Financial Officer

## For Release: Immediately

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## Parker Hannifin Earnings Per Share Up 53 Percent on Strong Sales in Record Second Quarter

CLEVELAND, January 17, 2007 - Parker Hannifin Corporation (NYSE: PH), the world leader in motion and control technologies, today reported second quarter fiscal year 2007 results. The company set new second quarter records for sales and income from continuing operations, both of which increased by double digit percentages from a year ago.

Sales for the second quarter of fiscal-year 2007 were $\$ 2.5$ billion, up 16.4 percent, as compared to sales of $\$ 2.2$ billion from the same period last year. Income from continuing operations in the second quarter of fiscal 2007, including the realization of a 9 cent per diluted share benefit from the December renewal of the Federal Tax Credit for Increasing Research Activities, was $\$ 1.64$ per diluted share, an increase of 53.3 percent over the $\$ 1.07$ per diluted share posted in the same period a year ago.
"Led by exceptional performance in our Industrial International and Aerospace segments, we were able to deliver another record second quarter, and we remain solidly on track for another outstanding year in fiscal 2007," said Chairman, CEO and President Don Washkewicz. "The
record results we are delivering, quarter after quarter, are being driven by our employees' ongoing execution of our Win Strategy."

## Second Quarter Segment Results

In the North American Industrial segment, second quarter operating income increased 2.8 percent over the prior year to $\$ 133.9$ million, on sales of $\$ 959.7$ million.
In the International Industrial segment, second quarter operating income increased 78.9 percent over the prior year to $\$ 121.8$ million, on sales of $\$ 922.0$ million.
In the Aerospace segment, second quarter operating income increased 43.2 percent over the prior year to $\$ 67.8$ million, on sales of $\$ 402.0$ million.
In the Climate \& Industrial Controls segment, second quarter operating income decreased 29.8 percent over the prior year to $\$ 7.0$ million, on sales of $\$ 227.4$ million.
Total operating margin across all segments in the second quarter was 13.2 percent versus 11.8 percent in the same period a year ago.

## Fiscal Year to Date Results

For the first six months of fiscal-year 2007, sales were $\$ 5.1$ billion, up 18.5 percent, as compared to sales of $\$ 4.3$ billion from the same period last year. Income from continuing operations for the first six months of fiscal 2007 was $\$ 3.39$ per diluted share, up 49.3 percent from the $\$ 2.27$ per diluted share reported in the same period in the prior year.

Cash flow from operations for the first six months of fiscal year 2007 reached $\$ 307.6$ million. "The level of cash generation allows us to be flexible in terms of strategic acquisitions, share repurchases, capital investments and dividends," said Washkewicz. "In the second quarter, cash was used to repurchase $\$ 197$ million of stock, bringing the fiscal 2007 year-to-date repurchase amount to $\$ 393$ million. These expenditures are in addition to the discretionary contributions of $\$ 111$ million made to the employees' pension funds in the first quarter of fiscal year 2007."

## Highlights

"Our 16.4 percent sales growth in the quarter significantly exceeded our growth goal of 10 percent," said Washkewicz. "The growth was profitable and balanced, with 6.4 percent derived organically, 6.4 percent via acquisitions and 3.6 percent from the favorable impact of foreign currency."
"While we are very pleased with our overall results this quarter, special mention must be made of our International Industrial and Aerospace segments," continued Washkewicz. "In the International segment sales grew by 36 percent and operating income increased by nearly 80 percent. Our Aerospace business also delivered excellent results this quarter. Revenues grew by 16 percent and operating income by 43 percent. We expect continued strength in this segment of our business."
"This is especially good news as International Industrial and Aerospace now represent more than half of our total revenues," said Washkewicz. "Particularly diligent execution of the Win Strategy in Europe is enabling us to achieve margins comparable to our North American business."

## Outlook

As a result of the continued strong results, the company increased its guidance for fiscal year 2007 income from continuing operations from $\$ 6.05$ to $\$ 6.45$ per diluted share to $\$ 6.35$ to $\$ 6.75$ per diluted share.

## \# \# \#

In addition to this information, Parker advises shareholders to note order trends, for which the company makes a disclosure several business days after the conclusion of each month. This information is available on the company's investor information web site, at www.phstock.com.

NOTICE OF CONFERENCE CALL: Parker Hannifin's conference call and slide presentation to discuss its fiscal second-quarter results is available to all interested parties via live webcast today at 10:00 a.m. ET, on the company's investor information web site, www.phstock.com. To access the call, click on the "Live Webcast" link. From this link, users also may complete a pre-call system test and register for e-mail notification of future events and information available from Parker.
With annual sales exceeding $\$ 9$ billion, Parker Hannifin is the world's leading diversified manufacturer of motion and control technologies and systems, providing precisionengineered solutions for a wide variety of commercial, mobile, industrial and aerospace markets. The company employs more than 57,000 people in 43 countries around the world. Parker has increased its annual dividends paid to shareholders for 50 consecutive years, among the top five longest-running dividend-increase records in the S\&P 500 index. For more information, visit the company's web site at www.parker.com, or its investor information site at www.phstock.com.

Forward-Looking Statements: Forward-looking statements contained in this document and other written reports and oral statements are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the Company's future performance and earnings projections of the Company may differ materially from current expectations, depending on economic conditions within both its industrial and aerospace markets, and the Company's ability to achieve and maintain anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins and growth and innovation initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment performance. Among other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers or suppliers, including delays or cancellations in shipments, or significant changes in financial condition, uncertainties surrounding timing, successful completion or integration of acquisitions, threats associated with and efforts to combat terrorism, competitive market conditions and resulting effects on sales and pricing, increases in raw material costs that cannot be recovered in product pricing, the Company's ability to manage costs related to insurance and employee retirement and health care benefits, and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as interest rates. The Company undertakes no obligation to update or publicly revise these forwardlooking statements to reflect events or circumstances that arise after the date of this Report.

## PARKER HANNIFIN CORPORATION - DECEMBER 31, 2006

## CONSOLIDATED STATEMENT OF INCOME

(Unaudited)

| (Dollars in thousands except per share amounts) | Three Months Ended December 31, |  |  |  | Six Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  | 2006 |  | 2005 |  |
| Net sales | \$ | 2,511,152 | \$ | 2,157,537 | \$ | 5,062,725 | \$ | 4,271,088 |
| Cost of sales |  | 1,938,007 |  | 1,705,683 |  | 3,885,365 |  | 3,361,436 |
| Gross profit |  | 573,145 |  | 451,854 |  | 1,177,360 |  | 909,652 |
| Selling, general and administrative expenses |  | 292,855 |  | 245,845 |  | 584,865 |  | 482,859 |
| Interest expense |  | 22,304 |  | 19,587 |  | 39,476 |  | 36,058 |
| Other (income) expense, net |  | $(6,777)$ |  | 10,898 |  | $(13,403)$ |  | 11,171 |
| Income from continuing operations before income taxes |  | 264,763 |  | 175,524 |  | 566,422 |  | 379,564 |
| Income taxes |  | 71,796 |  | 46,500 |  | 162,871 |  | 106,692 |
| Income from continuing operations |  | 192,967 |  | 129,024 |  | 403,551 |  | 272,872 |
| Discontinued operations |  |  |  |  |  |  |  | 28,884 |
| Net income | \$ | 192,967 | \$ | 129,024 | \$ | 403,551 | \$ | 301,756 |
| Earnings per share: |  |  |  |  |  |  |  |  |
| Basic earnings per share from continuing operations | \$ | 1.66 | \$ | 1.09 | \$ | 3.44 | \$ | 2.30 |
| Discontinued operations |  |  |  |  |  |  |  | . 24 |
| Basic earnings per share | \$ | 1.66 | \$ | 1.09 | \$ | 3.44 | \$ | 2.54 |
| Diluted earnings per share from continuing operations | \$ | 1.64 | \$ | 1.07 | \$ | 3.39 | \$ | 2.27 |
| Discontinued operations |  |  |  |  |  |  |  | . 24 |
| Diluted earnings per share | \$ | 1.64 | \$ | 1.07 | \$ | 3.39 | \$ | 2.51 |
| Average shares outstanding during period - Basic |  | 5,938,153 |  | 8,821,006 |  | 7,305,843 |  | 18,851,843 |
| Average shares outstanding during period - Diluted |  | 7,926,398 |  | 0,324,168 |  | 9,139,690 |  | 20,385,768 |
| Cash dividends per common share | \$ | . 26 | \$ | . 23 | \$ | . 52 | \$ | . 46 |

## BUSINESS SEGMENT INFORMATION BY INDUSTRY

(Unaudited)

| (Dollars in thousands) | Three Months Ended December 31, |  |  |  | Six Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  | 2006 |  | 2005 |  |
| Net sales |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 959,663 | \$ | 929,734 | \$ | 1,960,428 | \$ | 1,858,965 |
| International |  | 922,011 |  | 676,526 |  | 1,799,715 |  | 1,297,290 |
| Aerospace |  | 402,039 |  | 345,274 |  | 804,397 |  | 694,081 |
| Climate \& Industrial Controls |  | 227,439 |  | 206,003 |  | 498,185 |  | 420,752 |
| Total | \$ | 2,511,152 | \$ | 2,157,537 | \$ | 5,062,725 | \$ | 4,271,088 |
| Segment operating income |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 133,890 | \$ | 130,230 | \$ | 287,028 | \$ | 267,360 |
| International |  | 121,769 |  | 68,068 |  | 249,300 |  | 148,509 |
| Aerospace |  | 67,778 |  | 47,322 |  | 136,403 |  | 102,105 |
| Climate \& Industrial Controls |  | 6,963 |  | 9,914 |  | 37,787 |  | 28,530 |
| Total segment operating income | \$ | 330,400 | \$ | 255,534 | \$ | 710,518 | \$ | 546,504 |
| Corporate general and administrative expenses |  | 43,960 |  | 28,489 |  | 80,630 |  | 57,316 |
| Income from continuing operations before interest expense and other |  | 286,440 |  | 227,045 |  | 629,888 |  | 489,188 |
| Interest expense |  | 22,304 |  | 19,587 |  | 39,476 |  | 36,058 |
| Other (income) expense |  | (627) |  | 31,934 |  | 23,990 |  | 73,566 |
| Income from continuing operations before income taxes | \$ | 264,763 | \$ | 175,524 | \$ | 566,422 | \$ | 379,564 |

## PARKER HANNIFIN CORPORATION - DECEMBER 31, 2006

## CONSOLIDATED BALANCE SHEET

(Unaudited)

| (Dollars in thousands) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| December 31, |  | 2006 |  | 2005 |
| Assets |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 157,098 | \$ | 313,338 |
| Accounts receivable, net |  | 1,524,240 |  | 1,250,448 |
| Inventories |  | 1,314,400 |  | 1,153,521 |
| Prepaid expenses |  | 49,281 |  | 51,953 |
| Deferred income taxes |  | 131,228 |  | 133,508 |
| Total current assets |  | 3,176,247 |  | 2,902,768 |
| Plant and equipment, net |  | 1,706,795 |  | 1,643,941 |
| Goodwill |  | 2,170,715 |  | 2,012,596 |
| Intangible assets, net |  | 469,222 |  | 428,632 |
| Other assets |  | 933,316 |  | 807,860 |
| Total assets |  | 8,456,295 | \$ | $\underline{\text { 7,795,797 }}$ |
| Liabilities and shareholders' equity |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Notes payable |  | 439,180 | \$ | 534,423 |
| Accounts payable |  | 700,973 |  | 584,347 |
| Accrued liabilities |  | 658,536 |  | 563,619 |
| Accrued domestic and foreign taxes |  | 120,094 |  | 64,496 |
| Total current liabilities |  | 1,918,783 |  | 1,746,885 |
| Long-term debt |  | 1,066,330 |  | 1,082,584 |
| Pensions and other postretirement benefits |  | 834,413 |  | 1,059,314 |
| Deferred income taxes |  | 108,669 |  | 96,894 |
| Other liabilities |  | 211,035 |  | 202,748 |
| Shareholders' equity |  | 4,317,065 |  | 3,607,372 |
| Total liabilities and shareholders' equity |  | 8,456,295 | \$ | 7,795,797 |

## CONSOLIDATED STATEMENT OF CASH FLOWS

(Unaudited)

| (Dollars in thousands) | Six Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 403,551 | \$ | 301,756 |
| Net (income) from discontinued operations |  |  |  | $(28,884)$ |
| Depreciation and amortization |  | 148,198 |  | 136,678 |
| Stock-based compensation |  | 24,218 |  | 22,802 |
| Net change in receivables, inventories, and trade payables |  | $(77,596)$ |  | 5,259 |
| Net change in other assets and liabilities |  | $(134,060)$ |  | 4,778 |
| Other, net |  | $(56,664)$ |  | $(12,936)$ |
| Discontinued operations |  |  |  | $(9,266)$ |
| Net cash provided by operating activities |  | 307,647 |  | 420,187 |
| Cash flows from investing activities: |  |  |  |  |
| Acquisitions (net of cash of \$1,050 in 2006 and \$17,013 in 2005) |  | $(160,429)$ |  | $(818,036)$ |
| Capital expenditures |  | $(115,441)$ |  | $(105,859)$ |
| Proceeds from sale of businesses |  |  |  | 92,715 |
| Other, net |  | 21,923 |  | 6,784 |
| Discontinued operations |  |  |  | (100) |
| Net cash (used in) investing activities |  | $(253,947)$ |  | $(824,496)$ |
| Cash flows from financing activities: |  |  |  |  |
| Net (payments for) proceeds from common share activity |  | $(360,616)$ |  | 1,813 |
| Net proceeds from debt |  | 354,182 |  | 434,796 |
| Dividends |  | $(61,192)$ |  | $(54,669)$ |
| Net cash (used in) provided by financing activities |  | $(67,626)$ |  | 381,940 |
| Effect of exchange rate changes on cash |  | (529) |  | (373) |
| Net (decrease) in cash and cash equivalents |  | $(14,455)$ |  | $(22,742)$ |
| Cash and cash equivalents at beginning of period |  | 171,553 |  | 336,080 |
| Cash and cash equivalents at end of period | \$ | $\underline{157,098}$ | \$ | 313,338 |

Note: Certain prior period amounts have been reclassified to conform to the current year presentation.

# Parker Hannifin Corporation 

## Quarterly Earnings Release 2nd Quarter FY 2007

## January 17, 2007

## Forward-Looking Statements

## Forward-Looking Statements:

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company and individual segments may differ materially from current expectations, depending on economic conditions within both its industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, and growth and innovation initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment results. Among the other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers or suppliers, including delays or cancellations in shipments or significant changes in financial condition; uncertainties surrounding timing, successful completion or integration of acquisitions; threats associated with and efforts to combat terrorism; competitive market conditions and resulting effects on sales and pricing; increases in raw-material costs that cannot be recovered in product pricing; the company's ability to manage costs related to employee retirement and health care benefits and insurance; and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation and interest rates. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them.

## Non-GAAP Financial Measure

This presentation reconciles sales amounts reported in accordance with U.S. GAAP to sales amounts adjusted to remove the effects of acquisitions made within the prior four quarters as well as the effects of currency exchange rates on sales. The effects of acquisitions and currency exchange rates are removed to allow investors and the company to meaningfully evaluate changes in sales on a comparable basis from period to period.

Slide 3

## Discussion Agenda

CEO $2^{\text {nd }}$ quarter highlights
> Key performance measures \& outlook
Questions \& answers
CEO closing comments

Slide 4

## Second Quarter Highlights

Sales increased $16 \%$ to $\$ 2.5$ billion for the quarter

* 6\% organic growth

Segment operating income margins improved from 11.8\% last year to 13.2\%, including the effects of acquisitions

Repurchased 2.4 million shares making it 5.0 million shares year to date

## Financial Highlights <br> EPS from Continuing Operations <br> $2^{\text {nd }}$ Quarter and $1{ }^{\text {st }}$ Half



Slide 6

## Influences on Earnings

Increased volume
Win Strategy
Repurchased shares
Lower "Other" expense

* Litigation
* Pensions
* Deferred gain on divestiture
* Thermoplastics loss in prior year

Slide 7

## Financial Highlights <br> Sales - $2^{\text {nd }}$ Quarter and $1^{\text {st }}$ Half

| Dollars in millions | 2nd Quarter |  |  | First Half |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2007 | \% <br> Change | FY2006 | FY2007 | \% <br> Change | FY2006 |
| Sales |  |  |  |  |  |  |
| As reported | \$ 2,511 | 16.4 \% | \$ 2,158 | \$ 5,063 | 18.5 \% | \$4,271 |
| Acquisitions | 138 | 6.4 \% |  | 366 | 8.5 \% |  |
| Currency | 78 | 3.6 \% |  | 118 | 2.8 \% |  |
| Adjusted Sales | \$ 2,295 | 6.4 \% |  | \$4,579 | 7.2 \% |  |

Slide 8

## Influences on Sales

# Continued end market strength <br> * Industrial International <br> * Aerospace 

## Emerging markets

## Acquisitions

Slide 9

## Segment Reporting Industrial North America

| Dollars in millions | 2nd Quarter |  |  | First Half |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2007 | \% <br> Change | FY2006 | FY2007 | \% Change | FY2006 |
| Sales |  |  |  |  |  |  |
| As reported | \$ 960 | 3.2 \% | \$ 930 | \$ 1,960 | 5.5 \% | \$ 1,859 |
| Acquisitions | 20 | 2.2 \% |  | 61 | 3.3 \% |  |
| Currency | 1 | 0.0 \% |  | 3 | 0.2 \% |  |
| Adjusted Sales | \$ 939 | 1.0 \% |  | \$ 1,896 | 2.0 \% |  |
| Operating Margin |  |  |  |  |  |  |
| As reported | \$ 134 |  | \$ 130 | \$ 287 |  | \$ 267 |
| \% of Sales | 14.0 \% |  | 14.0 \% | 14.6 \% |  | 14.4 \% |

## Segment Reporting Industrial International

| Dollars in millions | 2nd Quarter |  |  | First Half |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2007 | \% <br> Change | FY2006 | FY2007 | \% <br> Change | FY2006 |
| Sales |  |  |  |  |  |  |
| As reported | \$ 922 | 36.3 \% | \$ 677 | \$1,800 | 38.7 \% | \$ 1,297 |
| Acquisitions | 96 | 14.1 \% |  | 252 | 19.4 \% |  |
| Currency | 68 | 10.1 \% |  | 100 | 7.7 \% |  |
| Adjusted Sales | \$ 758 | 12.1 \% |  | \$1,448 | 11.6 \% |  |



## Segment Reporting Aerospace

| Dollars in millions | 2nd Quarter |  |  | First Half |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2007 | \% <br> Change | FY2006 | FY2007 | \% <br> Change | FY2006 |
| Sales |  |  |  |  |  |  |
| As reported | \$ 402 | 16.4 \% | \$ 345 | \$ 804 | 15.9 \% | \$ 694 |
| Acquisitions | 4 | 1.2 \% |  | 9 | 1.3 \% |  |
| Currency | 4 | 1.2 \% |  | 6 | 0.9 \% |  |
| Adjusted Sales | \$ 394 | 14.0 \% |  | \$ 789 | 13.7 \% |  |

Operating Margin

| As reported | $\$ 68$ | $\$ 47$ | $\$ 136$ | $\$ 102$ |
| ---: | ---: | ---: | ---: | :---: | :---: |
| \% of Sales | $16.9 \%$ | $13.7 \%$ | $17.0 \%$ | $14.7 \%$ |

Slide 12

## Segment Reporting Climate \& Industrial Controls

| Dollars in millions | 2nd Quarter |  |  | First Half |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2007 | \% | FY2006 | FY2007 |  | $\%$ | FY2006 |  |
| Sales |  |  |  |  |  |  |  |  |
| As reported | \$ 227 | 10.4 \% | \$ 206 | \$ | 498 | 18.4 \% | \$ | 421 |
| Acquisitions | 18 | 8.7 \% |  |  | 45 | 10.7 \% |  |  |
| Currency | 5 | 2.4 \% |  |  | 8 | 1.9 \% |  |  |
| Adjusted Sales | \$ 204 | (0.7)\% |  |  | 445 | 5.8 \% |  |  |

Operating Margin

| As reported | $\$$ | 7 | $\$$ | 10 | $\$$ | 38 | $\$$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| \% of Sales | $3.1 \%$ | $4.8 \%$ | $7.6 \%$ | $6.8 \%$ |  |  |  |


|  | December |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | FY07 | FY06 | FY05 |
| Total Parker | $+6 \%$ | $+14 \%$ | -- |
| Industrial North America | $-2 \%$ | $+13 \%$ | $+4 \%$ |
| Industrial International | $+17 \%$ | $+14 \%$ | $+15 \%$ |
| Aerospace | $+10 \%$ | $+13 \%$ | $+25 \%$ |
| Climate \& Industrial Controls | $-10 \%$ | $+20 \%$ | $+4 \%$ |

## Excludes Acquisitions \& Currency

Year over year comparisons
Aerospace is calculated using a 12 -month moving average

# Balance Sheet Summary 

## Cash

- Working capital
* Inventory
*Accounts receivable

Slide 15

## Strong Cash Flow Cash From Operations

FY 07 YTD - \$308
$\$ 111$ pension contribution
Dollars in millions


Slide 16
Possible.

## Financial Leverage

Debt to Debt Equity


Slide 17

## FY 2007 Earnings Outlook Assumptions Segment Sales \& Operating Income

| FY 2007 Sales change versus FY 2006 |  |  |  |
| :--- | ---: | :--- | :--- |
| Industrial North America | $.4 \%$ | -- | $.8 \%$ |
| Industrial International | $\mathbf{2 8 . 1} \%$ | -- | $\mathbf{2 8 . 5} \%$ |
| Aerospace | $9.4 \%$ | -- | $9.8 \%$ |
| Climate \& Industrial Controls | $3.8 \%$ | -- | $\mathbf{4 . 2} \%$ |


| FY 2007 Operating margin percentages |  |  |  |
| :--- | ---: | :--- | :--- |
| Industrial North America | $14.8 \%$ | -- | $15.2 \%$ |
| Industrial International | $13.3 \%$ | -- | $13.7 \%$ |
| Aerospace | $15.2 \%$ | -- | $15.6 \%$ |
| Climate \& Industrial Controls | $7.1 \%$ | -- | $7.5 \%$ |

# FY 2007 Earnings Outlook Assumptions below Operating Margin 

> Corporate Admin + $5 \%$ to $+12 \%$ vs. FY 2006
> Interest Expense

+ $4 \%$ to + $10 \%$ vs. FY 2006
> Other Exp. (Income) - 27 \% to - 20 \% vs. FY 2006
> Tax Rate 29 \%

Slide 19
Possible.

## Earnings Outlook - FY07

Low High

EPS from continuing operations

## Questions \& Answers...

## Appendix

## Income Statements

. $2^{\text {nd }}$ Quarter FY2007

- $1^{\text {st }}$ Half FY2007

Income Statement - $\quad 2^{\text {nd }}$ Quarter

| Dollars in millions | FY 2007 |  | FY 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | \% of Sales |  | \% of Sales |  |
| Net Sales | \$ 2,511.2 | 100.0 \% | \$2,157.5 | 100.0 \% |
| Cost of sales | 1,938.0 | 77.2 \% | 1,705.7 | 79.1 \% |
| Gross profit | 573.2 | 22.8 \% | 451.8 | 20.9 \% |
| S, G \& A | 292.9 | 11.7 \% | 245.8 | 11.4 \% |
| Interest expense | 22.3 | . 9 \% | 19.6 | . 9 \% |
| Other (income) expense | (6.8) | (.3)\% | 10.9 | . 5 |
| Income from cont'g operations before taxes | 264.8 | 10.5 \% | 175.5 | 8.1 \% |
| Income taxes | 71.8 | 2.8 \% | 46.5 | 2.1 \% |
| Income from cont'g operations Discontinued operations | 193.0 | 7.7 \% | 129.0 | 6.0 \% |
| Net income | \$ 193.0 | 7.7 \% | \$ 129.0 | 6.0 \% |

## Income Statement - $1^{\text {st }}$ Half

| Dollars in millions | FY 2007 |  | FY 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | \% of Sales |  | \% of Sales |  |
| Net Sales | \$ 5,062.7 | 100.0 \% | \$4,271.1 | 100.0 \% |
| Cost of sales | 3,885.4 | 76.7 \% | 3,361.4 | 78.7 \% |
| Gross profit | 1,177.3 | 23.3 \% | 909.7 | 21.3 \% |
| S, G \& A | 584.9 | 11.6 \% | 482.9 | 11.3 \% |
| Interest expense | 39.4 | . 8 \% | 36.0 | . 8 \% |
| Other (income) expense | (13.4) | (.3)\% | 11.2 | . 3 \% |
| Income from cont'g operations before taxes | 566.4 | 11.2 \% | 379.6 | 8.9 \% |
| Income taxes | 162.8 | 3.2 \% | 106.7 | 2.5 \% |
| Income from cont'g operations | 403.6 | 8.0 \% | 272.9 | 6.4 \% |
| Discontinued operations |  |  | 28.9 | . 7 \% |
| Net income | \$ 403.6 | 8.0 \% | \$ 301.8 | 7.1 \% |

