# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

FORM 8-K
CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): January 20, 2009

## PARKER-HANNIFIN CORPORATION <br> (Exact Name of Registrant as Specified in Charter)

Ohio<br><br>of Incorporation)

1-4982
(Commission
(Commission
File Number)
34-0451060
(IRS Employer
(IRS Employer
Identification No.)

6035 Parkland Blvd.
Cleveland, Ohio
(Address of Principal Executive Offices)

44124-4141
(Zip Code)

Registrant's telephone number, including area code: (216) 896-3000
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02 Results of Operations and Financial Condition

## Item 7.01 Regulation FD Disclosure

The following information is furnished pursuant to Item 2.02, "Results of Operations and Financial Condition" and Item 7.01, "Regulation FD Disclosure"
On January 20, 2009, Parker-Hannifin Corporation issued a press release and presented a Webcast announcing earnings for the quarter ended December 31, 2008. The press release contains references to sales growth excluding the effects of acquisitions and foreign currency exchange rates. The effects of acquisitions and foreign currency exchange rates are removed to allow investors and the company to meaningfully evaluate changes in sales on a comparable basis from period to period. A copy of the press release is filed as Exhibit 99.1 to this report. A copy of the Webcast presentation is filed as Exhibit 99.2 to this report.

Item 9.01
Financial Statements and Exhibits
(c) Exhibits:
99.1 Press release issued by Parker-Hannifin Corporation, dated January 20, 2009.
99.2 Webcast presentation by Parker-Hannifin Corporation, dated January 20, 2009.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

## PARKER-HANNIFIN CORPORATION

By: /s/ Timothy K. Pistell
Timothy K. Pistell
Executive Vice President - Finance and Administration and Chief Financial Officer
For Release: Immediately

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Stock Symbol: PH - NYSE

## Parker Reports Second Quarter Sales, Net Income and Earnings per Share

- Company revises guidance for fiscal 2009

CLEVELAND, January 20, 2009 - Parker Hannifin Corporation (NYSE: PH), the world leader in motion and control technologies, today reported results for its fiscal 2009 second quarter ending December 31, 2008. Fiscal 2009 second quarter sales were $\$ 2.7$ billion, a decline of 5.0 percent from $\$ 2.8$ billion in the same quarter a year ago. Net income declined 26.7 percent to $\$ 155.4$ million from $\$ 211.9$ million in the second quarter of fiscal 2008 . Earnings per diluted share declined 22.0 percent to 96 cents compared with $\$ 1.23$ in last year's second quarter. Cash flow from operations for the first six months of fiscal 2009 was $\$ 444.5$ million, or 7.7 percent of sales.
"Current quarter results reflect the fact that the global recession has deepened and widened in recent months and creates some uncertainty for the remainder of our fiscal year and throughout calendar 2009," said Chairman, CEO and President Don Washkewicz. "Although we are positioned to fare much better in this recession than in the past, current market conditions are unprecedented and have required us to lower our expectations for the year and reduce costs across our operations. As a direct result of the actions we have taken under the Win Strategy during the past seven years, including our ability to adjust and manage inventory on a real-time basis, Parker is better prepared to adapt to changing market circumstances and weather the challenges ahead."

## Segment Results

In the Industrial North America segment, second-quarter sales increased slightly to $\$ 993.0$ million, and operating income declined 24.0 percent to $\$ 107.6$ million, compared with the same period a year ago.

In the Industrial International segment, second-quarter sales declined 11.5 percent to $\$ 1.0$ billion, and operating income declined 34.3 percent to $\$ 115.1$ million, compared with the same period a year ago.

In the Aerospace segment, second-quarter sales increased 10.0 percent to $\$ 473.7$ million, and operating income increased 34.2 percent to $\$ 69.7$ million, compared with the same period a year ago.

In the Climate \& Industrial Controls segment, second-quarter sales declined 21.8 percent to $\$ 179.2$ million, and the segment recorded an operating loss of $\$ 12.8$ million, compared with an operating profit of $\$ 5.4$ million in the same period a year ago.

## Orders

In addition to financial results, Parker also reported a decline of 20 percent in total orders for the quarter ending December 31, 2008, compared with the same quarter a year ago. Parker reported the following orders by operating segment:

- Orders declined 18 percent in the Industrial North America segment, compared with the same quarter a year ago.
- Orders declined 28 percent in the Industrial International segment, compared with the same quarter a year ago.
- Orders increased 2 percent in the Aerospace segment on a rolling 12 month average basis.
- Orders declined 28 percent in the Climate and Industrial Controls segment, compared with the same quarter a year ago.


## Outlook

For fiscal 2009, the company revised guidance for earnings from continuing operations to the range of $\$ 3.85$ to $\$ 4.25$ per diluted share. Previous guidance for earnings from continuing operations was $\$ 5.35$ to $\$ 5.75$ per diluted share.
"While the outlook holds many challenges, Parker has a seasoned management team that has experience managing through a downturn," added Washkewicz. "Workforce and expense reductions have been implemented throughout the company and contingency plans are in place should further actions become necessary. In short, we are prepared to adjust our costs appropriately to reflect changing demand levels. At the same time, we will stay vigilantly focused on long-term growth and are confident that we will emerge in an even stronger position as demand in our end markets improves."

NOTICE OF CONFERENCE CALL: Parker Hannifin's conference call and slide presentation to discuss its fiscal second-quarter results are available to all interested parties via live webcast today at 10:00 a.m. ET, on the company's investor information web site, http://www.phstock.com. To access the call, click on the "Live Webcast" link. From this link, users also may complete a pre-call system test and register for e-mail notification of future events and information available from Parker.

With annual sales exceeding \$12 billion, Parker Hannifin is the world's leading diversified manufacturer of motion and control technologies and systems, providing precisionengineered solutions for a wide variety of mobile, industrial and aerospace markets. The company employs approximately 62,000 people in 48 countries around the world. Parker has increased its annual dividends paid to shareholders for 52 consecutive years, among the top five longest-running dividend-increase records in the S\&P 500 index. For more information, visit the company's web site at http://www.parker.com, or its investor information site at http://www.phstock.com.

## Notes on Orders

Orders provide near-term perspective on the company's outlook, particularly when viewed in the context of prior and future quarterly order rates. However, orders are not in themselves an indication of future performance. All comparisons are at constant currency exchange rates, with the prior year restated to the current-year rates. All exclude acquisitions until they can be reflected in both the numerator and denominator. Aerospace comparisons are rolling 12-month average computations. The Total Parker orders number is derived from a weighted average of the year-over-year quarterly percent change in orders for the Industrial North America, Industrial International, and Climate and Industrial Controls segments, and the year-over-year 12-month rolling average of orders in the Aerospace segment.

## Forward-Looking Statements

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company and individual segments may differ materially from current expectations, depending on economic conditions within its mobile, industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current recession, and growth, innovation and global diversification initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment results. Among the other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers or suppliers, including delays or cancellations in shipments or significant changes in financial condition; uncertainties surrounding timing, successful completion or integration of acquisitions; threats associated with and efforts to combat terrorism; uncertainties surrounding the ultimate resolution of outstanding legal proceedings; competitive market conditions and resulting effects on sales and pricing; increases in raw material costs that cannot be recovered in product pricing; the company's ability to manage costs related to employee retirement and health care benefits and insurance; and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interest rates and credit availability. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them.

## PARKER HANNIFIN CORPORATION - DECEMBER 31, 2008

## CONSOLIDATED STATEMENT OF INCOME

(Unaudited)

| (Dollars in thousands except per share amounts) | Three Months Ended December 31, |  |  |  | Six Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  | 2008 |  | 2007 |  |
| Net sales | \$ | 2,688,656 | \$ | 2,829,060 | \$ | 5,753,344 | \$ | 5,616,316 |
| Cost of sales |  | 2,121,450 |  | 2,194,137 |  | 4,458,672 |  | 4,316,434 |
| Gross profit |  | 567,206 |  | 634,923 |  | 1,294,672 |  | 1,299,882 |
| Selling, general and administrative expenses |  | 337,183 |  | 318,961 |  | 669,866 |  | 643,922 |
| Interest expense |  | 30,307 |  | 26,016 |  | 58,403 |  | 48,437 |
| Other expense (income), net |  | 1,843 |  | $(6,224)$ |  | 11,801 |  | $(6,389)$ |
| Income before income taxes |  | 197,873 |  | 296,170 |  | 554,602 |  | 613,912 |
| Income taxes |  | 42,472 |  | 84,307 |  | 149,025 |  | 172,452 |
| Net income | \$ | 155,401 | \$ | 211,863 | \$ | 405,577 | \$ | 441,460 |
| Earnings per share: |  |  |  |  |  |  |  |  |
| Basic earnings per share | \$ | . 97 | \$ | 1.26 | \$ | 2.49 | \$ | 2.61 |
| Diluted earnings per share | \$ | . 96 | \$ | 1.23 | \$ | 2.47 | \$ | 2.56 |
| Average shares outstanding during period - Basic |  | 0,839,120 |  | 8,063,375 |  | 16,627,269 |  | 68,923,092 |
| Average shares outstanding during period - Diluted |  | 1,755,586 |  | 1,993,863 |  | 64,272,066 |  | 2,456,317 |
| Cash dividends per common share | \$ | . 25 | \$ | . 21 | \$ | . 50 | \$ | . 42 |

## BUSINESS SEGMENT INFORMATION BY INDUSTRY

(Unaudited)

| (Dollars in thousands) | Three Months Ended December 31, |  |  |  | Six Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  | 2008 |  | 2007 |  |
| Net sales |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 993,040 | \$ | 991,419 | \$ | 2,100,117 | \$ | 1,997,247 |
| International |  | 1,042,741 |  | 1,177,749 |  | 2,265,933 |  | 2,278,637 |
| Aerospace |  | 473,667 |  | 430,698 |  | 952,140 |  | 857,988 |
| Climate \& Industrial Controls |  | 179,208 |  | 229,194 |  | 435,154 |  | 482,444 |
| Total | \$ | 2,688,656 | \$ | 2,829,060 | \$ | 5,753,344 | \$ | 5,616,316 |
| Segment operating income |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 107,615 | \$ | 141,680 | \$ | 268,101 | \$ | 296,862 |
| International |  | 115,122 |  | 175,227 |  | 318,074 |  | 358,660 |
| Aerospace |  | 69,658 |  | 51,917 |  | 137,806 |  | 109,353 |
| Climate \& Industrial Controls |  | $(12,814)$ |  | 5,421 |  | 2,685 |  | 20,927 |
| Total segment operating income | \$ | 279,581 | \$ | 374,245 | \$ | 726,666 | \$ | 785,802 |
| Corporate general and administrative expenses |  | 42,372 |  | 40,039 |  | 82,746 |  | 85,348 |
| Income from operations before interest expense and other |  | 237,209 |  | 334,206 |  | 643,920 |  | 700,454 |
| Interest expense |  | 30,307 |  | 26,016 |  | 58,403 |  | 48,437 |
| Other expense |  | 9,029 |  | 12,020 |  | 30,915 |  | 38,105 |
| Income before income taxes | \$ | 197,873 | \$ | 296,170 | \$ | 554,602 | \$ | 613,912 |

## PARKER HANNIFIN CORPORATION - DECEMBER 31, 2008

## CONSOLIDATED BALANCE SHEET

## (Unaudited)

| (Dollars in thousands) | December 31, | 2008 | 2007 |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents |  | \$ 261,990 | \$ 197,650 |
| Accounts receivable, net |  | 1,682,338 | 1,745,683 |
| Inventories |  | 1,519,651 | 1,477,267 |
| Prepaid expenses |  | 69,498 | 63,774 |
| Deferred income taxes |  | 145,131 | 137,206 |
| Total current assets |  | 3,678,608 | 3,621,580 |
| Plant and equipment, net |  | 1,888,023 | 1,804,979 |
| Goodwill |  | 2,884,187 | 2,669,678 |
| Intangible assets, net |  | 1,236,724 | 627,702 |
| Other assets |  | 427,649 | 493,567 |
| Total assets |  | $\underline{\text { \$10,115,191 }}$ | $\underline{\underline{\$ 9,217,506}}$ |
| Liabilities and shareholders' equity |  |  |  |
| Current liabilities: |  |  |  |
| Notes payable |  | \$ 1,022,112 | \$ 865,058 |
| Accounts payable |  | 751,942 | 756,495 |
| Accrued liabilities |  | 777,462 | 770,016 |
| Accrued domestic and foreign taxes |  | 116,183 | 104,919 |
| Total current liabilities |  | 2,667,699 | 2,496,488 |
| Long-term debt |  | 1,882,693 | 1,151,469 |
| Pensions and other postretirement benefits |  | 480,561 | 361,605 |
| Deferred income taxes |  | 216,131 | 118,203 |
| Other liabilities |  | 286,426 | 312,505 |
| Shareholders' equity |  | 4,581,681 | 4,777,236 |
| Total liabilities and shareholders' equity |  | \$10,115,191 | $\underline{\underline{\$ 9,217,506}}$ |

## CONSOLIDATED STATEMENT OF CASH FLOWS

(Unaudited)

| (Dollars in thousands) | Six Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 405,577 |  | \$ 441,460 |
| Depreciation and amortization |  | 175,885 |  | 155,146 |
| Stock-based compensation |  | 28,451 |  | 30,086 |
| Net change in receivables, inventories, and trade payables |  | 72,151 |  | $(90,157)$ |
| Net change in other assets and liabilities |  | $(247,558)$ |  | $(42,674)$ |
| Other, net |  | 10,009 |  | $(20,260)$ |
| Net cash provided by operating activities |  | 444,515 |  | 473,601 |
| Cash flows from investing activities: |  |  |  |  |
| Acquisitions (net of cash of \$24,191 in 2008 and \$11,396 in 2007) |  | $(705,128)$ |  | $(463,051)$ |
| Capital expenditures |  | $(174,391)$ |  | $(118,742)$ |
| Proceeds from sale of plant and equipment |  | 10,550 |  | 13,571 |
| Other, net |  | $(2,973)$ |  | $(2,701)$ |
| Net cash (used in) investing activities |  | $(871,942)$ |  | $(570,923)$ |
| Cash flows from financing activities: |  |  |  |  |
| Net (payments for) common share activity |  | $(430,080)$ |  | $(475,943)$ |
| Net proceeds from debt |  | 911,428 |  | 670,344 |
| Dividends |  | $(81,331)$ |  | $(71,867)$ |
| Net cash provided by financing activities |  | 400,017 |  | 122,534 |
| Effect of exchange rate changes on cash |  | $(36,648)$ |  | (268) |
| Net (decrease) increase in cash and cash equivalents |  | $(64,058)$ |  | 24,944 |
| Cash and cash equivalents at beginning of period |  | 326,048 |  | 172,706 |
| Cash and cash equivalents at end of period | \$ | 261,990 |  | \$ 197,650 |

# Parker Hannifin Corporation 

## Quarterly Earnings Release 2nd Quarter FY 2009

## January 20, 2009

## Forward-Looking Statements

## Forward-Looking Statements:

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company and individual segments may differ materially from current expectations, depending on economic conditions within its mobile, industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current recession, and growth, innovation and global diversification initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment results. Among the other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers or suppliers, including delays or cancellations in shipments or significant changes in financial condition; uncertainties surrounding timing, successful completion or integration of acquisitions; threats associated with and efforts to combat terrorism; uncertainties surrounding the ultimate resolution of outstanding legal proceedings; competitive market conditions and resulting effects on sales and pricing; increases in raw material costs that cannot be recovered in product pricing; the company's ability to manage costs related to employee retirement and health care benefits and insurance; and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interest rates and credit availability. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them.

Slide 2

## Non-GAAP Financial Measure

This presentation reconciles sales amounts reported in accordance with U.S. GAAP to sales amounts adjusted to remove the effects of acquisitions made within the prior four quarters as well as the effects of currency exchangerates on sales. The effects of acquisitions and currency exchange rates are removed to allow investors and the company to meaningfully evaluate changes in sales on a comparable basis from period to period.

Slide 3

## Discussion Agenda

CEO 2 ${ }^{\text {d }}$ Quarter Highlights
> Key Performance Measures \& Outlook
Questions \& Answers
CEO Closing Comments

Slide 4

## Second Quarter \& YTD Highlights

Q2 FY09:
Double digit Industrial margins
Aerospace sales growth and margins of $10 \%$ and 14.7\%, respectively

Decrementals, without Acquisitions, of 29\% YTD FY09:

Cash flow year to date of \$445M
Share repurchases totaling $\$ 434$ million
Nine acquisitions - $\$ 532$ million revenues

Slide 5

## Financial Highlights Diluted Earnings per Share <br> $2{ }^{\text {nd }}$ Quarter



Slide 6

Influences on $2{ }^{\text {nd }}$ Quarter Earnings
Diluted Earnings per Share decreased as a result of:

- Unanticipated \& extended shutdowns by major OEM customers
- Decreased Sales of 5\%; organic growth (5\%)

Offset by:

- Lower tax expense due to decreased income and a lower effective tax rate

Fewer shares outstanding

Slide 7

## Financial Highlights Sales - $2^{\text {nd }}$ Quarter and $1{ }^{\text {sh }}$ Half

| Dollars in millions | 2nd Quarter |  |  | Year To Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2009 | \% Change | FY2008 |  | Y2009 | \% <br> Change | FY2008 |
| Sales |  |  |  |  |  |  |  |
| As reported | \$2,689 | (5.0)\% | \$ 2,829 | \$ | 5,753 | 2.4 \% | \$ 5,616 |
| Acquisitions | 179 | 6.3 \% |  |  | 304 | 5.4 \% |  |
| Currency | (170) | (6.0)\% |  |  | (119) | (2.1)\% |  |
| Adjusted Sales | \$ 2,680 | (5.3)\% |  | \$ | 5,568 | (0.9)\% |  |

Slide 8

## Influences on Sales

## Positives:

Negatives:

Aerospace strength
Acquisitions

## - Global recession Currency

Slide 9

## Segment Reporting Industrial North America

| Dollars in millions | 2nd Quarter |  |  |  |  | Year To Date |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2009 |  | \% <br> Change | FY2008 |  | FY2009 |  | \% <br> Change | FY2008 |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| As reported | \$ | 993 | 0.2 \% | \$ | 991 | \$ | 2,100 | 5.2 \% | \$ | 1,997 |
| Acquisitions |  | 86 | 8.7 \% |  |  |  | 162 | 8.1 \% |  |  |
| Currency |  | (19) | (1.9)\% |  |  |  | (19) | (0.9)\% |  |  |
| Adjusted Sales | \$ |  | (6.6)\% |  |  |  | 1,957 | (2.0)\% |  |  |

Operating Margin

| As reported | $\$ 108$ | $\$ 142$ | $\$ 268$ | $\$$ | 297 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $\%$ of Sales | $10.8 \%$ | $14.3 \%$ | $12.8 \%$ | $14.9 \%$ |  |

Slide 10

## Segment Reporting Industrial International

| Dollars in millions | 2nd Quarter |  |  | Year To Date |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2009 | \% <br> Change | FY2008 | FY2009 | \% <br> Change | FY2008 |
| Sales |  |  |  |  |  |  |
| As reported | \$ 1,043 | (11.5)\% | \$ 1,178 | \$ 2,266 | (0.6)\% | \$ 2,279 |
| Acquisitions | 87 | 7.4 \% |  | 123 | 5.4 \% |  |
| Currency | (133) | (11.4)\% |  | (86) | (3.8)\% |  |
| Adjusted Sales | \$ 1,089 | (7.5)\% |  | \$ 2,229 | (2.2)\% |  |

Operating Margin

| As reported | $\$ 115$ | $\$ 175$ | $\$ 318$ | $\$ 359$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $\%$ of Sales | $11.0 \%$ | $14.9 \%$ | $14.0 \%$ | $15.7 \%$ |

Slide 11

## Segment Reporting Aerospace

| Dollars in millions | 2nd Quarter |  |  |  |  | Year To Date |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2009 |  | \% |  |  | FY2009 |  | \% Change | FY2008 |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| As reported | \$ | 474 | 10.0 \% | \$ | 431 | \$ | 952 | 11.0 \% | \$ | 858 |
| Acquisitions |  | 5 | 1.2 \% |  |  |  | 18 | 2.1 \% |  |  |
| Currency |  | (5) | (1.2)\% |  |  |  | (4) | (0.5)\% |  |  |
| Adjusted Sales | \$ |  | 10.0 \% |  |  | \$ | 938 | 9.4 \% |  |  |

Operating Margin

| As reported | $\$ 70$ | $\$$ | 52 | $\$$ | 138 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $\%$ of Sales | $14.7 \%$ | $12.1 \%$ | $14.5 \%$ | $\$ 09$ |  |

Slide 12

## Segment Reporting Climate \& Industrial Controls

| Dollars in millions | 2nd Quarter |  |  |  | Year To Date |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2009 | \% Change | FY2008 |  | FY2009 |  | \% Change | FY2008 |  |
| Sales |  |  |  |  |  |  |  |  |  |
| As reported | \$ 179 | (21.8)\% | \$ | 229 | \$ | 435 | (9.8)\% | \$ | 482 |
| Acquisitions | - |  |  |  |  | - |  |  |  |
| Currency | (12) | (5.1)\% |  |  |  | (10) | (2.1)\% |  |  |
| Adjusted Sales | \$ 191 | (16.7)\% |  |  | \$ | 445 | (7.7)\% |  |  |
| Operating Margin |  |  |  |  |  |  |  |  |  |
| As reported | \$ (13) |  | \$ | 5 | \$ | 3 |  | \$ | 21 |
| \% of Sales | (7.2)\% |  |  | 2.4 \% |  | 0.6 \% |  |  | 4.3 \% |

Slide 13

## Parker Order Rates

Three Month Rolling at Period End
FY09
FY08

|  | DEC | SEPT | DEC | SEPT |
| :---: | :---: | :---: | :---: | :---: |
| Total Parker | - 20 \% | + $1 \%$ | + $10 \%$ | + $7 \%$ |
| Industrial North America | - 18 \% | + $2 \%$ | + 4 \% | 0\% |
| Industrial International | - 28 \% | - 4 \% | + $16 \%$ | + $19 \%$ |
| Aerospace | + $2 \%$ | + $9 \%$ | + $19 \%$ | + $12 \%$ |
| Climate \& Industrial Controls | - 28 \% | + $5 \%$ | - 6 \% | - $13 \%$ |

Excludes Acquisitions \& Currency
3-month year-over-year comparisons of total dollars, except Aerospace
Aerospace is calculated using a 12-month moving average

# Balance Sheet Summary 

## Cash

- Working capital
- Inventory
- Accounts receivable
- Accounts payable

Slide 15

## Strong Cash Flow

## Cash from Operating Activities

$2{ }^{\text {nd }}$ Quarter


Slide 16

## Financial Leverage

## Debt to Debt Equity

38.8\%

Debt to Debt Equity (36.6\% net Debt)


Slide17

## FY 2009 Earnings Outlook Assumptions Segment Sales \& Operating Income

| FY 2009 Sales change versus FY 2008 |  |  |  |
| :--- | ---: | ---: | ---: |
| Industrial North America | $(8.8) \%$ | -- | $\mathbf{( 8 . 4 ) \%}$ |
| Industrial International | $\mathbf{( 1 7 . 3 ) \%}$ | -- | $\mathbf{( 1 6 . 9 ) \%}$ |
| Aerospace | $3.2 \%$ | -- | $3.6 \%$ |
| Climate \& Industrial Controls | $(17.3) \%$ | -- | $\mathbf{( 1 6 . 9 ) \%}$ |


| FY 2009 Operating margin percentages |  |  |  |
| :--- | ---: | :--- | :--- |
| Industrial North America | $11.5 \%$ | -- | $12.3 \%$ |
| Industrial International | $12.2 \%$ | -- | $13.0 \%$ |
| Aerospace | $13.3 \%$ | -- | $13.9 \%$ |
| Climate \& Industrial Controls | $.8 \%$ | -- | $1.4 \%$ |

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# FY 2009 Earnings Outlook Assumptions below Operating Margin 

> Corporate Admin
> Interest Expense
> Other Expense (Inc.) (6\%) to (10\%) vs. FY 2008 $+3 \%$ to + 10\% vs. FY 2008
(30\%) to (40\%) vs. FY 2008
> Tax Rate
27 \%

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## Earnings Outlook - FY09

|  | Low |  | High |
| :--- | :---: | :---: | :---: |
|  | $\$ 3.85$ | $\$ 4.25$ |  |

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## Questions \& Answers...

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## Appendix

## Income Statements

- $2^{\text {nd }}$ Quarter FY2009
- $1^{\text {st }}$ Half FY2009

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## Income Statement - $2^{\text {nd }}$ Quarter



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## Income Statement - $1^{\text {sT }}$ Half

| Dollars in millions | FY 2009 |  |  | FY 2008 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% of Sales |  |  | \% of Sales |  |  |
| Net Sales |  | 5,753.3 | 100.0 \% |  | 5,616.3 | 100.0 \% |
| Cost of sales |  | 4,458.6 | 77.5 \% |  | 4,316.4 | 76.9 \% |
| Gross profit |  | 1,294.7 | 22.5 \% |  | 1,299.9 | 23.1 \% |
| S, G \& A |  | 669.9 | 11.6 \% |  | 643.9 | 11.5 \% |
| Interest expense |  | 58.4 | 1.0 \% |  | 48.4 | . 8 \% |
| Other expense (income), net |  | 11.8 | . 3 \% |  | (6.4) | (.2)\% |
| Income before taxes |  | 554.6 | 9.6 \% |  | 614.0 | 11.0 \% |
| Income taxes |  | 149.0 | 2.6 \% |  | 172.5 | 3.1 \% |
| Net income | \$ | 405.6 | 7.0 \% | \$ | - 441.5 | 7.9 \% |

