## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

#### FORM 8-K

#### **CURRENT REPORT**

#### PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): October 20, 2009

#### PARKER-HANNIFIN CORPORATION

(Exact Name of Registrant as Specified in Charter)

Ohio (State or Other Jurisdiction of Incorporation) 1-4982 (Commission File Number) 34-0451060 (IRS Employer Identification No.)

6035 Parkland Blvd. Cleveland, Ohio (Address of Principal Executive Offices)

44124-4141 (Zip Code)

Registrant's telephone number, including area code: (216) 896-3000

	<u> </u>
Checl	k the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### **Item 2.02 Results of Operations and Financial Condition**

#### Item 7.01 Regulation FD Disclosure

The following information is furnished pursuant to Item 2.02, "Results of Operations and Financial Condition" and Item 7.01, "Regulation FD Disclosure"

On October 20, 2009, Parker-Hannifin Corporation issued a press release and presented a Webcast announcing earnings for the quarter ended September 30, 2009. The press release contains references to sales growth excluding the effects of acquisitions and foreign currency exchange rates. The effects of acquisitions and foreign currency exchange rates are removed to allow investors and the company to meaningfully evaluate changes in sales on a comparable basis from period to period. A copy of the press release is filed as Exhibit 99.1 to this report. A copy of the Webcast presentation is filed as Exhibit 99.2 to this report.

#### **Item 9.01 Financial Statements and Exhibits**

#### (c) Exhibits:

- 99.1 Press release issued by Parker-Hannifin Corporation, dated October 20, 2009.
- 99.2 Webcast presentation by Parker-Hannifin Corporation, dated October 20, 2009.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

PARKER-HANNIFIN CORPORATION

By: /S/ TIMOTHY K. PISTELL

Timothy K. Pistell

Executive Vice President - Finance and Administration and Chief Financial
Officer

Date: October 20, 2009



For Release: Immediately

Contact: Media –

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Stock Symbol: PH - NYSE

#### Parker Reports Fiscal 2010 First Quarter Sales, Net Income and Earnings per Share

- Cash Flows Remain Strong, Company Increases Full-Year Outlook

CLEVELAND, October 20, 2009 — Parker Hannifin Corporation (NYSE: PH), the global leader in motion and control technologies, today reported results for the fiscal 2010 first quarter ending September 30, 2009. Fiscal 2010 first quarter sales were \$2.2 billion, a decline of 27 percent from \$3.1 billion in the first quarter a year ago. Fiscal 2010 first quarter net income declined 71 percent to \$73.5 million, from a record \$250.2 million in the first quarter of fiscal 2009. Earnings per diluted share declined 70 percent to \$0.45, compared with \$1.50 in the previous period. Cash flow from operations for the first quarter of fiscal 2010 was \$260.1 million, or 11.6 percent of sales, compared with \$307.3 million, or 10.0 percent of sales in the prior year period.

"Our results this quarter continue to reflect the impact of the global recession on our business, coupled with the fact that we are comparing current results with the record performance we achieved in the first quarter a year ago." said Chairman, CEO and President Don Washkewicz. "Our sales declined 28 percent organically in the quarter, while foreign currency translation negatively impacted sales by 1 percent and acquisitions contributed 2 percent to sales. We were pleased to note that orders, although down year-over-year, have steadily improved sequentially from the levels we witnessed in the June quarter, and our actions to reduce costs have begun to have a positive effect on margins."

"The implementation of the Win Strategy throughout our operations has allowed us to perform much better in this down cycle than in previous recessions. We continue to take additional actions to reduce costs and generate strong cash flows. These actions have helped us attain an impressive decremental marginal return on sales of 30% during the quarter. Importantly, our operating cash flows as a percentage of sales remained strong at 11.6 percent, well above our targeted level of 10 percent. This strong cash performance has enabled us to pay down our outstanding debt by an additional \$162 million in the quarter, and positions us well for growth when the recovery ultimately takes hold."

#### Segment Results

In the Industrial North America segment, first quarter sales declined 29.3 percent to \$783.1 million, and operating income declined 52.5 percent to \$76.2 million, compared with the same period a year ago.

In the Industrial International segment, first quarter sales declined 30.5 percent to \$850.3 million, and operating income declined 69.5 percent to \$61.8 million compared with the same period a year ago.

In the Aerospace segment, first quarter sales decreased 12.9 percent to \$416.9 million, and operating income declined 22.0 percent to \$53.1 million, compared with the same period a year ago.

In the Climate & Industrial Controls segment, first quarter sales declined 27.0 percent to \$187.0 million, and segment operating income declined 32.3 percent to \$10.5 million, compared with the same period a year ago.

#### **Orders**

In addition to financial results, Parker also reported a decline of 25 percent in total orders for the quarter ending September 30, 2009, compared with the same quarter a year ago. Parker reported the following orders by operating segment:

Orders declined 27 percent in the Industrial North America segment, compared with the same quarter a year ago.

- Orders declined 25 percent in the Industrial International segment, compared with the same quarter a year ago.
- Orders declined 23 percent in the Aerospace segment on a rolling 12 month average basis.
- · Orders declined 17 percent in the Climate and Industrial Controls segment, compared with the same quarter a year ago.

#### **Outlook**

For fiscal 2010, the company has increased its guidance for earnings from continuing operations to the range of \$1.55 to \$2.05 per diluted share.

Washkewicz added, "The major markets we serve present a mixed picture in terms of customer demand with some markets flattening out while others are beginning to show modest sequential improvement. While we do not believe we will see material changes in trends for the remainder of the calendar year 2009, we are cautiously optimistic that we are at the bottom of the cycle. Parker employees throughout the world continue to step up to the challenges and manage our company effectively through the downturn. Our priorities will remain unchanged as we progress through this fiscal year focused on managing for cash while simultaneously targeting strong operating margin performance."

NOTICE OF CONFERENCE CALL: Parker Hannifin's conference call and slide presentation to discuss its fiscal 2010 first quarter results are available to all interested parties via live webcast today at 10:00 a.m. ET, on the company's investor information web site, http://www.phstock.com. To access the call, click on the "Live Webcast" link. From this link, users also may complete a pre-call system test and register for e-mail notification of future events and information available from Parker.

With annual sales exceeding \$10 billion in fiscal year 2009, Parker Hannifin is the world's leading diversified manufacturer of motion and control technologies and systems, providing precision-engineered solutions for a wide variety of mobile, industrial and aerospace markets. The company employs approximately 52,000 people in 48 countries around the world. Parker has increased its annual dividends paid to shareholders for 53 consecutive years, among the top five longest-running dividend-increase records in the S&P 500 index. For more information, visit the company's web site at http://www.parker.com, or its investor information site at http://www.phstock.com.

#### **Notes on Orders**

Orders provide near-term perspective on the company's outlook, particularly when viewed in the context of prior and future quarterly order rates. However, orders are not in themselves an indication of future performance. All comparisons are at constant currency exchange rates, with the prior year restated to the current-year rates. All exclude acquisitions until they can be reflected in both the numerator and denominator. Aerospace comparisons are rolling 12-month average computations. The total Parker orders number is derived from a weighted average of the year-over-year quarterly percent change in orders for the Industrial North America, Industrial International, and Climate and Industrial Controls segments, and the year-over-year 12-month rolling average of orders in the Aerospace segment.

#### Forward-Looking Statements

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company and individual segments may differ materially from current expectations, depending on economic conditions within its mobile, industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current recession, and growth, innovation and global diversification initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment results. Among the other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers, suppliers or distributors, including delays or cancellations in shipments, disputes regarding contract terms or significant changes in financial condition; uncertainties surrounding timing, successful completion or integration of acquisitions; threats associated with and efforts to combat terrorism; uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals; competitive market conditions and resulting effects on sales and pricing; increases in raw material costs that cannot be recovered in product pricing; the company's ability to manage costs related to employee retirement and health care benefits and insurance; and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interes

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### PARKER HANNIFIN CORPORATION - SEPTEMBER 30, 2009 CONSOLIDATED STATEMENT OF INCOME

(Unaudited)

Income before income taxes

	Three Months Ended So	eptember 30,
(Dollars in thousands except per share amounts)	2009	2008
Net sales	\$ 2,237,165	\$ 3,064,688
Cost of sales	1,800,945	2,337,222
Gross profit	436,220	727,466
Selling, general and administrative expenses	301.843	332.683
Interest expense	25,723	28,096
Other (income) expense, net	(5,375)	8,299
Income before income taxes	114,029	358,388
Income taxes	40,059	106,553
Net income	73,970	251,835
Less: Noncontrolling interests	477	1,659
Net income attributable to common shareholders		\$ 250,176
Net income attributable to common shareholders	\$ 73,493	\$ 230,17C
Earnings per share attributable to common shareholders:		
Basic earnings per share	<b>\$</b> .46	\$ 1.52
Diluted earnings per share	\$ .45	\$ 1.50
Average shares outstanding during period - Basic	160,629,291	164,415,418
Average shares outstanding during period - Diluted	162,040,785	166,913,216
Cash dividends per common share		\$ .25
(Dollars in thousands)	Three Months Ended Se	eptember 30, 2008
		2006
Net sales		
Industrial:		
North America	\$ 783,085	
International	0.00	
	850,250	1,223,192
Aerospace	416,856	1,223,192 478,473
Aerospace Climate & Industrial Controls	416,856 186,974	1,223,192 478,473 255,946
Aerospace Climate & Industrial Controls	416,856 186,974	1,223,192 478,473 255,946
Aerospace Climate & Industrial Controls  Total	416,856 186,974	1,223,192 478,473 255,946
Aerospace Climate & Industrial Controls  Total  Segment operating income	416,856 186,974	1,223,192 478,473 255,946
Aerospace Climate & Industrial Controls  Total	416,856 186,974 \$ 2,237,165	1,223,192 478,473 255,946 \$ 3,064,688
Aerospace Climate & Industrial Controls  Total  Segment operating income Industrial:	416,856 186,974 \$ 2,237,165	1,223,192 478,473 255,946 \$ 3,064,688
Aerospace Climate & Industrial Controls  Total  Segment operating income Industrial: North America	416,856 186,974 <u>\$ 2,237,165</u> \$ 76,171	1,223,192 478,473 255,946 \$ 3,064,688 \$ 160,486 202,952
Aerospace Climate & Industrial Controls  Total  Segment operating income Industrial: North America International	\$ 76,171 61,823	1,223,192 478,473 255,946 \$ 3,064,688 \$ 160,486 202,952 68,148
Aerospace Climate & Industrial Controls  Total  Segment operating income Industrial: North America International Aerospace Climate & Industrial Controls	\$ 76,171 61,823 53,146	1,223,192 478,473 255,946 \$ 3,064,688 \$ 160,486 202,952 68,148 15,499
Aerospace Climate & Industrial Controls  Total  Segment operating income Industrial: North America International Aerospace Climate & Industrial Controls  Total segment operating income	\$ 76,171 61,823 53,146 10,497	1,223,192 478,473 255,946 \$ 3,064,688 \$ 160,486 202,952 68,148 15,499 447,085
Aerospace Climate & Industrial Controls  Total  Segment operating income Industrial: North America International Aerospace Climate & Industrial Controls  Total segment operating income Corporate general and administrative expenses	416,856 186,974 \$ 2,237,165 \$ 76,171 61,823 53,146 10,497 201,637 26,302	1,223,192 478,473 255,946 \$ 3,064,688 \$ 160,486 202,952 68,148 15,499 447,085 40,374
Aerospace Climate & Industrial Controls  Total  Segment operating income Industrial: North America International Aerospace Climate & Industrial Controls  Total segment operating income Corporate general and administrative expenses Income from operations before interest expense and other	\$ 76,171 61,823 53,146 10,497 201,637	1,223,192 478,473 255,946 \$ 3,064,688 \$ 160,486 202,952 68,148 15,499 447,085 40,374 406,711
Aerospace Climate & Industrial Controls  Total  Segment operating income Industrial: North America International Aerospace	416,856 186,974 \$ 2,237,165 \$ 76,171 61,823 53,146 10,497 201,637 26,302 175,335	, , ,

114,029

358,388

#### PARKER HANNIFIN CORPORATION - SEPTEMBER 30, 2009

#### CONSOLIDATED BALANCE SHEET

Cash and cash equivalents at end of period

(Unaudited)

(Unaudited)			
(Dollars in thousands)	September 30,	2009	2008
<u>Assets</u>			
Current assets:			
Cash and cash equivalents		\$ 189,849	\$ 608,327
Accounts receivable, net		1,452,494	1,821,681
Inventories		1,266,319	1,506,793
Prepaid expenses		100,189	72,870
Deferred income taxes		124,640	147,447
Total current assets		3,133,491	4,157,118
Plant and equipment, net		1,891,438	1,855,830
Goodwill		2,964,321	2,625,761
Intangible assets, net		1,276,049	986,759
Other assets		671,874	507,088
Total assets		\$ 9,937,173	\$ 10,132,556
Liabilities and shareholders' equity			
Current liabilities:			
Notes payable		\$ 304,083	\$ 677,890
Accounts payable		659,764	836,873
Accrued liabilities		719,228	808,566
Accrued domestic and foreign taxes		152,262	219,298
Total current liabilities		1,835,337	2,542,627
Long-term debt		1,855,531	1,878,933
Pensions and other postretirement benefits		1,255,515	482,895
Deferred income taxes		187,907	165,136
Other liabilities		233,270	247,092
Shareholders' equity		4,481,984	4,736,618
Noncontrolling interests		87,629	79,255
Total liabilities and equity		\$ 9,937,173	\$ 10,132,556
(Unaudited)		Three Months En	ded September 30,
(Dollars in thousands)		2009	2008
Cash flows from operating activities:			
Net income		\$ 73,970	\$ 251,835
Depreciation and amortization		92,963	86,166
Share incentive plan compensation		26,436	20,655
Net change in receivables, inventories, and trade payables		15,291	(54,100)
Net change in other assets and liabilities		73,694	(6,755
Other, net		(22,301)	9,546
Net cash provided by operating activities		260,053	307,347
Cash flows from investing activities:			
Acquisitions (net of cash of \$119 in 2008)		_	(12,088
Capital expenditures		(30,099)	(98,273
Proceeds from sale of plant and equipment			
Other, net			, ,
		4,422	7,437
Net cash (used in) investing activities		4,422 (1,334)	7,437 (8,004
, , ,		4,422	7,437 (8,004
Cash flows from financing activities:		(1,334) (27,011)	7,437 (8,004 (110,928
Cash flows from financing activities: Net (payments for) common share activity		(1,334) (27,011) (1,246)	7,437 (8,004 (110,928 (410,590
Cash flows from financing activities:  Net (payments for) common share activity  Net (payments for) proceeds from debt		(1,334) (27,011) (1,246) (197,279)	7,437 (8,004 (110,928 (410,590 561,558
Cash flows from financing activities:  Net (payments for) common share activity  Net (payments for) proceeds from debt  Dividends		(1,334) (27,011) (1,246) (197,279) (40,171)	7,437 (8,004 (110,928 (410,590 561,558 (41,109
Cash flows from financing activities:  Net (payments for) common share activity  Net (payments for) proceeds from debt  Dividends		(1,334) (27,011) (1,246) (197,279)	7,437 (8,004 (110,928 (410,590 561,558 (41,109
Cash flows from financing activities: Net (payments for) common share activity Net (payments for) proceeds from debt Dividends Net cash (used in) provided by financing activities		(1,334) (27,011) (1,246) (197,279) (40,171)	7,437 (8,004 (110,928 (410,590 561,558 (41,109 109,859
Cash flows from financing activities: Net (payments for) common share activity Net (payments for) proceeds from debt Dividends Net cash (used in) provided by financing activities  Effect of exchange rate changes on cash		(1,246) (197,279) (40,171) (238,696)	7,437 (8,004) (110,928) (410,590) 561,558 (41,109) 109,859 (23,999)
Net cash (used in) investing activities  Cash flows from financing activities:  Net (payments for) common share activity  Net (payments for) proceeds from debt  Dividends  Net cash (used in) provided by financing activities  Effect of exchange rate changes on cash  Net increase in cash and cash equivalents  Cash and cash equivalents at beginning of period		(1,246) (197,279) (40,171) (238,696) (197,892	, ,

189,849

608,327



### Parker Hannifin Corporation

## Quarterly Earnings Release 1st Quarter FY 2010

October 20, 2009

### Forward-Looking Statements

#### Forward-Looking Statements:

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company and individual segments may differ materially from current expectations, depending on economic conditions within its mobile. industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current recession, and growth, innovation and global diversification initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment results. Among the other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers, suppliers or distributors, including delays or cancellations in shipments, disputes regarding contract terms or significant changes in financial condition; uncertainties surrounding timing, successful completion or integration of acquisitions; threats associated with and efforts to combat terrorism; uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals; competitive market conditions and resulting effects on sales and pricing; increases in raw material costs that cannot be recovered in product pricing; the company's ability to manage costs related to employee retirement and health care benefits and insurance; and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interest rates and credit availability. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them.

#### Non-GAAP Financial Measure

This presentation reconciles sales amounts reported in accordance with U.S. GAAP to sales amounts adjusted to remove the effects of acquisitions made within the prior four quarters as well as the effects of currency exchange rates on sales. The effects of acquisitions and currency exchange rates are removed to allow investors and the company to meaningfully evaluate changes in sales on a comparable basis from period to period.

### Discussion Agenda

- ≽ CEO ft Quarter Highlights
- Key Performance Measures & Outlook
- Questions & Answers
- CEO Closing Comments

### First Quarter FY10 Highlights

- Indicative Signs That Markets Have Bottomed: Orders Improved Sequentially From Q4 FY09
- Continued Strong Cash Flow: Operating Cash Flow/Sales of 11.6%
- Continued Inventory Reduction: \$253M in Past 9 Months
- Continued Debt Reduction: \$162M in Q1 FY10; \$745M in Past 9 Months
- Continued Reduction in Leverage: Debt to Total Capital Ratio Reduced to 32.5% (gross) or 30.5% (net)
- Operating Margin Improvement: Sequential Quarter Improvement to 9.0% from 4.9% (Q4 FY09)
- Continued Cost Control: Impressive Decremental Marginal Return on Sales of 29.7% (Unadjusted GAAP Number)

# Financial Highlights Diluted Earnings per Share 1stQuarter



### Influences on 1 \*Quarter Earnings

## Diluted Earnings Per Share Decreased Y-O-Y as a Result of:

- Decreased Revenues (27%) Due To Global Recession and Decline In Nearly All Markets
- Realignment Expenses of \$19M

#### Offset by:

- Reduced SG&A Expenses of \$31M Due To Tight Budgetary Control and Lower Incentive Compensation
- Lower Interest Expense: \$2M Due to Less Debt Outstanding
- Lower Other Income: \$14M Primarily Due to "One-off" Expenses in FY09
- Lower Taxes Due to Decreased Operating Income Slide 7

## Financial Highlights Sales - 1st Quarter

Dollars in millions	1st Quarter					
		%				
	FY2010	FY2010 Change FY2009				
Sales						
As reported	\$ 2,237	(27.0)%	\$ 3,065			
Acquisitions	76	2.5 %				
Currency	(46)	(1.5)%				
Adjusted Sales	\$ 2,207	(28.0)%				

## Segment Reporting Industrial North America

Dollars in millions	1st Quarter						
	% FY2010 Change		FY2010		% Change	F`	Y2009
Sales			-				
As reported	\$	783	(29.3)%	\$	1,107		
Acquisitions		20	1.8 %				
Currency		(7)	(0.7)%				
Adjusted Sales	\$	770	(30.4)%				
Operating Margin							
As reported	\$	76		\$	160		
% of Sales		9.7 %			14.5 %		

## Segment Reporting Industrial International

Dollars in millions	1st Quarter					
	FY2010		% FY2010 Change		<u>F</u>	Y2009
Sales						
As reported	\$	850	(30.5)%	\$	1,223	
Acquisitions		56	4.6 %			
Currency	<u> </u>	(31)	(2.6)%			
Adjusted Sales	\$	825	(32.5)%			
Operating Margin						
As reported	\$	62		\$	203	
% of Sales		7.3 %			16.6 %	

## Segment Reporting Aerospace

Dollars in millions	1st Quarter				
			%		
	<u> F</u>	Y2010_	Change	_ F	Y2009
Sales					
As reported	\$	417	(12.9)%	\$	478
Acquisitions					
Currency		(2)	(0.4)%		
Adjusted Sales	\$	419	(12.5)%		
Operating Margin					
As reported	\$	53		\$	68
% of Sales	1	2.7 %			14.2 %

## Segment Reporting Climate & Industrial Controls

Dollars in millions	1st Quarter				
	FY	′2010	% _Change	FY	′2009
Sales					
As reported	\$	187	(27.0)%	\$	256
Acquisitions					
Currency		(6)	(2.2)%		
Adjusted Sales	\$	193	(24.8)%		
Operating Margin					
As reported	\$	10		\$	15
% of Sales		5.6 %			6.1 %

#### **Parker Order Rates**

#### **Three Month Rolling at Period End**

_	SEPT '09	JUN '09	<b>SEPT '08</b>	JUN '08
Total Parker	- 25 %	- 38 %	+ 1%	+ 8%
Industrial North America	- 27 %	- 40 %	+ 2%	+ 4%
Industrial International	- 25 %	- 43 %	- 4%	+ 8%
Aerospace	- 23 %	- 22 %	+ 9%	+ 23 %
Climate & Industrial Controls	- 17 %	- 31 %	+ 5%	- 7%

Excludes Acquisitions & Currency
3-month year-over-year comparisons of total dollars, except Aerospace
Aerospace is calculated using a 12-month moving average

## **Balance Sheet Summary**

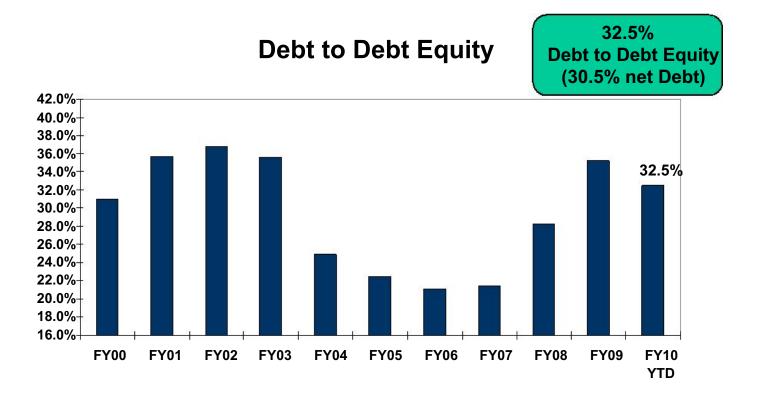
- Cash
- Working capital
  - Inventory
  - Accounts receivable
  - Accounts payable
- Reclassification of Noncontrolling Interests

Strong Cash Flow
Cash from Operating Activities
1st Quarter



Slide 15

## Financial Leverage



## FY 2010 Earnings Outlook Assumptions Segment Sales & Operating Margins

FY 2010 Sales change versus FY 2009		
Industrial North America	(7.8)%	 (11.8)%
Industrial International	(8.1)%	 (13.1)%
Aerospace	(7.8)%	 (8.6)%
Climate & Industrial Controls	(10.5)%	 (12.9)%

FY 2010 Operating margin percentages		
Industrial North America	9.9 %	 9.6 %
Industrial International	6.7 %	 6.2 %
Aerospace	11.4 %	 11.0 %
Climate & Industrial Controls	4.0 %	 3.2 %

## FY 2010 Earnings Outlook Assumptions below Operating Margin (+/- 7.0%)

Corporate Admin	\$ 147 M
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Interest Expense \$ 108 M

Other Expense (Inc.)
\$ 100 M

> Total \$ 355 M

> Tax Rate 30 %

## Earnings Outlook – FY10

	Low	High
Diluted earnings per share	\$1.55	\$2.05

## Questions & Answers...

## **Appendix**

### **Income Statement**

■ 1<sup>st</sup> Quarter FY2010

## Income Statement – 1<sup>st</sup> Quarter

Dollars in millions	FY 2010			FY 2009	
		% of Sales	02	9	<u>% of Sale</u> s
Net Sales	\$ 2,237.2	100.0 %	\$	3,064.7	100.0 %
Cost of sales	1,801.0	80.5 %	y	2,337.2	76.3 %
Gross profit	436.2	19.5 %		727.5	23.7 %
S, G & A	301.8	13.4 %		332.7	10.9 %
Interest expense	25.7	1.2 %		28.1	.9 %
Other expense (income), net	(5.3)	(.2)%		8.3	.2 %
Income before taxes	114.0	5.1 %		358.4	11.7 %
Income taxes	40.0	1.8 %		106.6	3.5 %
Net income	\$ 74.0	3.3 %	\$	251.8	8.2 %
Less: Noncontrolling interests	\$ .5		\$	1.6	
Net income attributable to common shareholders	\$ 73.5	3.3 %	\$	250.2	8.2 %