# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

FORM 8-K
CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
Date of report (Date of earliest event reported): January 20, 2011

## PARKER-HANNIFIN CORPORATION

(Exact Name of Registrant as Specified in Charter)

## Ohio <br> (State or Other Jurisdiction of Incorporation)

6035 Parkland Blvd.
Cleveland, Ohio
(Address of Principal Executive Offices)

## 1-4982 (Commissio <br> (Commission

File Number)

34-0451060
(IRS Employer Identification No.)

Registrant's telephone number, including area code: (216) 896-3000

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02 Results of Operations and Financial Condition

## Item 7.01 Regulation FD Disclosure

The following information is furnished pursuant to Item 2.02, "Results of Operations and Financial Condition" and Item 7.01, "Regulation FD Disclosure"
On January 20, 2011, Parker-Hannifin Corporation issued a press release and presented a Webcast announcing earnings for the quarter ended December 31, 2010. The press release contains references to sales growth excluding the effects of acquisitions and foreign currency exchange rates and the effect of a discretionary pension plan contribution on cash flows from operating activities as a percent of sales. The effects on sales of acquisitions and foreign currency exchange rates and the effect on cash flows from operating activities as a percent of sales of a discretionary pension plan contribution are removed to allow investors and the company to meaningfully evaluate changes in sales and cash flows from operating activities as a percent of sales on a comparable basis from period to period. A copy of the press release is filed as Exhibit 99.1 to this report. A copy of the Webcast presentation is filed as Exhibit 99.2 to this report.

Item 9.01

## Financial Statements and Exhibits

(c) Exhibits:
99.1 Press release issued by Parker-Hannifin Corporation, dated January 20, 2011.
99.2 Webcast presentation by Parker-Hannifin Corporation, dated January 20, 2011.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

## PARKER-HANNIFIN CORPORATION

By: /s/ Jon P. Marten
Jon P. Marten
Executive Vice President - Finance and Administration and Chief Financial Officer
For Release: Immediately

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## Record Fiscal 2011 Second Quarter Sales, Net Income, and Earnings per Share Announced by Parker

- Net Income More Than Doubles
- Order Rates Continue to Show Significant Increases
- Company Increases Guidance for Fiscal 2011

CLEVELAND, January 20, 2011 - Parker Hannifin Corporation (NYSE: PH), the global leader in motion and control technologies, today reported record results for the fiscal 2011 second quarter ending December 31, 2010. Fiscal 2011 second quarter sales were $\$ 2.9$ billion, an increase of 21.7 percent from $\$ 2.4$ billion in the same quarter a year ago. Net income was $\$ 231.8$ million an increase of 120.9 percent from $\$ 105.0$ million in the second quarter of fiscal 2010. Earnings per diluted share for the quarter were $\$ 1.39$ compared with $\$ 0.64$ in last year's second quarter. Cash flow from operations for the first six months of fiscal 2011 was $\$ 408.2$ million, or 7.2 percent of sales, compared with cash flow from operations of $\$ 606.3$ million, or 13.2 percent of sales in the prior year period. Cash flow from operations in the first six months of fiscal 2011 included a $\$ 200$ million discretionary contribution to the company's pension plan. Excluding this discretionary contribution, cash flow from operations as a percent of sales was 10.7 percent for the first six months of fiscal 2011.
"Demand levels remain strong across many markets, resulting in a significant increase in sales for the second quarter and increased order levels relative to the prior year period," said Chairman, CEO and President Don Washkewicz. "We were able to deliver sales increases in every segment, as total organic sales increased 22 percent. Order rates also increased in all segments and we are particularly pleased to see demand levels recover in our aerospace segment."
"This was another quarter that demonstrated our ability to leverage our strong revenue performance into increased operating margins and earnings. Our total segment operating margin performance was 14.0 percent, led by Industrial North America segment margin of 15.2 percent and Industrial International segment margin of 14.6 percent."

## Segment Results

In the Industrial North America segment, second quarter sales increased 23.4 percent to $\$ 1.0$ billion, and operating income was $\$ 159.4$ million compared with $\$ 114.4$ million in the same period a year ago.

In the Industrial International segment, second quarter sales increased 23.1 percent to $\$ 1.1$ billion, and operating income was $\$ 167.8$ million compared with $\$ 82.6$ million in the same period a year ago.

In the Aerospace segment, second quarter sales increased 14.7 percent to $\$ 459.6$ million, and operating income was $\$ 63.6$ million compared with $\$ 41.0$ million in the same period a year ago.

In the Climate and Industrial Controls segment, second quarter sales increased 22.6 percent to $\$ 214.3$ million, and operating income was $\$ 9.5$ million compared with $\$ 6.1$ million in the same period a year ago.

## Orders

Parker reported an increase of 29 percent in total orders for the quarter ending December 31, 2010, compared with the same quarter a year ago. The company reported the following orders by operating segment:

- Orders increased 26 percent in the Industrial North America segment, compared with the same quarter a year ago.
- Orders increased 29 percent in the Industrial International segment, compared with the same quarter a year ago.
- Orders increased 37 percent in the Aerospace segment on a rolling 12-month average basis.
- Orders increased 26 percent in the Climate and Industrial Controls segment, compared with the same quarter a year ago.


## Outlook

For fiscal 2011, the company has increased guidance for earnings from continuing operations to the range of $\$ 5.80$ to $\$ 6.20$ per diluted share.
Washkewicz added, "Our performance in the first half of this year has been very strong and puts us ahead of where we expected to be. Therefore, we are increasing our full year guidance for earnings per share in fiscal 2011. By executing the Win Strategy, our employees will continue to build from a position of great strength and we remain bullish about our prospects for growth and profitability in the coming years."

NOTICE OF CONFERENCE CALL: Parker Hannifin's conference call and slide presentation to discuss its fiscal 2011 second quarter results are available to all interested parties via live webcast today at 10:00 a.m. ET, on the company's investor information web site at www.phstock.com. To access the call, click on the "Live Webcast" link. From this link, users also may complete a pre-call system test and register for e-mail notification of future events and information available from Parker. A replay of the conference call will also be available at www.phstock.com for one year after the call.

With annual sales of $\$ 10$ billion in fiscal year 2010, Parker Hannifin is the world's leading diversified manufacturer of motion and control technologies and systems, providing precision-engineered solutions for a wide variety of mobile, industrial and aerospace markets. The company employs approximately 55,000 people in 46 countries around the world. Parker has increased its annual dividends paid to shareholders for 54 consecutive fiscal years, among the top five longest-running dividend-increase records in the S\&P 500 index. For more information, visit the company's web site at www.parker.com, or its investor information web site atwww.phstock.com.

## Notes on Orders

Orders provide near-term perspective on the company's outlook, particularly when viewed in the context of prior and future quarterly order rates. However, orders are not in themselves an indication of future performance. All comparisons are at constant currency exchange rates, with the prior year restated to the current-year rates. All exclude acquisitions until they can be reflected in both the numerator and denominator. Aerospace comparisons are rolling 12-month average computations. The total Parker orders number is derived from a weighted average of the year-over-year quarterly percent change in orders for the Industrial North America, Industrial International, and Climate and Industrial Controls segments, and the year-over-year 12-month rolling average of orders for the Aerospace segment.

## Forward-Looking Statements

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company, including its individual segments, may differ materially from current expectations, depending on economic conditions within its mobile, industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current economic environment, and growth, innovation and global diversification initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment performance. Among other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers, suppliers or distributors, including delays or cancellations in shipments, disputes regarding contract terms or significant changes in financial condition, and changes in contract cost and revenue estimates for new development programs; uncertainties surrounding timing, successful completion or integration of acquisitions; ability to realize anticipated costs savings from business realignment activities; threats associated with and efforts to combat terrorism; uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals; competitive market conditions and resulting effects on sales and pricing; increases in raw material costs that cannot be recovered in product pricing; the company's ability to manage costs related to insurance and employee retirement and health care benefits; and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interest rates and credit availability. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them unless otherwise required by law.

## PARKER HANNIFIN CORPORATION - DECEMBER 31, 2010

CONSOLIDATED STATEMENT OF INCOME
(Unaudited)

| (Dollars in thousands except per share amounts) | Three Months Ended December 31, |  |  |  | Six Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 2,866,664 | \$ | 2,354,708 | \$ | 5,695,937 | \$ | 4,591,873 |
| Cost of sales |  | 2,195,728 |  | 1,869,481 |  | 4,333,602 |  | 3,670,426 |
| Gross profit |  | 670,936 |  | 485,227 |  | 1,362,335 |  | 921,447 |
| Selling, general and administrative expenses |  | 345,679 |  | 309,840 |  | 679,263 |  | 611,683 |
| Interest expense |  | 25,631 |  | 25,029 |  | 50,264 |  | 50,752 |
| Other (income) expense, net |  | $(6,624)$ |  | 8,123 |  | $(9,806)$ |  | 2,748 |
| Income before income taxes |  | 306,250 |  | 142,235 |  | 642,614 |  | 256,264 |
| Income taxes |  | 74,432 |  | 37,272 |  | 161,766 |  | 77,331 |
| Net income |  | 231,818 |  | 104,963 |  | 480,848 |  | 178,933 |
| Less: Noncontrolling interests |  | 1,638 |  | 417 |  | 3,497 |  | 894 |
| Net income attributable to common shareholders | \$ | $\underline{230,180}$ | \$ | 104,546 | \$ | $\underline{\text { 477,351 }}$ | \$ | 178,039 |
| Earnings per share attributable to common shareholders: |  |  |  |  |  |  |  |  |
| Basic earnings per share | \$ | 1.42 | \$ | . 65 | \$ | 2.96 | \$ | 1.11 |
| Diluted earnings per share | \$ | 1.39 | \$ | . 64 | \$ | 2.90 | \$ | 1.10 |
| Average shares outstanding during period - Basic |  | 1,701,219 |  | 0,767,790 |  | 1,486,878 |  | 0,698,541 |
| Average shares outstanding during period - Diluted |  | 66,101,535 |  | 2,744,788 |  | 4,790,789 |  | 2,378,082 |
| Cash dividends per common share | \$ | . 29 | \$ | . 25 | \$ | . 56 | \$ | . 50 |

## BUSINESS SEGMENT INFORMATION BY INDUSTRY

(Unaudited)

| (Dollars in thousands) | Three Months Ended December 31, |  |  |  | Six Months Ended December 31, <br> 20102009 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 1,045,469 | \$ | 847,208 | \$ | 2,110,384 | \$ | 1,630,293 |
| International |  | 1,147,231 |  | 932,057 |  | 2,240,212 |  | 1,782,307 |
| Aerospace |  | 459,630 |  | 400,551 |  | 896,310 |  | 817,407 |
| Climate \& Industrial Controls |  | 214,334 |  | 174,892 |  | 449,031 |  | 361,866 |
| Total | \$ | 2,866,664 | \$ | 2,354,708 | \$ | 5,695,937 | \$ | 4,591,873 |
| Segment operating income |  |  |  |  |  |  |  |  |
| Industrial: |  |  |  |  |  |  |  |  |
| North America | \$ | 159,429 | \$ | 114,435 | \$ | 348,791 | \$ | 190,606 |
| International |  | 167,776 |  | 82,636 |  | 351,576 |  | 144,459 |
| Aerospace |  | 63,644 |  | 41,026 |  | 107,420 |  | 94,172 |
| Climate \& Industrial Controls |  | 9,501 |  | 6,144 |  | 31,053 |  | 16,641 |
| Total segment operating income |  | 400,350 |  | 244,241 |  | 838,840 |  | 445,878 |
| Corporate general and administrative expenses |  | 37,593 |  | 31,472 |  | 70,947 |  | 57,774 |
| Income from operations before interest expense and other |  | 362,757 |  | 212,769 |  | 767,893 |  | 388,104 |
| Interest expense |  | 25,631 |  | 25,029 |  | 50,264 |  | 50,752 |
| Other expense |  | 30,876 |  | 45,505 |  | 75,015 |  | 81,088 |
| Income before income taxes | \$ | 306,250 | \$ | 142,235 | \$ | 642,614 | \$ | 256,264 |

## PARKER HANNIFIN CORPORATION - DECEMBER 31, 2010

CONSOLIDATED BALANCE SHEET
(Unaudited)

| (Dollars in thousands) | December 31, 2010 | December 31, 2009 | $\begin{array}{r} \text { June } 30, \\ 2010 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | \$ 808,736 | \$ 233,899 | \$ 575,526 |
| Accounts receivable, net | 1,636,905 | 1,368,449 | 1,599,941 |
| Inventories | 1,361,457 | 1,232,979 | 1,171,655 |
| Prepaid expenses | 106,416 | 98,989 | 111,545 |
| Deferred income taxes | 130,426 | 124,182 | 130,129 |
| Total current assets | 4,043,940 | 3,058,498 | 3,588,796 |
| Plant and equipment, net | 1,764,558 | 1,842,750 | 1,697,881 |
| Goodwill | 2,910,729 | 2,948,304 | 2,786,334 |
| Intangible assets, net | 1,178,912 | 1,254,982 | 1,150,051 |
| Other assets | 720,705 | 689,655 | 687,320 |
| Total assets | $\underline{\text { \$10,618,844 }}$ | \$9,794,189 | \$9,910,382 |
| Liabilities and equity |  |  |  |
| Current liabilities: |  |  |  |
| Notes payable | \$ 101,293 | \$ 389,715 | \$ 363,272 |
| Accounts payable | 960,567 | 692,721 | 888,743 |
| Accrued liabilities | 730,011 | 680,450 | 776,527 |
| Accrued domestic and foreign taxes | 148,997 | 153,152 | 176,349 |
| Total current liabilities | 1,940,868 | 1,916,038 | 2,204,891 |
| Long-term debt | 1,742,464 | 1,554,088 | 1,413,634 |
| Pensions and other postretirement benefits | 1,328,893 | 1,258,258 | 1,500,928 |
| Deferred income taxes | 150,069 | 186,493 | 135,321 |
| Other liabilities | 241,957 | 241,526 | 196,208 |
| Shareholders' equity | 5,113,261 | 4,552,027 | 4,367,965 |
| Noncontrolling interests | 101,332 | 85,759 | 91,435 |
| Total liabilities and equity | \$10,618,844 | \$9,794,189 | \$9,910,382 |

## CONSOLIDATED STATEMENT OF CASH FLOWS

(Unaudited)

| (Dollars in thousands) | $\begin{array}{cr}\text { Six Months Ended December 31, } \\ \mathbf{2 0 1 0} & 2009\end{array}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Net income |  | 480,848 | \$ | 178,933 |
| Depreciation and amortization |  | 170,293 |  | 189,937 |
| Share incentive plan compensation |  | 41,331 |  | 37,060 |
| Net change in receivables, inventories, and trade payables |  | $(62,540)$ |  | 155,231 |
| Net change in other assets and liabilities |  | $(257,071)$ |  | 79,808 |
| Other, net |  | 35,296 |  | $(34,719)$ |
| Net cash provided by operating activities |  | 408,157 |  | 606,250 |
| Cash flows from investing activities: |  |  |  |  |
| Acquisitions (net of cash of \$1 in 2010) |  | $(43,359)$ |  | - |
| Capital expenditures |  | $(109,795)$ |  | $(61,232)$ |
| Proceeds from sale of plant and equipment |  | 17,243 |  | 5,665 |
| Other, net |  | $(9,369)$ |  | $(14,310)$ |
| Net cash (used in) investing activities |  | $(145,280)$ |  | $(69,877)$ |
| Cash flows from financing activities: |  |  |  |  |
| Net proceeds from (payments for) common share activity |  | 4,863 |  | $(3,973)$ |
| Net proceeds from (payments for) debt |  | 19,673 |  | $(399,933)$ |
| Dividends |  | $(90,907)$ |  | $(80,363)$ |
| Net cash (used in) financing activities |  | $(66,371)$ |  | $(484,269)$ |
| Effect of exchange rate changes on cash |  | 36,704 |  | $(5,816)$ |
| Net increase in cash and cash equivalents |  | 233,210 |  | 46,288 |
| Cash and cash equivalents at beginning of period |  | 575,526 |  | 187,611 |
| Cash and cash equivalents at end of period | \$ | 808,736 | \$ | 233,899 |

# Parker Hannifin Corporation 

## Quarterly Earnings Release $2^{\text {nd }}$ Quarter FY2011

## Forward-Looking Statements

## Forward-Looking Statements:

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company, including its individual segments, may differ materially from current expectations, depending on economic conditions within its mobile, industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current economic environment, and growth, innovation and global diversification initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment performance. Among other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers, suppliers or distributors, including delays or cancellations in shipments, disputes regarding contract terms or significant changes in financial condition, and changes in contract cost and revenue estimates for new development programs; uncertainties surrounding timing, successful completion or integration of acquisitions; ability to realize anticipated cost savings from business realignment activities; threats associated with and efforts to combat terrorism; uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals; competitive market conditions and resulting effects on sales and pricing; increases in raw material costs that cannot be recovered in product pricing; the company's ability to manage costs related to insurance and employee retirement and health care benefits; and global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interest rates and credit availability. The company makes these statements as of the date of this disclosure, and Slide 2 undertakes no obligation to update them unless otherwise required by law.

## Non-GAAP Financial Measures

This presentation reconciles sales amounts reported in accordance with U.S. GAAP to sales amounts adjusted to remove the effects of acquisitions made within the prior four quarters and the effects of currency exchange rates on sales. This presentation also reconciles cash flow from operating activities as a percent of sales in accordance with U.S. GAAP to cash flow from operating activities as a percent of sales without the effect of a discretionary pension plan contribution. The effects of acquisitions, currency exchange rates and the discretionary pension plan contribution are removed to allow investors and the company to meaningfully evaluate changes in sales and cash flow from operating activities as a percent of sales on a comparable basis from period to period.

Slide 3

## Discussion Agenda

> CEO $2^{\text {d }}$ Quarter Highlights
> Key Performance Measures \& Outlook
Questions \& Answers
CEO Closing Comments

Slide 4

## Second Quarter FY11 Highlights

- End Market Improvement: Orders Improved Year-over-Year and Sequentially for all Segments
* Revenues Rebounding: Q2 Revenues Increased 21.7\% Year-overYear
- Operating Margins: Margins Improved Year-over-Year for all Segments
* Achieved All-time Record Margins across Q2 for:
- NA Industrial, Total Industrial and Total Parker Operating Margins
- Net Income: Q2 Net Income More than Doubled Year-over-Year
- Continued Reduction in Leverage: Gross Debt to Total Capital Ratio Decreased to 26.5\%
- Continued Strong Cash Flow: Q2 FY11 Operating Cash Flow/Revenue of $10.0 \%$
- Acquisitions: Completed Acquisition of Gulf Coast Seal

Slide 5

## Financial Highlights Diluted Earnings per Share $2^{\text {nd }}$ Quarter



Slide 6

## Influences on $2{ }^{\text {nd }}$ Quarter Earnings

Diluted Earnings Per Share Increase of $\$ .75$ Year-over-Year Primarily Driven By:

- Increased Revenues of 21.7\%

Improved Operating Income (\$.71 EPS Impact)

* Margins Improved to 14.0\% from 10.4\% Year-overYear
Lower Other Expense (\$.07 EPS Impact)
Offset by:
Increased Corporate G\&A Primarily Due To Incentives (\$.03 EPS Impact)

Slide 7

## Financial Highlights Sales - $2^{\text {nd }}$ Quarter

| Dollars in millions | 2nd Quarter |  | Total Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2011 | \% <br> Change FY2010 | FY2011 | \% <br> Change | Y2010 |
| Sales |  |  |  |  |  |
| As reported | \$2,867 | 21.7 \% \$ 2,355 | \$ 5,696 | 24.0 \% \$ | 4,592 |
| Acquisitions | 10 | 0.4 \% | 14 | 0.3 \% |  |
| Currency | (21) | (0.9)\% | (47) | (1.0)\% |  |
| Adjusted Sales | \$2,878 | 22.2 \% | \$ 5,729 | 24.7 \% |  |

Slide 8

## Segment Reporting Industrial North America

| Dollars in millions <br> Sales | 2nd Quarter |  |  |  | Total Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2011 | \% Change | FY2010 |  | FY2011 |  | \% <br> Change | FY2010 |  |
|  |  |  |  |  |  |  |  |  |  |
| As reported | \$ 1,046 | 23.4 \% | \$ | 847 | \$ | 2,110 | 29.4 \% | \$ | 1,630 |
| Acquisitions | 4 | 0.5 \% |  |  |  | 4 | 0.2 \% |  |  |
| Currency | 5 | 0.5 \% |  |  |  | 8 | 0.5 \% |  |  |
| Adjusted Sales | \$ 1,037 | 22.4 \% |  |  |  | 2,098 | 28.7 \% |  |  |
| Operating Margin |  |  |  |  |  |  |  |  |  |
| As reported | \$ 159 |  | \$ | 114 | \$ | 349 |  | \$ | 191 |
| \% of Sales | 15.2 \% |  |  | 13.5 \% |  | 16.5 \% |  |  | 11.7 \% |

Slide 9

## Segment Reporting Industrial International

| Dollars in millions | 2nd Quarter |  |  |  | Total Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2011 | \% | FY2010 |  | FY2011 |  | \% <br> Change | FY2010 |  |
| Sales |  |  |  |  |  |  |  |  |  |
| As reported | \$ 1,147 | 23.1 \% | \$ | 932 | \$ | 2,240 | 25.7 \% | \$ | 1,782 |
| Acquisitions | 1 | 0.1 \% |  |  |  | 1 | 0.1 \% |  |  |
| Currency | (25) | (2.6)\% |  |  |  | (52) | (2.9)\% |  |  |
| Adjusted Sales | \$ 1,171 | 25.6 \% |  |  |  | 2,291 | 28.5 \% |  |  |

Operating Margin

| As reported | $\$ 168$ | $\$$ | 83 | $\$$ | 352 | $\$$ |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\%$ of Sales | $14.6 \%$ |  | $8.9 \%$ | $15.7 \%$ |  | 8.144 |

Slide 10

## Segment Reporting Aerospace

| Dollars in millions | 2nd Quarter |  |  |  |  | Total Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2011 |  | \% <br> Change | FY2010 |  | FY2011 |  | \% <br> Change | FY2010 |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| As reported | \$ |  | 14.7 \% | \$ | 401 | \$ | 897 | 9.7 \% | \$ | 818 |
| Acquisitions |  | 1 | 0.2 \% |  |  |  | 3 | 0.4 \% |  |  |
| Currency |  | (1) | (0.2)\% |  |  |  | (2) | (0.2)\% |  |  |
| Adjusted Sales |  | 460 | 14.7 \% |  |  | \$ | 896 | 9.5 \% |  |  |

Operating Margin

| As reported | \$ 64 |
| ---: | :---: |
| $\%$ of Sales | $13.8 \%$ |


| $\$$ | 41 | $\$$ | 107 |
| :---: | :---: | :---: | :---: |
|  | $10.2 \%$ |  | $12.0 \%$ |

\$ 94
11.5 \%

Slide 11

# Segment Reporting Climate \& Industrial Controls 

| Dollars in millions |  | 2nd Quar |  |  |  |  | Total Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2011 | \% <br> Change |  | 2010 |  | 2011 | \% Change |  | 010 |
| Sales |  |  |  |  |  |  |  |  |  |
| As reported | \$ 214 | 22.6 \% | \$ | 175 | \$ | 449 | 24.1 \% | \$ | 362 |
| Acquisitions | 4 | 2.2 \% |  |  |  | 6 | 1.3 \% |  |  |
| Currency | 0 | (0.0)\% |  |  |  | (1) | (0.0)\% |  |  |
| Adjusted Sales | \$ 210 | 20.4 \% |  |  | \$ |  | 22.8 \% |  |  |

Operating Margin

| As reported | $\$ 10$ | $\$$ | 6 | $\$$ | 31 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| \% of Sales | $4.4 \%$ |  | $3.5 \%$ | $6.9 \%$ | $\$$ |

Slide 12

## Parker Order Rates

Three Month Rolling at Period End

|  | DEC '10 | SEPT '10 | DEC '09 |  | SEPT '09 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Parker | + 29 \% | + 29 \% | - | 7 \% | - | 25 \% |
| Industrial North America | + 26 \% | + 31 \% | - | 3 \% | - | 27 \% |
| Industrial International | + 29 \% | + 34 \% | + | 0 \% | - | 25 \% |
| Aerospace | + 37 \% | + 16 \% | - | 27 \% | - | 23 \% |
| Climate \& Industrial Controls | + 26 \% | + 23 \% | + | 6 \% | - | 17 \% |

## Excludes Acquisitions \& Currency

3-month year-over-year comparisons of total dollars, except Aerospace
Aerospace is calculated using a 12-month moving average

# Balance Sheet Summary 

Cash

- Working capital
- Accounts receivable
- Inventory
- Accounts payable


## Strong Cash Flow

Cash from Operating Activities
$2^{\text {nd }}$ Quarter

FY10

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## Financial Leverage

Debt to Debt Equity


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# FY 2011 Earnings Outlook Assumptions Segment Sales \& Operating Margins 

| FY 2011 Sales change versus FY 2010 |  |  |  |
| :--- | ---: | :--- | :---: |
| Industrial North America | $19.8 \%$ | -- | $21.8 \%$ |
| Industrial International | $18.6 \%$ | -- | $20.6 \%$ |
| Aerospace | $6.7 \%$ | -- | $8.7 \%$ |
| Climate \& Industrial Controls | $14.6 \%$ | -- | $15.6 \%$ |


| FY 2011 Operating margin percentages |  |  |  |
| :--- | ---: | :--- | :--- |
| Industrial North America | $16.2 \%$ | -- | $16.8 \%$ |
| Industrial International | $15.1 \%$ | -- | $15.7 \%$ |
| Aerospace | $13.6 \%$ | -- | $13.9 \%$ |
| Climate \& Industrial Controls | $8.3 \%$ | -- | $8.8 \%$ |

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# FY 2011 Earnings Outlook Assumptions below Operating Margin (+/- 1.0\%) 

> Corporate Admin
> Interest Expense
> Other Expense (Inc.) \$133M
> Total
> Tax Rate
\$157M
\$ 98M
\$388M

27\%

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## Earnings Outlook - FY11

Low High<br>Diluted earnings per share<br>$\frac{\text { Low }}{\$ 5.80} \frac{\text { High }}{\$ 6.20}$

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## Questions \& Answers...

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## Appendix

Income Statement
. $2^{\text {nd }}$ Quarter FY2011
. $1^{\text {st }}$ Half FY2011

## Income Statement - $2^{\text {nd }}$ Quarter

| Dollars in millions | FY 2011 |  |  | FY 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% of Sales |  |  | \% of Sales |  |  |
| Net Sales |  | 2,866.6 | 100.0 \% | \$ | 2,354.7 | 100.0 \% |
| Cost of sales |  | 2,195.7 | 76.6 \% |  | 1,869.5 | 79.4 \% |
| Gross profit |  | 670.9 | 23.4 \% |  | 485.2 | 20.6 \% |
| S, G \& A |  | 345.7 | 12.1 \% |  | 309.8 | 13.2 \% |
| Interest expense |  | 25.6 | . 9 \% |  | 25.0 | 1.1 \% |
| Other (income) expense, net |  | (6.6) | (.3)\% |  | 8.1 | . 3 \% |
| Income before taxes |  | 306.2 | 10.7 \% |  | 142.3 | 6.0 \% |
| Income taxes |  | 74.4 | 2.6 \% |  | 37.3 | 1.6 \% |
| Net income | \$ | 231.8 | 8.1 \% | \$ | 105.0 | 4.4 \% |
| Less: Noncontrolling interests | \$ | 1.6 | . 1 \% | \$ | . 4 | . 0 \% |
| Net income attributable to common shareholders | \$ | 230.2 | 8.0 \% | \$ | 104.6 | 4.4 \% |

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## Income Statement - $1^{\text {st }}$ Half

| Dollars in millions | FY 2011 |  |  | FY 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% of Sales |  |  | \% of Sales |  |  |
| Net Sales | \$ | 5,695.9 | 100.0 \% |  | \$4,591.9 | 100.0 \% |
| Cost of sales |  | 4,333.6 | 76.1 \% |  | 3,670.4 | 79.9 \% |
| Gross profit |  | 1,362.3 | 23.9 \% |  | 921.5 | 20.1 \% |
| S, G \& A |  | 679.2 | 11.9 \% |  | 611.7 | 13.3 \% |
| Interest expense |  | 50.3 | . 9 \% |  | 50.8 | 1.1 \% |
| Other (income) expense, net |  | (9.8) | (.2)\% |  | 2.7 | . 1 \% |
| Income before taxes |  | 642.6 | 11.3 \% |  | 256.3 | 5.6 \% |
| Income taxes |  | 161.8 | 2.8 \% |  | 77.3 | 1.7 \% |
| Net income | \$ | 480.9 | 8.5 \% |  | \$ 179.0 | 3.9 \% |
| Less: Noncontrolling interests | \$ | 3.5 | 1 \% |  | . 9 | . 0 \% |
| Net income attribituable to common shares | \$ | 477.3 | 8.4 \% |  | \$ 178.1 | 3.9 \% |

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