

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549  
**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended December 31, 2021  
OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File number 1-4982

**PARKER-HANNIFIN CORPORATION**

(Exact name of registrant as specified in its charter)

|  |   |
|--|---|
| Ohio<br>(State or other jurisdiction of<br>Incorporation or Organization)            | 34-0451060<br>(I.R.S. Employer<br>Identification No.) |
| 6035 Parkland Boulevard, Cleveland, Ohio<br>(Address of Principal Executive Offices) | 44124-4141<br>(Zip Code)                              |

Registrant's telephone number, including area code: (216) 896-3000

Securities registered pursuant to Section 12(b) of the Act:

| Title of Each Class            | Trading Symbol | Name of Each Exchange on which Registered |
|--------------------------------|----------------|---|
| Common Shares, \$.50 par value | PH             | New York Stock Exchange                   |

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the Registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit such files). Yes  No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act:

|                         |                                     |                           |                          |
|-------------------------|-------------------------------------|---------------------------|--------------------------|
| Large accelerated filer | <input checked="" type="checkbox"/> | Accelerated filer         | <input type="checkbox"/> |
| Non-accelerated filer   | <input type="checkbox"/>            | Smaller reporting company | <input type="checkbox"/> |
|                         |                                     | Emerging growth company   | <input type="checkbox"/> |

If an emerging growth company, indicate by check mark if the Registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

Number of Common Shares outstanding at December 31, 2021: 128,477,634

**PART I - FINANCIAL INFORMATION**

**ITEM 1. FINANCIAL STATEMENTS**

**PARKER-HANNIFIN CORPORATION**  
**CONSOLIDATED STATEMENT OF INCOME**  
(Dollars in thousands, except per share amounts)  
(Unaudited)

|   | Three Months Ended<br>December 31, |              | Six Months Ended<br>December 31, |              |
|---|------------------------------------|--------------|----------------------------------|--------------|
|   | 2021                               | 2020*        | 2021                             | 2020*        |
| Net sales   | \$ 3,824,580                       | \$ 3,411,905 | \$ 7,587,389                     | \$ 6,642,445 |
| Cost of sales   | 2,764,725                          | 2,518,165    | 5,478,622                        | 4,904,614    |
| Selling, general and administrative expenses            | 380,710                            | 356,572      | 788,475                          | 726,423      |
| Interest expense  | 61,360                             | 62,990       | 120,710                          | 128,948      |
| Other expense (income), net                             | 127,461                            | (103,714)    | 137,513                          | (108,606)    |
| Income before income taxes                              | 490,324                            | 577,892      | 1,062,069                        | 991,066      |
| Income taxes  | 102,595                            | 129,350      | 222,877                          | 222,413      |
| Net income  | 387,729                            | 448,542      | 839,192                          | 768,653      |
| Less: Noncontrolling interest in subsidiaries' earnings | 129                                | 191          | 435                              | 499          |
| Net income attributable to common shareholders          | \$ 387,600                         | \$ 448,351   | \$ 838,757                       | \$ 768,154   |
| Earnings per share attributable to common shareholders: |                                    |              |                                  |              |
| Basic   | \$ 3.02                            | \$ 3.48      | \$ 6.52                          | \$ 5.96      |
| Diluted   | \$ 2.97                            | \$ 3.42      | \$ 6.42                          | \$ 5.89      |

\*Prior period has been adjusted to reflect the change in inventory accounting method, as described in the Company's fiscal 2021 Annual Report on Form 10-K.

See accompanying notes to consolidated financial statements.

**PARKER-HANNIFIN CORPORATION**  
**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**  
(Dollars in thousands)  
(Unaudited)

|  | Three Months Ended<br>December 31, |                   | Six Months Ended<br>December 31, |                     |
|--|------------------------------------|-------------------|----------------------------------|---------------------|
|  | 2021                               | 2020*             | 2021                             | 2020*               |
| Net income   | \$ 387,729                         | \$ 448,542        | \$ 839,192                       | \$ 768,653          |
| Less: Noncontrolling interests in subsidiaries' earnings             | 129                                | 191               | 435                              | 499                 |
| Net income attributable to common shareholders                       | 387,600                            | 448,351           | 838,757                          | 768,154             |
| Other comprehensive income (loss), net of tax                        |                                    |                   |                                  |                     |
| Foreign currency translation adjustment                              | 28,491                             | 217,828           | (39,833)                         | 348,510             |
| Retirement benefits plan activity                                    | 31,859                             | 40,984            | 60,881                           | 81,136              |
| Other comprehensive income   | 60,350                             | 258,812           | 21,048                           | 429,646             |
| Less: Other comprehensive (loss) income for noncontrolling interests | (47)                               | 846               | (586)                            | 1,277               |
| Other comprehensive income attributable to common shareholders       | 60,397                             | 257,966           | 21,634                           | 428,369             |
| Total comprehensive income attributable to common shareholders       | <u>\$ 447,997</u>                  | <u>\$ 706,317</u> | <u>\$ 860,391</u>                | <u>\$ 1,196,523</u> |

\*Prior period has been adjusted to reflect the change in inventory accounting method, as described in the Company's fiscal 2021 Annual Report on Form 10-K.

See accompanying notes to consolidated financial statements.

**PARKER-HANNIFIN CORPORATION**  
**CONSOLIDATED BALANCE SHEET**  
(Dollars in thousands)  
(Unaudited)

|  | December 31,<br>2021 | June 30,<br>2021     |
|--|----------------------|----------------------|
| <b>ASSETS</b>  |                      |                      |
| Current assets:  |                      |                      |
| Cash and cash equivalents  | \$ 449,481           | \$ 733,117           |
| Marketable securities and other investments  | 40,511               | 39,116               |
| Trade accounts receivable, net   | 2,041,953            | 2,183,594            |
| Non-trade and notes receivable   | 314,897              | 326,315              |
| Inventories  | 2,307,306            | 2,090,642            |
| Prepaid expenses and other   | 2,753,501            | 243,966              |
| Total current assets   | 7,907,649            | 5,616,750            |
| Property, plant and equipment  | 6,019,552            | 6,040,220            |
| Less: Accumulated depreciation   | 3,816,620            | 3,773,744            |
| Property, plant and equipment, net   | 2,202,932            | 2,266,476            |
| Deferred income taxes  | 146,567              | 104,251              |
| Investments and other assets   | 794,814              | 774,239              |
| Intangible assets, net   | 3,343,612            | 3,519,797            |
| Goodwill   | 7,999,901            | 8,059,687            |
| Total assets   | <u>\$ 22,395,475</u> | <u>\$ 20,341,200</u> |
| <b>LIABILITIES</b>   |                      |                      |
| Current liabilities:   |                      |                      |
| Notes payable and long-term debt payable within one year   | \$ 2,201,653         | \$ 2,824             |
| Accounts payable, trade  | 1,597,025            | 1,667,878            |
| Accrued payrolls and other compensation  | 335,417              | 507,027              |
| Accrued domestic and foreign taxes   | 294,255              | 236,384              |
| Other accrued liabilities  | 829,141              | 682,390              |
| Total current liabilities  | 5,257,491            | 3,096,503            |
| Long-term debt   | 6,250,525            | 6,582,053            |
| Pensions and other postretirement benefits   | 959,741              | 1,055,638            |
| Deferred income taxes  | 558,986              | 553,981              |
| Other liabilities  | 600,452              | 639,355              |
| Total liabilities  | 13,627,195           | 11,927,530           |
| <b>EQUITY</b>  |                      |                      |
| Shareholders' equity:  |                      |                      |
| Serial preferred stock, \$.50 par value; authorized 3,000,000 shares; none issued                                  | —                    | —                    |
| Common stock, \$.50 par value; authorized 600,000,000 shares; issued 181,046,128 shares at December 31 and June 30 | 90,523               | 90,523               |
| Additional capital   | 344,312              | 329,619              |
| Retained earnings  | 15,488,764           | 14,915,497           |
| Accumulated other comprehensive (loss)   | (1,545,093)          | (1,566,727)          |
| Treasury shares, at cost; 52,568,494 shares at December 31 and 51,900,460 shares at June 30                        | (5,623,424)          | (5,370,605)          |
| Total shareholders' equity   | 8,755,082            | 8,398,307            |
| Noncontrolling interests   | 13,198               | 15,363               |
| Total equity   | 8,768,280            | 8,413,670            |
| Total liabilities and equity   | <u>\$ 22,395,475</u> | <u>\$ 20,341,200</u> |

See accompanying notes to consolidated financial statements.

**PARKER-HANNIFIN CORPORATION**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
(Dollars in thousands)  
(Unaudited)

|   | Six Months Ended<br>December 31, |             |
|---|----------------------------------|-------------|
|   | 2021                             | 2020*       |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                       |                                  |             |
| Net income  | \$ 839,192                       | \$ 768,653  |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                  |             |
| Depreciation  | 131,113                          | 135,320     |
| Amortization  | 158,512                          | 162,940     |
| Share incentive plan compensation   | 79,385                           | 79,833      |
| Deferred income taxes   | (60,928)                         | (3,214)     |
| Foreign currency transaction gain   | (17,487)                         | (530)       |
| Gain on disposal of property, plant and equipment                                 | (7,880)                          | (102,565)   |
| Gain on sale of business  | (1,520)                          | —           |
| Gain on marketable securities   | (4,948)                          | (6,959)     |
| Gain on investments   | (1,487)                          | (4,783)     |
| Other   | 55,496                           | 7,523       |
| Changes in assets and liabilities:  |                                  |             |
| Accounts receivable, net  | 149,155                          | 79,685      |
| Inventories   | (243,309)                        | (3,523)     |
| Prepaid expenses and other  | (21,509)                         | 27,646      |
| Other assets  | (22,934)                         | (22,052)    |
| Accounts payable, trade   | (53,327)                         | 193,901     |
| Accrued payrolls and other compensation   | (165,581)                        | (92,010)    |
| Accrued domestic and foreign taxes  | 62,905                           | 15,244      |
| Other accrued liabilities   | 139,773                          | 53,236      |
| Pensions and other postretirement benefits  | (8,759)                          | 35,365      |
| Other liabilities   | (393)                            | 30,278      |
| Net cash provided by operating activities   | 1,005,469                        | 1,353,988   |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                                       |                                  |             |
| Capital expenditures  | (105,606)                        | (92,907)    |
| Proceeds from sale of property, plant and equipment                               | 22,392                           | 124,428     |
| Proceeds from sale of businesses  | 2,466                            | —           |
| Purchases of marketable securities and other investments                          | (10,150)                         | (16,029)    |
| Maturities and sales of marketable securities and other investments               | 13,742                           | 52,019      |
| Other   | 2,789                            | 11,183      |
| Net cash (used in) provided by investing activities                               | (74,367)                         | 78,694      |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                                       |                                  |             |
| Proceeds from exercise of stock options   | 2,201                            | 3,137       |
| Payments for common shares  | (319,713)                        | (60,825)    |
| Proceeds from (payments for) notes payable, net                                   | 1,899,247                        | (113,500)   |
| Proceeds from long-term borrowings  | 10,666                           | —           |
| Payments for long-term borrowings   | (9,069)                          | (1,210,848) |
| Financing fees paid   | (52,108)                         | —           |
| Dividends paid  | (265,556)                        | (227,228)   |
| Net cash provided by (used in) financing activities                               | 1,265,668                        | (1,609,264) |
| Effect of exchange rate changes on cash   | 6,978                            | 55,802      |
| Net increase (decrease) in cash, cash equivalents and restricted cash             | 2,203,748                        | (120,780)   |
| Cash, cash equivalents and restricted cash at beginning of year                   | 733,117                          | 685,514     |
| Cash, cash equivalents and restricted cash at end of period                       | \$ 2,936,865                     | \$ 564,734  |

\*Prior period has been adjusted to reflect the change in inventory accounting method, as described in the Company's fiscal 2021 Annual Report on Form 10-K.

See accompanying notes to consolidated financial statements.

**PARKER-HANNIFIN CORPORATION**  
**BUSINESS SEGMENT INFORMATION**  
(Dollars in thousands)  
(Unaudited)

The Company operates in two reportable business segments: Diversified Industrial and Aerospace Systems. Both segments utilize eight core technologies, including hydraulics, pneumatics, electromechanical, filtration, fluid and gas handling, process control, engineered materials and climate control, to drive superior customer problem solving and value creation.

Diversified Industrial - This segment produces a broad range of motion-control and fluid systems and components used in all kinds of manufacturing, packaging, processing, transportation, mobile construction, refrigeration and air conditioning, agricultural, and military machinery and equipment and has significant international operations. Sales are made directly to major original equipment manufacturers ("OEMs") and through a broad distribution network to smaller OEMs and the aftermarket.

Aerospace Systems - This segment designs and manufactures products and provides aftermarket support for commercial, business jet, military and general aviation aircraft, missile and spacecraft markets. The Aerospace Systems Segment provides a full range of systems and components for hydraulic, pneumatic and fuel applications.

|  | Three Months Ended<br>December 31, |                     | Six Months Ended<br>December 31, |                     |
|--|------------------------------------|---------------------|----------------------------------|---------------------|
|  | 2021                               | 2020*               | 2021                             | 2020*               |
| Net sales  |                                    |                     |                                  |                     |
| Diversified Industrial:                          |                                    |                     |                                  |                     |
| North America                                    | \$ 1,807,024                       | \$ 1,566,877        | \$ 3,600,739                     | \$ 3,094,988        |
| International                                    | 1,399,179                          | 1,259,625           | 2,775,615                        | 2,388,876           |
| Aerospace Systems                                | 618,377                            | 585,403             | 1,211,035                        | 1,158,581           |
| Total net sales                                  | <u>\$ 3,824,580</u>                | <u>\$ 3,411,905</u> | <u>\$ 7,587,389</u>              | <u>\$ 6,642,445</u> |
| Segment operating income                         |                                    |                     |                                  |                     |
| Diversified Industrial:                          |                                    |                     |                                  |                     |
| North America                                    | \$ 337,417                         | \$ 281,619          | \$ 671,119                       | \$ 550,452          |
| International                                    | 291,555                            | 220,213             | 582,731                          | 407,114             |
| Aerospace Systems                                | 114,796                            | 90,729              | 233,047                          | 177,495             |
| Total segment operating income                   | 743,768                            | 592,561             | 1,486,897                        | 1,135,061           |
| Corporate general and administrative expenses    | 42,587                             | 38,720              | 91,659                           | 75,455              |
| Income before interest expense and other expense | 701,181                            | 553,841             | 1,395,238                        | 1,059,606           |
| Interest expense                                 | 61,360                             | 62,990              | 120,710                          | 128,948             |
| Other expense (income)                           | 149,497                            | (87,041)            | 212,459                          | (60,408)            |
| Income before income taxes                       | <u>\$ 490,324</u>                  | <u>\$ 577,892</u>   | <u>\$ 1,062,069</u>              | <u>\$ 991,066</u>   |

\*Prior period has been adjusted to reflect the change in inventory accounting method, as described in the Company's fiscal 2021 Annual Report on Form 10-K.

**PARKER-HANNIFIN CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Dollars in thousands, except per share amounts or as otherwise noted)**

As used in this Quarterly Report on Form 10-Q, unless the context otherwise requires, the terms "Company", "Parker", "we" or "us" refer to Parker-Hannifin Corporation and its subsidiaries.

**1. Management representation**

In the opinion of the management of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the Company's financial position as of December 31, 2021, the results of operations for the three and six months ended December 31, 2021 and 2020 and cash flows for the six months then ended. These financial statements should be read in conjunction with the consolidated financial statements and related notes included in the Company's 2021 Annual Report on Form 10-K.

The future impacts of the novel coronavirus ("COVID-19") pandemic and its residual effects, including economic uncertainty and disruption within the global supply chain, labor markets and aerospace industry, on our business remain uncertain. Therefore, accounting estimates and assumptions may change over time in response to the impacts of COVID-19. Interim period results are not necessarily indicative of the results to be expected for the full fiscal year.

*Subsequent Events*

The Company has evaluated subsequent events that occurred through the date these financial statements were issued. No subsequent events have occurred that required adjustment to or disclosure in these financial statements.

**2. New accounting pronouncements**

In October 2021, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2021-08, "Business Combinations (Topic 805), Accounting for Contract Assets and Contract Liabilities from Contracts with Customers." ASU 2021-08 requires contract assets and contract liabilities acquired in a business combination to be recognized in accordance with Accounting Standards Codification ("ASC") Topic 606 as if the acquirer had originated the contracts. The standard is effective for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years. Early adoption is permitted. The Company elected to early adopt this standard in the second quarter of fiscal 2022. The impact of the new standard on our consolidated financial statements and related disclosures will depend on the magnitude of future acquisitions.

**3. Revenue recognition**

Revenue is derived primarily from the sale of products in a variety of mobile, industrial and aerospace markets. A majority of the Company's revenues are recognized at a point in time. However, a portion of the Company's revenues are recognized over time.

Diversified Industrial Segment revenues by technology platform:

|                                     | Three Months Ended<br>December 31, |                     | Six Months Ended<br>December 31, |                     |
|-------------------------------------|------------------------------------|---------------------|----------------------------------|---------------------|
|                                     | 2021                               | 2020                | 2021                             | 2020                |
| Motion Systems                      | \$ 843,655                         | \$ 720,315          | \$ 1,672,327                     | \$ 1,377,456        |
| Flow and Process Control            | 1,103,404                          | 949,949             | 2,188,827                        | 1,874,074           |
| Filtration and Engineered Materials | 1,259,144                          | 1,156,238           | 2,515,200                        | 2,232,334           |
| Total                               | <u>\$ 3,206,203</u>                | <u>\$ 2,826,502</u> | <u>\$ 6,376,354</u>              | <u>\$ 5,483,864</u> |

Aerospace Systems Segment revenues by product platform:

|  | Three Months Ended<br>December 31, |                   | Six Months Ended<br>December 31, |                     |
|--|------------------------------------|-------------------|----------------------------------|---------------------|
|  | 2021                               | 2020              | 2021                             | 2020                |
| Flight Control Actuation                 | \$ 189,142                         | \$ 167,263        | \$ 366,495                       | \$ 325,365          |
| Fuel, Inerting and Engine Motion Control | 138,245                            | 136,107           | 260,564                          | 255,070             |
| Hydraulics                               | 71,575                             | 70,845            | 144,916                          | 146,763             |
| Engine Components                        | 139,469                            | 141,264           | 281,077                          | 290,301             |
| Airframe and Engine Fluid Conveyance     | 52,343                             | 45,186            | 106,376                          | 92,548              |
| Other                                    | 27,603                             | 24,738            | 51,607                           | 48,534              |
| <b>Total</b>                             | <b>\$ 618,377</b>                  | <b>\$ 585,403</b> | <b>\$ 1,211,035</b>              | <b>\$ 1,158,581</b> |

Total Company revenues by geographic region based on the Company's selling operation's location:

|               | Three Months Ended<br>December 31, |                     | Six Months Ended<br>December 31, |                     |
|---------------|------------------------------------|---------------------|----------------------------------|---------------------|
|               | 2021                               | 2020                | 2021                             | 2020                |
| North America | \$ 2,421,073                       | \$ 2,147,822        | \$ 4,806,047                     | \$ 4,243,987        |
| Europe        | 753,171                            | 682,960             | 1,515,141                        | 1,298,532           |
| Asia Pacific  | 607,190                            | 539,953             | 1,175,324                        | 1,025,101           |
| Latin America | 43,146                             | 41,170              | 90,877                           | 74,825              |
| <b>Total</b>  | <b>\$ 3,824,580</b>                | <b>\$ 3,411,905</b> | <b>\$ 7,587,389</b>              | <b>\$ 6,642,445</b> |

The majority of revenues from the Aerospace Systems Segment are generated from sales to customers within North America.

*Contract balances*

Contract assets and contract liabilities are reported on a contract-by-contract basis. Contract assets reflect revenue recognized and performance obligations satisfied in advance of customer billing. Contract liabilities relate to payments received in advance of the satisfaction of performance under the contract. Payments from customers are received based on the terms established in the contract with the customer.

Total contract assets and contract liabilities are as follows:

|  | December 31,<br>2021 | June 30,<br>2021   |
|--|----------------------|--------------------|
| Contract assets, current (included within Prepaid expenses and other)      | \$ 20,638            | \$ 34,190          |
| Contract assets, noncurrent (included within Investments and other assets) | 1,944                | 1,884              |
| <b>Total contract assets</b>   | <b>22,582</b>        | <b>36,074</b>      |
| Contract liabilities, current (included within Other accrued liabilities)  | (46,313)             | (51,211)           |
| Contract liabilities, noncurrent (included within Other liabilities)       | (2,220)              | (3,080)            |
| <b>Total contract liabilities</b>  | <b>(48,533)</b>      | <b>(54,291)</b>    |
| <b>Net contract liabilities</b>  | <b>\$ (25,951)</b>   | <b>\$ (18,217)</b> |

Net contract liabilities at December 31, 2021 increased from the June 30, 2021 amount primarily due to a decrease in contract assets resulting from customer billings, partially offset by a decrease in contract liabilities due to satisfaction of performance obligations. During the six months ended December 31, 2021, approximately \$30 million of revenue was recognized that was included in the contract liabilities at June 30, 2021.

*Remaining performance obligations*

Our backlog represents written firm orders from a customer to deliver products and, in the case of blanket purchase orders, only includes the portion of the order for which a schedule or release has been agreed to with the customer. We believe our backlog represents our unsatisfied or partially unsatisfied performance obligations. Backlog at December 31, 2021 was \$7,148 million, of which approximately 87 percent is expected to be recognized as revenue within the next 12 months and the balance thereafter.



#### 4. Proposed Acquisition

On August 2, 2021, the Company announced that it reached an agreement on the terms of a recommended cash acquisition of the entire issued and to be issued ordinary share capital of Meggitt plc ("Meggitt") for 800 pence per share (the "Acquisition"), which is approximately £6,256 million based on issued share capital at December 31, 2021.

Meggitt is a leader in design, manufacturing and aftermarket support of technologically differentiated systems and equipment in aerospace, defense and selected energy markets with annual sales of approximately \$2.3 billion for the year ended December 31, 2020. We intend to fund the proposed Acquisition with cash and new debt. Refer to Note 14 for further discussion. The proposed Acquisition remains subject to customary closing conditions, including regulatory clearances. Acquisition-related transaction costs totaled \$22 million for the six months ended December 31, 2021. These costs are included in selling, general and administrative expenses in the Consolidated Statement of Income.

#### Restricted Cash

In connection with the proposed Acquisition, we deposited a total of \$2,272 million, comprised of cash on hand and net proceeds from the issuance of commercial paper, into an escrow account during the three months ended December 31, 2021. The escrow account is restricted for payments related to the proposed Acquisition. At December 31, 2021, the balance was \$2,487 million, which was recorded within prepaid expenses and other in the Consolidated Balance Sheet.

#### 5. Earnings per share

The following table presents a reconciliation of the numerator and denominator of basic and diluted earnings per share for the three and six months ended December 31, 2021 and 2020.

|  | Three Months Ended<br>December 31, |             | Six Months Ended<br>December 31, |             |
|--|------------------------------------|-------------|----------------------------------|-------------|
|  | 2021                               | 2020*       | 2021                             | 2020*       |
| <b>Numerator:</b>  |                                    |             |                                  |             |
| Net income attributable to common shareholders   | \$ 387,600                         | \$ 448,351  | \$ 838,757                       | \$ 768,154  |
| <b>Denominator:</b>  |                                    |             |                                  |             |
| Basic - weighted average common shares   | 128,493,725                        | 129,013,781 | 128,610,223                      | 128,860,763 |
| Increase in weighted average common shares from dilutive effect of equity-based awards | 2,087,940                          | 2,061,874   | 1,974,989                        | 1,621,801   |
| Diluted - weighted average common shares, assuming exercise of equity-based awards     | 130,581,665                        | 131,075,655 | 130,585,212                      | 130,482,564 |
| Basic earnings per share   | \$ 3.02                            | \$ 3.48     | \$ 6.52                          | \$ 5.96     |
| Diluted earnings per share   | \$ 2.97                            | \$ 3.42     | \$ 6.42                          | \$ 5.89     |

\*Prior period has been adjusted to reflect the change in inventory accounting method, as described in the Company's fiscal 2021 Annual Report on Form 10-K.

For the three months ended December 31, 2021 and 2020, 440,106 and 247,107 common shares subject to equity-based awards, respectively, were excluded from the computation of diluted earnings per share because the effect of their exercise would be anti-dilutive. For the six months ended December 31, 2021 and 2020, 330,977 and 636,032 common shares subject to equity-based awards, respectively, were excluded from the computation of diluted earnings per share because the effect of their exercise would be anti-dilutive.

#### 6. Share repurchase program

The Company has a program to repurchase its common shares. On October 22, 2014, the Board of Directors of the Company approved an increase in the overall number of shares authorized for repurchase under the program so that, beginning on such date, the aggregate number of shares authorized for repurchase was 35 million. There is no limitation on the number of shares that can be repurchased in a fiscal year. There is no expiration date for this program. Repurchases may be funded primarily from operating cash flows and commercial paper borrowings and the shares are initially held as treasury shares. During the three months ended December 31, 2021, we repurchased 162,208 shares at an average price, including commissions, of \$308.25 per share. During the six months ended December 31, 2021, we repurchased 929,808 shares at an average price, including commissions, of \$301.50 per share.

## 7. Trade accounts receivable, net

Trade accounts receivable are initially recorded at their net collectible amount and are generally recorded at the time the revenue from the sales transaction is recorded. We evaluate the collectibility of our receivables based on historical experience and current and forecasted economic conditions based on management's judgment. Additionally, receivables are written off to bad debt when management makes a final determination of uncollectibility. Allowance for credit losses was \$11 million and \$12 million at December 31, 2021 and June 30, 2021, respectively.

## 8. Non-trade and notes receivable

The non-trade and notes receivable caption in the Consolidated Balance Sheet is comprised of the following components:

|                            | December 31,<br>2021 | June 30,<br>2021  |
|----------------------------|----------------------|-------------------|
| Notes receivable           | \$ 144,917           | \$ 144,441        |
| Accounts receivable, other | 169,980              | 181,874           |
| Total                      | <u>\$ 314,897</u>    | <u>\$ 326,315</u> |

## 9. Inventories

The inventories caption in the Consolidated Balance Sheet is comprised of the following components:

|                   | December 31,<br>2021 | June 30,<br>2021    |
|-------------------|----------------------|---------------------|
| Finished products | \$ 801,355           | \$ 733,744          |
| Work in process   | 1,196,072            | 1,089,976           |
| Raw materials     | 309,879              | 266,922             |
| Total             | <u>\$ 2,307,306</u>  | <u>\$ 2,090,642</u> |

## 10. Business realignment and acquisition integration charges

We incurred business realignment and acquisition integration charges in the first six months of fiscal 2022 and 2021. In both the first six months of fiscal 2022 and 2021, business realignment charges included severance costs related to actions taken under the Company's simplification initiative aimed at reducing organizational and process complexity, as well as plant closures. During fiscal 2021, business realignment charges primarily consisted of actions taken to address the impact of COVID-19 on our business. A majority of the business realignment charges were incurred in North America and Europe. We believe the realignment actions will positively impact future results of operations, but will not have a material effect on liquidity and sources and uses of capital.

Business realignment charges presented in the Business Segment Information are as follows:

|   | Three Months Ended<br>December 31, |           | Six Months Ended<br>December 31, |           |
|---|------------------------------------|-----------|----------------------------------|-----------|
|   | 2021                               | 2020      | 2021                             | 2020      |
| Diversified Industrial                        | \$ 3,047                           | \$ 16,536 | \$ 6,064                         | \$ 27,108 |
| Aerospace Systems                             | 598                                | 1,386     | 595                              | 5,337     |
| Corporate general and administrative expenses | —                                  | 184       | —                                | 798       |
| Other expense                                 | —                                  | 661       | —                                | 1,225     |

Workforce reductions in connection with business realignment charges in the Business Segment Information are as follows:

|   | Three Months Ended<br>December 31, |      | Six Months Ended<br>December 31, |      |
|---|------------------------------------|------|----------------------------------|------|
|   | 2021                               | 2020 | 2021                             | 2020 |
| Diversified Industrial                        | 48                                 | 292  | 83                               | 676  |
| Aerospace Systems                             | 5                                  | 45   | 5                                | 285  |
| Corporate general and administrative expenses | —                                  | 5    | —                                | 18   |

The business realignment charges are presented in the Consolidated Statement of Income as follows:

|  | Three Months Ended<br>December 31, |           | Six Months Ended<br>December 31, |           |
|--|------------------------------------|-----------|----------------------------------|-----------|
|  | 2021                               | 2020      | 2021                             | 2020      |
| Cost of sales                                | \$ 1,710                           | \$ 14,183 | \$ 2,711                         | \$ 26,333 |
| Selling, general and administrative expenses | 1,935                              | 3,923     | 3,948                            | 6,910     |
| Other expense (income), net                  | —                                  | 661       | —                                | 1,225     |

During the first six months of fiscal 2022, approximately \$13 million in payments were made relating to business realignment charges. Remaining payments related to business realignment actions of approximately \$8 million, a majority of which are expected to be paid by June 30, 2022, are primarily reflected within the other accrued liabilities caption in the Consolidated Balance Sheet. Additional charges may be recognized in future periods related to the business realignment actions described above, the timing and amount of which are not known at this time.

We also incurred the following acquisition integration charges related to the fiscal 2020 acquisitions of LORD Corporation ("Lord") and Exotic Metals Forming Company ("Exotic"):

|                        | Three Months Ended<br>December 31, |          | Six Months Ended<br>December 31, |          |
|------------------------|------------------------------------|----------|----------------------------------|----------|
|                        | 2021                               | 2020     | 2021                             | 2020     |
| Diversified Industrial | \$ 807                             | \$ 3,249 | \$ 2,009                         | \$ 6,864 |
| Aerospace Systems      | —                                  | 343      | —                                | 675      |

In the first six months of fiscal 2022, these charges were evenly split between cost of sales and selling, general and administrative expenses within the Consolidated Statement of Income. In fiscal 2021, these charges were primarily included in selling, general and administrative expenses within the Consolidated Statement of Income.

## 11. Equity

Changes in equity for the three months ended December 31, 2021 and 2020 are as follows:

|                                   | Common<br>Stock | Additional<br>Capital | Retained<br>Earnings | Accumulated Other<br>Comprehensive<br>(Loss) | Treasury Shares | Noncontrolling<br>Interests | Total Equity |
|-----------------------------------|-----------------|-----------------------|----------------------|--|-----------------|-----------------------------|--------------|
| Balance at September 30, 2021     | \$ 90,523       | \$ 358,677            | \$ 15,233,799        | \$ (1,605,490)                               | \$ (5,586,728)  | \$ 15,064                   | \$ 8,505,845 |
| Net income                        |                 |                       | 387,600              |  |                 | 129                         | 387,729      |
| Other comprehensive income (loss) |                 |                       |                      | 60,397                                       |                 | (47)                        | 60,350       |
| Dividends paid (\$1.03 per share) |                 |                       | (132,635)            |  |                 |                             | (132,635)    |
| Stock incentive plan activity     |                 | (14,365)              |                      |  | 13,304          |                             | (1,061)      |
| Liquidation activity              |                 |                       |                      |  |                 | (1,948)                     | (1,948)      |
| Shares purchased at cost          |                 |                       |                      |  | (50,000)        |                             | (50,000)     |
| Balance at December 31, 2021      | \$ 90,523       | \$ 344,312            | \$ 15,488,764        | \$ (1,545,093)                               | \$ (5,623,424)  | \$ 13,198                   | \$ 8,768,280 |

|                                   | Common<br>Stock | Additional<br>Capital | Retained<br>Earnings* | Accumulated Other<br>Comprehensive<br>(Loss) | Treasury Shares | Noncontrolling<br>Interests | Total Equity* |
|-----------------------------------|-----------------|-----------------------|-----------------------|--|-----------------|-----------------------------|---------------|
| Balance at September 30, 2020     | \$ 90,523       | \$ 428,329            | \$ 13,850,168         | \$ (2,388,472)                               | \$ (5,339,949)  | \$ 15,285                   | \$ 6,655,884  |
| Net income                        |                 |                       | 448,351               |  |                 | 191                         | 448,542       |
| Other comprehensive income        |                 |                       |                       | 257,966                                      |                 | 846                         | 258,812       |
| Dividends paid (\$0.88 per share) |                 |                       | (113,686)             |  |                 |                             | (113,686)     |
| Stock incentive plan activity     |                 | (43,280)              |                       |  | 28,713          |                             | (14,567)      |
| Balance at December 31, 2020      | \$ 90,523       | \$ 385,049            | \$ 14,184,833         | \$ (2,130,506)                               | \$ (5,311,236)  | \$ 16,322                   | \$ 7,234,985  |

\*Prior period has been adjusted to reflect the change in inventory accounting method, as described in the Company's fiscal 2021 Annual Report on Form 10-K.

Changes in equity for the six months ended December 31, 2021 and 2020 are as follows:

|                                   | Common Stock | Additional Capital | Retained Earnings | Accumulated Other Comprehensive (Loss) | Treasury Shares | Noncontrolling Interests | Total Equity |
|-----------------------------------|--------------|--------------------|-------------------|--|-----------------|--------------------------|--------------|
| Balance at June 30, 2021          | \$ 90,523    | \$ 329,619         | \$ 14,915,497     | \$ (1,566,727)                         | \$ (5,370,605)  | \$ 15,363                | \$ 8,413,670 |
| Net income                        |              |                    | 838,757           |  |                 | 435                      | 839,192      |
| Other comprehensive income (loss) |              |                    |                   | 21,634                                 |                 | (586)                    | 21,048       |
| Dividends paid (\$2.06 per share) |              |                    | (265,490)         |  |                 | (66)                     | (265,556)    |
| Stock incentive plan activity     |              | 14,693             |                   |  | 27,515          |                          | 42,208       |
| Liquidation activity              |              |                    |                   |  |                 | (1,948)                  | (1,948)      |
| Shares purchased at cost          |              |                    |                   |  | (280,334)       |                          | (280,334)    |
| Balance at December 31, 2021      | \$ 90,523    | \$ 344,312         | \$ 15,488,764     | \$ (1,545,093)                         | \$ (5,623,424)  | \$ 13,198                | \$ 8,768,280 |

|                                   | Common Stock | Additional Capital | Retained Earnings* | Accumulated Other Comprehensive (Loss) | Treasury Shares | Noncontrolling Interests | Total Equity* |
|-----------------------------------|--------------|--------------------|--------------------|--|-----------------|--------------------------|---------------|
| Balance at June 30, 2020          | \$ 90,523    | \$ 416,585         | \$ 13,643,907      | \$ (2,558,875)                         | \$ (5,364,916)  | \$ 14,546                | \$ 6,241,770  |
| Net income                        |              |                    | 768,154            |  |                 | 499                      | 768,653       |
| Other comprehensive income        |              |                    |                    | 428,369                                |                 | 1,277                    | 429,646       |
| Dividends paid (\$1.76 per share) |              |                    | (227,228)          |  |                 |                          | (227,228)     |
| Stock incentive plan activity     |              | (31,536)           |                    |  | 53,680          |                          | 22,144        |
| Balance at December 31, 2020      | \$ 90,523    | \$ 385,049         | \$ 14,184,833      | \$ (2,130,506)                         | \$ (5,311,236)  | \$ 16,322                | \$ 7,234,985  |

\*Prior period has been adjusted to reflect the change in inventory accounting method, as described in the Company's fiscal 2021 Annual Report on Form 10-K.

Changes in accumulated other comprehensive (loss) in shareholders' equity by component for the six months ended December 31, 2021 and 2020 are as follows:

|  | Foreign Currency Translation Adjustment | Retirement Benefit Plans | Total          |
|--|---|--------------------------|----------------|
| Balance at June 30, 2021   | \$ (865,865)                            | \$ (700,862)             | \$ (1,566,727) |
| Other comprehensive (loss) before reclassifications              | (39,247)                                | —                        | (39,247)       |
| Amounts reclassified from accumulated other comprehensive (loss) | —                                       | 60,881                   | 60,881         |
| Balance at December 31, 2021                                     | \$ (905,112)                            | \$ (639,981)             | \$ (1,545,093) |

|  | Foreign Currency Translation Adjustment | Retirement Benefit Plans | Total          |
|--|---|--------------------------|----------------|
| Balance at June 30, 2020   | \$ (1,193,937)                          | \$ (1,364,938)           | \$ (2,558,875) |
| Other comprehensive income before reclassifications              | 347,233                                 | —                        | 347,233        |
| Amounts reclassified from accumulated other comprehensive (loss) | —                                       | 81,136                   | 81,136         |
| Balance at December 31, 2020                                     | \$ (846,704)                            | \$ (1,283,802)           | \$ (2,130,506) |

Significant reclassifications out of accumulated other comprehensive (loss) in shareholders' equity for the three and six months ended December 31, 2021 and 2020 are as follows:

| Details about Accumulated Other Comprehensive (Loss) Components | Income (Expense) Reclassified from Accumulated Other Comprehensive (Loss) |                   | Consolidated Statement of Income Classification |
|---|---|-------------------|---|
|   | Three Months Ended  | Six Months Ended  |   |
|   | December 31, 2021   | December 31, 2021 |   |
| Retirement benefit plans  |   |                   |   |
| Amortization of prior service cost and initial net obligation   | \$ (1,124)  | \$ (2,060)        | Other expense (income), net                     |
| Recognized actuarial loss                                       | (41,057)  | (78,560)          | Other expense (income), net                     |
| Total before tax  | (42,181)  | (80,620)          |   |
| Tax benefit   | 10,322  | 19,739            |   |
| Net of tax  | \$ (31,859)   | \$ (60,881)       |   |

| Details about Accumulated Other Comprehensive (Loss) Components | Income (Expense) Reclassified from Accumulated Other Comprehensive (Loss) |                   | Consolidated Statement of Income Classification |
|---|---|-------------------|---|
|   | Three Months Ended  | Six Months Ended  |   |
|   | December 31, 2020   | December 31, 2020 |   |
| Retirement benefit plans  |   |                   |   |
| Amortization of prior service cost and initial net obligation   | \$ (1,420)  | \$ (2,238)        | Other expense (income), net                     |
| Recognized actuarial loss                                       | (52,763)  | (105,028)         | Other expense (income), net                     |
| Total before tax  | (54,183)  | (107,266)         |   |
| Tax benefit   | 13,199  | 26,130            |   |
| Net of tax  | \$ (40,984)   | \$ (81,136)       |   |

## 12. Goodwill and intangible assets

The changes in the carrying amount of goodwill for the six months ended December 31, 2021 are as follows:

|  | Diversified Industrial Segment | Aerospace Systems Segment | Total        |
|--|--------------------------------|---------------------------|--------------|
| Balance at June 30, 2021               | \$ 7,457,309                   | \$ 602,378                | \$ 8,059,687 |
| Foreign currency translation and other | (59,774)                       | (12)                      | (59,786)     |
| Balance at December 31, 2021           | \$ 7,397,535                   | \$ 602,366                | \$ 7,999,901 |

Intangible assets are amortized using the straight-line method over their legal or estimated useful lives. The following summarizes the gross carrying value and accumulated amortization for each major category of intangible assets:

|                          | December 31, 2021     |                          | June 30, 2021         |                          |
|--------------------------|-----------------------|--------------------------|-----------------------|--------------------------|
|                          | Gross Carrying Amount | Accumulated Amortization | Gross Carrying Amount | Accumulated Amortization |
| Patents and technology   | \$ 997,295            | \$ 239,347               | \$ 999,952            | \$ 216,314               |
| Trademarks               | 756,405               | 346,209                  | 762,130               | 331,905                  |
| Customer lists and other | 3,841,777             | 1,666,309                | 3,869,772             | 1,563,838                |
| Total                    | \$ 5,595,477          | \$ 2,251,865             | \$ 5,631,854          | \$ 2,112,057             |

Total intangible amortization expense for the six months ended December 31, 2021 and 2020 was \$159 million and \$163 million, respectively. The estimated amortization expense for the five years ending June 30, 2022 through 2026 is \$320 million, \$304 million, \$297 million, \$287 million and \$282 million, respectively.

Intangible assets are evaluated for impairment whenever events or circumstances indicate that the undiscounted net cash flows to be generated by their use over their expected useful lives and eventual disposition may be less than their net carrying value. No material intangible asset impairments occurred during the six months ended December 31, 2021 and 2020.

### 13. Retirement benefits

Net pension benefit expense recognized included the following components:

|  | Three Months Ended<br>December 31, |           | Six Months Ended<br>December 31, |           |
|--|------------------------------------|-----------|----------------------------------|-----------|
|  | 2021                               | 2020      | 2021                             | 2020      |
| Service cost                           | \$ 18,699                          | \$ 19,389 | \$ 39,361                        | \$ 42,199 |
| Interest cost                          | 27,559                             | 25,755    | 54,988                           | 51,172    |
| Expected return on plan assets         | (67,135)                           | (66,807)  | (134,463)                        | (133,209) |
| Amortization of prior service cost     | 1,122                              | 1,446     | 2,056                            | 2,289     |
| Amortization of net actuarial loss     | 41,085                             | 52,829    | 78,616                           | 105,160   |
| Amortization of initial net obligation | 2                                  | 4         | 4                                | 9         |
| Net pension benefit expense            | \$ 21,332                          | \$ 32,616 | \$ 40,562                        | \$ 67,620 |

During the three months ended December 31, 2021 and 2020, we recognized \$0.3 million and \$0.4 million, respectively, in expense related to other postretirement benefits. During the six months ended December 31, 2021 and 2020, we recognized \$0.6 million and \$0.8 million, respectively, in expense related to other postretirement benefits. Components of retirement benefits expense, other than service cost, are included in other expense (income), net in the Consolidated Statement of Income.

### 14. Debt

In connection with the proposed Acquisition, the Company entered into a bridge credit agreement on August 2, 2021 (the "Bridge Credit Agreement"). Under the Bridge Credit Agreement, the lenders committed to provide senior, unsecured financing in the aggregate principal amount of £6,524 million at August 2, 2021. As permanent financing for the proposed Acquisition is secured, the principal amount of the Bridge Credit Agreement is reduced. At December 31, 2021, the aggregate principal amount was £3,200 million. Any borrowings made under the Bridge Credit Agreement would mature 364 days from the initial funding date. The commitments are intended to be drawn to finance the proposed Acquisition only to the extent that we do not arrange for alternative financing prior to closing. During the six months ended December 31, 2021, we incurred \$49 million in financing fees related to the Bridge Credit Agreement, all of which was included in other expense (income), net within the Consolidated Statement of Income.

On August 27, 2021, the Company entered into a credit agreement, which provides for a senior, unsecured delayed-draw term loan facility in an aggregate principal amount of \$2,000 million (the "Term Loan Facility"). The proceeds of the Term Loan Facility, if drawn, will be used solely by the Company to finance a portion of the consideration of its proposed Acquisition and would mature in its entirety three years after the initial draw. Additionally, the provisions of the Term Loan Facility allow for prepayments at the Company's discretion.

During the first six months of fiscal 2022, we amended our existing multi-currency credit agreement, increasing its capacity to \$3,000 million. During October 2021, we issued \$2,126 million of commercial paper to finance the proposed Acquisition. Commercial paper notes outstanding at December 31, 2021 were \$1,899 million. There were no outstanding commercial paper notes as of June 30, 2021.

Based on the Company's rating level at December 31, 2021, the most restrictive financial covenant provides that the ratio of debt to debt-shareholders' equity cannot exceed 0.65 to 1.0. At December 31, 2021, our debt to debt-shareholders' equity ratio was 0.49 to 1.0. We are in compliance, and expect to remain in compliance, with all covenants set forth in the credit agreements and indentures.

### 15. Income taxes

We file income tax returns in the United States and in various foreign jurisdictions. In the normal course of business, we are subject to examination by taxing authorities throughout the world. We are open to assessment on our U.S. federal income tax returns by the Internal Revenue Service for fiscal years after 2013, and our state and local returns for fiscal years after 2016. We are also open to assessment for significant foreign jurisdictions for fiscal years after 2011. Unrecognized tax benefits reflect the difference between positions taken or expected to be taken on income tax returns and the amounts reflected in the financial statements.

As of December 31, 2021, we had gross unrecognized tax benefits of \$100 million, all of which, if recognized, would impact the effective tax rate. The accrued interest related to the gross unrecognized tax benefits, excluded from the amount above, is \$20 million. It is reasonably possible that within the next 12 months the amount of gross unrecognized tax benefits could be reduced by up to approximately \$40 million as a result of the revaluation of existing uncertain tax positions arising from developments in the examination process or the closure of tax statutes. Any increase in the amount of gross unrecognized tax benefits within the next 12 months is expected to be insignificant.

## 16. Financial instruments

Our financial instruments consist primarily of cash and cash equivalents, marketable securities and other investments, accounts receivable and long-term investments, as well as obligations under accounts payable, trade, notes payable and long-term debt. Due to their short-term nature, the carrying values for cash and cash equivalents, accounts receivable, accounts payable, trade and notes payable approximate fair value.

Marketable securities and other investments include deposits and equity investments. Deposits are recorded at cost, and equity investments are recorded at fair value. Changes in fair value related to equity investments are recorded in net income. Unrealized gains and losses related to equity investments were not material as of December 31, 2021 and 2020.

The carrying value of long-term debt, which excludes the impact of net unamortized debt issuance costs, and estimated fair value of long-term debt are as follows:

|  | December 31,<br>2021 | June 30,<br>2021 |
|--|----------------------|------------------|
| Carrying value of long-term debt       | \$ 6,610,659         | \$ 6,646,029     |
| Estimated fair value of long-term debt | 7,335,028            | 7,527,268        |

The fair value of long-term debt is classified within level 2 of the fair value hierarchy.

We utilize derivative and non-derivative financial instruments, including forward exchange contracts, costless collar contracts, cross-currency swap contracts and certain foreign denominated debt designated as net investment hedges, to manage foreign currency transaction and translation risk. The derivative financial instrument contracts are with major investment grade financial institutions, and we do not anticipate any material non-performance by any of the counterparties. We do not hold or issue derivative financial instruments for trading purposes.

The Company's €700 million aggregate principal amount of Senior Notes due 2025 have been designated as a hedge of the Company's net investment in certain foreign subsidiaries. The translation of the Senior Notes due 2025 into U.S. dollars is recorded in accumulated other comprehensive (loss) and remains there until the underlying net investment is sold or substantially liquidated.

In connection with the proposed Acquisition, the Company entered into deal-contingent forward contracts during October 2021 to mitigate the risk of appreciation in the GBP-denominated purchase price. The deal-contingent forward contracts have an aggregate notional amount of £6,415 million, and settlement is contingent upon closing the proposed Acquisition.

Derivative financial instruments are recognized on the Consolidated Balance Sheet as either assets or liabilities and are measured at fair value.

The location and fair value of derivative financial instruments reported in the Consolidated Balance Sheet are as follows:

|                                   | Balance Sheet Caption          | December 31,<br>2021 | June 30,<br>2021 |
|-----------------------------------|--------------------------------|----------------------|------------------|
| <b>Net investment hedges</b>      |                                |                      |                  |
| Cross-currency swap contracts     | Investments and other assets   | \$ 625               | \$ —             |
| Cross-currency swap contracts     | Other liabilities              | 32,831               | 71,798           |
| <b>Cash flow hedges</b>           |                                |                      |                  |
| Forward exchange contracts        | Non-trade and notes receivable | 16,624               | 5,376            |
| Forward exchange contracts        | Other accrued liabilities      | 3,223                | 9,435            |
| Deal-contingent forward contracts | Other accrued liabilities      | 149,382              | —                |
| Costless collar contracts         | Non-trade and notes receivable | 605                  | 110              |
| Costless collar contracts         | Other accrued liabilities      | 3,036                | 901              |

The cross-currency swap, forward exchange, deal-contingent forward and costless collar contracts are reflected on a gross basis in the Consolidated Balance Sheet. We have not entered into any master netting arrangements.

The cross-currency swap contracts have been designated as hedging instruments. The forward exchange, deal-contingent forward and costless collar contracts have not been designated as hedging instruments and are considered to be economic hedges of forecasted transactions.

The forward exchange and costless collar contracts are adjusted to fair value by recording gains and losses through the cost of sales caption in the Consolidated Statement of Income. The deal-contingent forward contracts are adjusted to fair value by recording gains and losses through the other expense (income), net caption in the Consolidated Statement of Income.

Derivatives designated as hedges are adjusted to fair value by recording gains and losses through accumulated other comprehensive (loss) on the Consolidated Balance Sheet until the hedged item is recognized in earnings. We assess the effectiveness of the €69 million, €290 million and ¥2,149 million cross-currency swap hedging instruments using the spot method. Under this method, the periodic interest settlements are recognized directly in earnings through interest expense.

Net gains of \$18 million and \$4 million relating to forward exchange contracts were recorded during the three months ended December 31, 2021 and 2020, respectively. Net gains of \$23 million and \$24 million relating to forward exchange contracts were recorded during the six months ended December 31, 2021 and 2020, respectively. Net (losses) related to the deal-contingent forward contracts were \$(149) million for both the three and six months ended December 31, 2021. All other gains or losses on derivative financial instruments recorded in the Consolidated Statement of Income for the three and six months ended December 31, 2021 and 2020 were not material.

Gains (losses) on derivative and non-derivative financial instruments that were recorded in accumulated other comprehensive (loss) on the Consolidated Balance Sheet are as follows:

|                               | Three Months Ended<br>December 31, |             | Six Months Ended<br>December 31, |             |
|-------------------------------|------------------------------------|-------------|----------------------------------|-------------|
|                               | 2021                               | 2020        | 2021                             | 2020        |
| Cross-currency swap contracts | \$ 16,945                          | \$ (21,729) | \$ 29,317                        | \$ (38,863) |
| Foreign denominated debt      | 10,785                             | (26,109)    | 25,649                           | (51,836)    |

During the six months ended December 31, 2021 and 2020, the periodic interest settlements related to the cross-currency swaps were not material.

A summary of financial assets and liabilities that were measured at fair value on a recurring basis at December 31, 2021 and June 30, 2021 are as follows:

|                     | Fair<br>Value at<br>December 31, 2021 | Quoted Prices<br>In Active<br>Markets<br>(Level 1) | Significant Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
|---------------------|---------------------------------------|--|--|--|
| <b>Assets:</b>      |                                       |  |  |  |
| Equity securities   | \$ 24,871                             | \$ 24,871  | \$ —   | \$ —   |
| Derivatives         | 17,854                                | —  | 17,854   | —  |
| <b>Liabilities:</b> |                                       |  |  |  |
| Derivatives         | 188,472                               | —  | 188,472  | —  |

|                     | Fair<br>Value at<br>June 30, 2021 | Quoted Prices<br>In Active<br>Markets<br>(Level 1) | Significant Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
|---------------------|-----------------------------------|--|--|--|
| <b>Assets:</b>      |                                   |  |  |  |
| Equity securities   | \$ 20,517                         | \$ 20,517  | \$ —   | \$ —   |
| Derivatives         | 5,486                             | —  | 5,486  | —  |
| <b>Liabilities:</b> |                                   |  |  |  |
| Derivatives         | 82,134                            | —  | 82,134   | —  |



The fair values of the equity securities are determined using the closing market price reported in the active market in which the fund is traded.

Derivatives consist of forward exchange, deal-contingent forward, costless collar and cross-currency swap contracts, the fair values of which are calculated using market observable inputs including both spot and forward prices for the same underlying currencies. The calculation of the fair value of the cross-currency swap contracts also utilizes a present value cash flow model that has been adjusted to reflect the credit risk of either the Company or the counterparty.

The primary investment objective for all investments is the preservation of principal and liquidity while earning income.

There are no other financial assets or financial liabilities that are marked to market on a recurring basis.

**PARKER-HANNIFIN CORPORATION**  
**FORM 10-Q**  
**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF**  
**FINANCIAL CONDITION AND RESULTS OF OPERATIONS**  
**FOR THE THREE AND SIX MONTHS ENDED DECEMBER 31, 2021**  
**AND COMPARABLE PERIODS ENDED DECEMBER 31, 2020**

**OVERVIEW**

The Company is a global leader in motion and control technologies. For more than a century, the Company has engineered the success of its customers in a wide range of diversified industrial and aerospace markets.

By aligning around our purpose, Enabling Engineering Breakthroughs that Lead to a Better Tomorrow, Parker is better positioned for the challenges and opportunities of tomorrow.

The Win Strategy 3.0 is Parker's business system that defines the goals and initiatives that drive growth, transformation and success. It works with our purpose, which is a foundational element of The Win Strategy, to engage team members and create responsible and sustainable growth. Our shared values shape our culture and our interactions with stakeholders and the communities in which we operate and live.

We believe many opportunities for profitable growth are available. The Company intends to focus primarily on business opportunities in the areas of energy, water, food, environment, defense, life sciences, infrastructure and transportation. We believe we can meet our strategic objectives by:

- Serving the customer and continuously enhancing its experience with the Company;
- Successfully executing The Win Strategy initiatives relating to engaged people, premier customer experience, profitable growth and financial performance;
- Maintaining a decentralized division and sales company structure;
- Fostering a safety-first and entrepreneurial culture;
- Engineering innovative systems and products to provide superior customer value through improved service, efficiency and productivity;
- Delivering products, systems and services that have demonstrable savings to customers and are priced by the value they deliver;
- Enabling a sustainable future by providing innovative technology solutions that offer a positive, global environmental impact and operating responsibly by reducing our energy use and emissions;
- Acquiring strategic businesses;
- Organizing around targeted regions, technologies and markets;
- Driving efficiency by implementing lean enterprise principles; and
- Creating a culture of empowerment through our values, inclusion and diversity, accountability and teamwork.

Our order rates provide a near-term perspective of the Company's outlook particularly when viewed in the context of prior and future order rates. The Company publishes its order rates on a quarterly basis. The lead time between the time an order is received and revenue is realized generally ranges from one day to 12 weeks for mobile and industrial orders and from one day to 18 months for aerospace orders.

In March 2020, the World Health Organization declared the outbreak of COVID-19 a pandemic. We continue to prioritize the safety of our team members. To minimize the spread of COVID-19 in our workplaces, we implemented heightened prevention, screening and hygiene protocols. Our actions have varied depending on the spread of COVID-19 in the communities in which we operate, applicable government requirements and the needs of our employees, customers and business.

We are actively managing the impact of the COVID-19 pandemic and its residual effects, including economic uncertainty and disruption within the global supply chain, labor markets and aerospace industry, on our business. Despite disruption within the aerospace industry, including ongoing travel restrictions, commercial aerospace demand is beginning to recover. We are managing the challenging supply chain environment through our "local for local" manufacturing strategy, ongoing supplier management process, and broadened supply base. Additionally, we are strategically managing our workforce and discretionary spending. At the same time, we are appropriately addressing the ongoing needs of our business so that we may continue to serve our customers.

Over the long term, the extent to which our business and results of operations will be impacted by the pandemic and its residual effects depends on future developments that remain uncertain. These developments include distribution and continuing effectiveness of vaccines, the severity and spread of COVID-19 and its variants, mitigating actions by government authorities, and the duration of the supply chain and labor market constraints.

The discussion below is structured to separately discuss the Consolidated Statement of Income, Business Segment Information, and Liquidity and Capital Resources. As used in this Quarterly Report on Form 10-Q, unless the context otherwise requires, the terms "Company", "Parker", "we" or "us" refer to Parker-Hannifin Corporation and its subsidiaries.

## CONSOLIDATED STATEMENT OF INCOME

| (dollars in millions)   | Three Months Ended<br>December 31, |          | Six Months Ended<br>December 31, |          |
|---|------------------------------------|----------|----------------------------------|----------|
|   | 2021                               | 2020*    | 2021                             | 2020*    |
| Net sales   | \$ 3,825                           | \$ 3,412 | \$ 7,587                         | \$ 6,642 |
| Gross profit margin   | 27.7 %                             | 26.2 %   | 27.8 %                           | 26.2 %   |
| Selling, general and administrative expenses                        | \$ 381                             | \$ 357   | \$ 788                           | \$ 726   |
| Selling, general and administrative expenses, as a percent of sales | 10.0 %                             | 10.5 %   | 10.4 %                           | 10.9 %   |
| Interest expense  | \$ 61                              | \$ 63    | \$ 121                           | \$ 129   |
| Other expense (income), net   | \$ 127                             | \$ (104) | \$ 138                           | \$ (109) |
| Effective tax rate  | 20.9 %                             | 22.4 %   | 21.0 %                           | 22.4 %   |
| Net income  | \$ 388                             | \$ 449   | \$ 839                           | \$ 769   |
| Net income, as a percent of sales                                   | 10.1 %                             | 13.1 %   | 11.1 %                           | 11.6 %   |

\*Prior period has been adjusted to reflect the change in inventory accounting method, as described in the Company's fiscal 2021 Annual Report on Form 10-K.

**Net sales** increased for the current-year quarter and first six months of fiscal 2022 when compared to the prior-year periods primarily due to higher volume in both the Aerospace Systems and Diversified Industrial Segments. The effect of currency rate changes decreased net sales by approximately \$38 million and \$15 million in the current-year quarter and first six months of fiscal 2022, respectively. Substantially all of the \$38 million decrease in the current-year quarter is attributable to the Diversified Industrial International businesses. During the first six months of fiscal 2022, sales in the Diversified Industrial International businesses decreased by \$23 million due to currency exchange rates, partially offset by a \$9 million increase in sales within the Diversified Industrial North American businesses.

**Gross profit margin** (calculated as net sales minus cost of sales, divided by net sales) increased in the current-year quarter and first six months of fiscal 2022 primarily due to higher margins in both the Aerospace Systems and Diversified Industrial Segments. These increases are primarily due to higher sales volume and benefits from continuous improvement initiatives, as well as price increases, partially offset by increased freight, material and labor costs resulting from the ongoing disruption within the global supply chain and labor markets.

Cost of sales included net foreign currency transaction gains (losses) of \$8 million and \$(4) million for the current-year and prior-year quarter, respectively, and \$17 million and \$1 million for the first six months of fiscal 2022 and 2021, respectively.

Cost of sales also included business realignment and acquisition integration charges of \$2 million and \$15 million for the current-year and prior-year quarter, respectively, and \$4 million and \$27 million for the first six months of fiscal 2022 and 2021, respectively.

**Selling, general and administrative expenses** ("SG&A") increased during the current-year quarter and first six months of fiscal 2022 primarily due to acquisition-related transaction costs of \$9 million and \$22 million, respectively, as well as higher net expense from the Company's deferred compensation plan and related investments and slightly increased discretionary spending. SG&A also included business realignment and acquisition integration charges of \$2 million and \$7 million for the current-year and prior-year quarter, respectively, and \$5 million and \$14 million for the first six months of fiscal 2022 and 2021, respectively.

**Interest expense** for the current-year quarter and first six months of fiscal 2022 decreased due to both lower average debt outstanding and lower average interest rates.

**Other expense (income), net** included the following:

| (dollars in millions)<br>Expense (income)         | Three Months Ended<br>December 31, |                 | Six Months Ended<br>December 31, |                 |
|---|------------------------------------|-----------------|----------------------------------|-----------------|
|   | 2021                               | 2020            | 2021                             | 2020            |
| Income related to equity method investments       | \$ (16)                            | \$ (10)         | \$ (35)                          | \$ (19)         |
| Non-service components of retirement benefit cost | 3                                  | 14              | 2                                | 26              |
| Gain on disposal of assets and divestitures       | (10)                               | (102)           | (9)                              | (102)           |
| Interest income                                   | (1)                                | (2)             | (3)                              | (3)             |
| Acquisition-related financing fees                | 10                                 | —               | 49                               | —               |
| Loss on deal-contingent forward contracts         | 149                                | —               | 149                              | —               |
| Other items, net                                  | (8)                                | (4)             | (15)                             | (11)            |
|   | <u>\$ 127</u>                      | <u>\$ (104)</u> | <u>\$ 138</u>                    | <u>\$ (109)</u> |

Gain on disposal of assets and divestitures for the prior-year quarter and first six months of fiscal 2021 includes a gain on the sale of land of approximately \$101 million.

Acquisition-related financing fees in the current-year quarter and first six months of fiscal 2022 relate to the bridge credit agreement (the "Bridge Credit Agreement") fees associated with the proposed acquisition (the "Acquisition") of Meggitt plc ("Meggitt"). Refer to Note 14 of the Consolidated Financial Statements for further discussion of the Bridge Credit Agreement.

Loss on deal-contingent forward contracts for the current-year quarter and first six months of fiscal 2021 includes an unrealized loss on the deal-contingent forward contracts related to the proposed Acquisition. Refer to Note 16 to the Consolidated Financial Statements for further discussion of the deal-contingent forward contracts.

**Effective tax rate** for the current-year quarter and first six months of fiscal 2022 was lower than the comparable prior-year periods primarily due to an overall increase in discrete tax benefits. The fiscal 2022 effective tax rate is expected to be approximately 22 percent.

## BUSINESS SEGMENT INFORMATION

### Diversified Industrial Segment

| (dollars in millions) | Three Months Ended<br>December 31, |          | Six Months Ended<br>December 31, |          |
|-----------------------|------------------------------------|----------|----------------------------------|----------|
|                       | 2021                               | 2020     | 2021                             | 2020     |
| Net sales             |                                    |          |                                  |          |
| North America         | \$ 1,807                           | \$ 1,567 | \$ 3,601                         | \$ 3,095 |
| International         | 1,399                              | 1,260    | 2,776                            | 2,389    |
| Operating income      |                                    |          |                                  |          |
| North America         | 337                                | 282      | 671                              | 550      |
| International         | \$ 292                             | \$ 220   | \$ 583                           | \$ 407   |
| Operating margin      |                                    |          |                                  |          |
| North America         | 18.7 %                             | 18.0 %   | 18.6 %                           | 17.8 %   |
| International         | 20.8 %                             | 17.5 %   | 21.0 %                           | 17.0 %   |
| Backlog               | \$ 3,903                           | \$ 2,499 | \$ 3,903                         | \$ 2,499 |

The Diversified Industrial Segment operations experienced the following percentage changes in net sales in the current-year periods versus the comparable prior-year periods:

|  | Period Ending December 31, 2021 |            |
|--|---------------------------------|------------|
|  | Three Months                    | Six Months |
| Diversified Industrial North America – as reported                   | 15.3 %                          | 16.3 %     |
| Currency   | — %                             | 0.3 %      |
| Diversified Industrial North America – without currency <sup>1</sup> | 15.3 %                          | 16.0 %     |
| Diversified Industrial International – as reported                   | 11.1 %                          | 16.2 %     |
| Currency   | (3.0)%                          | (0.9)%     |
| Diversified Industrial International – without currency <sup>1</sup> | 14.1 %                          | 17.1 %     |
| Total Diversified Industrial Segment – as reported                   | 13.4 %                          | 16.3 %     |
| Currency   | (1.3)%                          | (0.2)%     |
| Total Diversified Industrial Segment – without currency <sup>1</sup> | 14.7 %                          | 16.5 %     |

<sup>1</sup>This table reconciles the percentage changes in net sales of the Diversified Industrial Segment reported in accordance with accounting principles generally accepted in the United States of America ("GAAP") to percentage changes in net sales adjusted to remove the effects of currency exchange rates (a non-GAAP measure). The effects of currency exchange rates are removed to allow investors and the Company to meaningfully evaluate the percentage changes in net sales on a comparable basis from period to period.

### Net Sales

*Diversified Industrial North America* - Sales increased 15.3 percent and 16.3 percent during the current-year quarter and first six months of fiscal 2022, respectively. Currency exchange rates did not materially impact sales in the current-year quarter. In the first six months of fiscal 2022, the effect of currency exchange rates increased sales by approximately \$9 million. Excluding the effects of currency exchange rates, sales in the Diversified Industrial North American businesses increased 15.3 percent in the current-year quarter and 16.0 percent in the first six months of fiscal 2022 when compared to prior-year levels primarily due to higher demand from distributors and end users across most markets, including the construction, heavy-duty truck, farm and agriculture, engines, life sciences, material handling, refrigeration and oil and gas markets, partially offset by lower end-user demand in the cars and light truck market.

*Diversified Industrial International* - Sales increased 11.1 percent and 16.2 percent from the prior-year quarter and first six months of fiscal 2021, respectively. The effect of currency exchange rates decreased sales by approximately \$38 million and \$23 million in the current-year quarter and first six months of fiscal 2022, respectively. Excluding the effects of currency exchange rates, Diversified Industrial International sales increased 14.1 percent in the current-year quarter and 17.1 percent in the first six months of fiscal 2022 from prior-year levels. Europe and the Asia Pacific region accounted for approximately 55 percent and 40 percent, respectively, of the increase in sales during the current-year quarter, while Latin America accounted for the remainder of the change. During the first six months of fiscal 2022, the increase in sales was primarily related to Europe and the Asia Pacific region, which contributed approximately 60 percent and 35 percent of the increase, respectively, while Latin America accounted for the remainder of the change.

Within Europe, sales in the current-year quarter and first six months of fiscal 2022 increased primarily due to higher demand from distributors and end users across most markets, including the construction, machine tool, industrial machinery, material handling, mining and forestry markets, partially offset by lower end-user demand in the oil and gas, power generation, cars and light truck and telecommunications markets.

Within the Asia Pacific region, sales in the current-year quarter and first six months of fiscal 2022 increased primarily due to an increase in demand from distributors and end users across most markets, including the semiconductor, refrigeration, construction, industrial machinery and life sciences markets, partially offset by lower end-user demand in the engines and power generation markets.

Within Latin America, sales in the current-year quarter and first six months of fiscal 2022 increased primarily due to higher demand from distributors and end users in various markets, including the farm and agriculture, mining, and heavy-duty truck markets, partially offset by lower end-user demand in the life sciences market. In the first six months of fiscal 2022, higher end-user demand in the cars and light truck and construction markets also contributed to the increase in sales. However, we experienced a decrease in end-user demand within these markets during the current-year quarter.

## Operating Margin

Diversified Industrial Segment operating margin increased in the current-year quarter and first six months of fiscal 2022 within both the North American and International businesses primarily due to higher sales volume and benefits from continuous improvement initiatives, as well as price increases. These increases were partially offset by increased operating costs, including higher freight, material, and labor costs resulting from the ongoing disruption within the current supply chain environment and labor market. In addition, within the International businesses, operating margin in the current-year quarter and first six months of fiscal 2022 benefited from savings related to prior-year restructuring actions.

## Business Realignment

The following business realignment and acquisition integration charges are included in Diversified Industrial North American and Diversified Industrial International operating income:

| (dollars in millions)                | Three Months Ended |      | Six Months Ended |      |
|--------------------------------------|--------------------|------|------------------|------|
|                                      | December 31,       |      | December 31,     |      |
|                                      | 2021               | 2020 | 2021             | 2020 |
| Diversified Industrial North America | \$ 1               | \$ 5 | \$ 2             | \$ 9 |
| Diversified Industrial International | 3                  | 15   | 6                | 25   |

In both fiscal 2022 and 2021, business realignment charges included severance costs related to actions taken under the Company's simplification initiative aimed at reducing organizational and process complexity, as well as plant closures. During fiscal 2021, business realignment charges primarily consisted of actions taken to address the impact of the COVID-19 pandemic on our business. Acquisition integration charges relate to the fiscal 2020 acquisition of LORD Corporation ("Lord"). Business realignment and acquisition integration charges within the Diversified Industrial International businesses were primarily incurred in Europe.

We anticipate that cost savings realized from the workforce reduction measures taken in the first six months of fiscal 2022 will not materially impact operating income in fiscal 2022 or 2023. We expect to continue to take actions necessary to integrate acquisitions and structure appropriately the operations of the Diversified Industrial Segment. We currently anticipate incurring approximately \$26 million of additional business realignment and acquisition integration charges in the remainder of fiscal 2022. However, continually changing business conditions could impact the ultimate costs we incur.

## Backlog

Diversified Industrial Segment backlog as of December 31, 2021 increased from the prior-year quarter due to orders exceeding shipments in both the North American and International businesses. Backlog in the North American and International businesses accounted for approximately 60 percent and 40 percent of the change, respectively. Within the International businesses, Europe, the Asia Pacific region and Latin America accounted for approximately 55 percent, 40 percent and five percent of the change, respectively.

As of December 31, 2021, Diversified Industrial Segment backlog increased compared to the June 30, 2021 amount of \$3,239 million due to orders exceeding shipments in both the North American and International businesses. Backlog in the North American and International businesses accounted for approximately 65 percent and 35 percent of the change, respectively. Within the International businesses, the Asia Pacific region, Europe and Latin America accounted for approximately 55 percent, 40 percent and five percent of the increase, respectively.

Backlog consists of written firm orders from a customer to deliver products and, in the case of blanket purchase orders, only includes the portion of the order for which a schedule or release date has been agreed to with the customer. The dollar value of backlog is equal to the amount that is expected to be billed to the customer and reported as a sale.

## Aerospace Systems Segment

| (dollars in millions) | Three Months Ended |          | Six Months Ended |          |
|-----------------------|--------------------|----------|------------------|----------|
|                       | December 31,       |          | December 31,     |          |
|                       | 2021               | 2020     | 2021             | 2020     |
| Net sales             | \$ 618             | \$ 585   | \$ 1,211         | \$ 1,159 |
| Operating income      | \$ 115             | \$ 91    | \$ 233           | \$ 177   |
| Operating margin      | 18.6 %             | 15.5 %   | 19.2 %           | 15.3 %   |
| Backlog               | \$ 3,245           | \$ 3,263 | \$ 3,245         | \$ 3,263 |

### **Net Sales**

Aerospace Systems Segment sales for the current-year quarter and first six months of fiscal 2022 increased compared to the same prior-year periods primarily due to higher volume in the commercial original equipment manufacturer ("OEM") and aftermarket businesses, partially offset by lower military OEM and aftermarket volume.

### **Operating Margin**

Aerospace Systems Segment operating margin increased during the current-year quarter and first six months of fiscal 2022 primarily due to higher sales volume and aftermarket profitability as well as lower business realignment and engineering development expenses. These benefits were partially offset by challenges created by the ongoing disruption within the supply chain and labor markets as well as unfavorable commercial OEM product mix.

### **Business Realignment**

As the commercial aerospace markets are recovering, we do not intend to incur significant additional business realignment and acquisition integration charges in the remainder of fiscal 2022. However, continually changing business conditions could impact the ultimate costs we incur.

### **Backlog**

Aerospace Systems Segment backlog as of December 31, 2021 decreased from the prior-year quarter and from the June 30, 2021 amount of \$3,264 million primarily due to shipments exceeding orders in the military OEM and aftermarket businesses, partially offset by orders exceeding shipments in the commercial OEM and aftermarket businesses.

Backlog consists of written firm orders from a customer to deliver products and, in the case of blanket purchase orders, only includes the portion of the order for which a schedule or release date has been agreed to with the customer. The dollar value of backlog is equal to the amount that is expected to be billed to the customer and reported as a sale.

### **Corporate general and administrative expenses**

| (dollars in millions)   | Three Months Ended<br>December 31, |       | Six Months Ended<br>December 31, |       |
|---|------------------------------------|-------|----------------------------------|-------|
|   | 2021                               | 2020  | 2021                             | 2020  |
| Expense (income)  |                                    |       |                                  |       |
| Corporate general and administrative expense                        | \$ 43                              | \$ 39 | \$ 92                            | \$ 75 |
| Corporate general and administrative expense, as a percent of sales | 1.1 %                              | 1.1 % | 1.2 %                            | 1.1 % |

Corporate general and administrative expenses increased in both the current-year quarter and first six months of fiscal 2022 primarily due to higher net expense from the Company's deferred compensation plan and related investments and slightly increased discretionary spending, partially offset by lower pension expense and charitable contributions.

**Other expense (income)** (in the Business Segment Information) included the following:

| (dollars in millions)                       | Three Months Ended<br>December 31, |                | Six Months Ended<br>December 31, |                |
|---|------------------------------------|----------------|----------------------------------|----------------|
|   | 2021                               | 2020*          | 2021                             | 2020*          |
| Expense (income)                            |                                    |                |                                  |                |
| Foreign currency transaction                | \$ (8)                             | \$ 4           | \$ (17)                          | \$ (1)         |
| Stock-based compensation                    | 9                                  | 9              | 46                               | 46             |
| Pensions                                    | (3)                                | 6              | (8)                              | 10             |
| Acquisition-related expenses                | 19                                 | —              | 71                               | —              |
| Loss on deal-contingent forward contracts   | 149                                | —              | 149                              | —              |
| Gain on disposal of assets and divestitures | (10)                               | (102)          | (9)                              | (102)          |
| Interest income                             | (1)                                | (2)            | (3)                              | (3)            |
| Other items, net                            | (6)                                | (2)            | (17)                             | (10)           |
|   | <u>\$ 149</u>                      | <u>\$ (87)</u> | <u>\$ 212</u>                    | <u>\$ (60)</u> |

\*Prior period has been adjusted to reflect the change in inventory accounting method, as described in the Company's fiscal 2021 Annual Report on Form 10-K.

Foreign currency transaction primarily relates to the impact of exchange rates on cash, marketable securities and other investments, forward contracts and intercompany transactions.

Acquisition-related expenses include Bridge Credit Agreement financing fees and transaction costs related to the proposed Acquisition. Refer to Notes 4 and 14 to the Consolidated Financial Statements for further discussion of the acquisition-related transaction costs and Bridge Credit Agreement, respectively.

Loss on deal-contingent forward contracts for the current-year quarter and first six months of fiscal 2021 includes an unrealized loss on the deal-contingent forward contracts related to the proposed Acquisition. Refer to Note 16 to the Consolidated Financial Statements for further discussion of the deal-contingent forward contracts.

Gain on disposal of assets and divestitures for the prior-year quarter and first six months of fiscal 2021 includes a gain on the sale of land of approximately \$101 million.

## LIQUIDITY AND CAPITAL RESOURCES

We believe that we are great generators and deployers of cash. We assess our liquidity in terms of our ability to generate cash to fund our operations and meet our strategic capital deployment objectives, which include the following:

- Continuing our record annual dividend increases
- Investing in organic growth and productivity
- Strategic acquisitions that strengthen our portfolio
- Offset share dilution through 10b5-1 share repurchase program

### Cash Flows

A summary of cash flows follows:

| (dollars in millions)   | Six Months Ended<br>December 31, |                 |
|---|----------------------------------|-----------------|
|   | 2021                             | 2020            |
| Cash provided by (used in):   |                                  |                 |
| Operating activities  | \$ 1,005                         | \$ 1,354        |
| Investing activities  | (74)                             | 79              |
| Financing activities  | 1,266                            | (1,609)         |
| Effect of exchange rates  | 7                                | 56              |
| Net increase (decrease) in cash, cash equivalents and restricted cash | <u>\$ 2,204</u>                  | <u>\$ (120)</u> |



**Cash flows from operating activities** for the first six months of fiscal 2022 were \$1,005 million compared to \$1,354 million for the first six months of fiscal 2021. This decrease of \$349 million was primarily driven by increased working capital requirements of \$406 million, partially offset by an increase in net income of \$71 million in fiscal 2022 compared to the same prior-year period.

- Days sales outstanding relating to trade accounts receivable was 49 days at December 31, 2021, 50 days at June 30, 2021 and 49 days at December 31, 2020.
- Days supply of inventory on hand was 86 days at December 31, 2021, 75 days at June 30, 2021 and 84 days at December 31, 2020.

**Cash flows from investing activities** for the first six months of fiscal 2022 and 2021 were impacted by the following factors:

- Net maturities of marketable securities of \$4 million in fiscal 2022 compared to net maturities of marketable securities of \$36 million in fiscal 2021.
- Capital expenditures of \$106 million in fiscal 2022 compared to \$93 million in the same prior-year period.
- Net proceeds from the sale of land of approximately \$111 million in fiscal 2021.

**Cash flows from financing activities** for the first six months of fiscal 2022 and 2021 were impacted by the following factors:

- Repurchases of 0.9 million common shares for \$280 million during fiscal 2022.
- Term loan repayments of \$1,210 million in fiscal 2021.
- Net commercial paper borrowings of \$1,899 million in fiscal 2022 compared to net commercial paper repayments of \$114 million in fiscal 2021.

### ***Cash Requirements***

We are actively monitoring our liquidity position and remain focused on managing our inventory and other working capital requirements. We are continuing to target two percent of sales for capital expenditures and are prioritizing those related to safety and strategic investments. We believe that cash generated from operations and our commercial paper program will satisfy our operating needs for the foreseeable future.

### ***Dividends***

We declared a quarterly dividend of \$1.03 per share on October 27, 2021, which was paid on December 3, 2021. Dividends have been paid for 286 consecutive quarters, including a yearly increase in dividends for the last 65 years. Additionally, we declared a quarterly dividend of \$1.03 on January 27, 2022, payable on March 4, 2022.

### ***Share Repurchases***

The Company has a program to repurchase its common shares. On October 22, 2014, the Board of Directors of the Company approved an increase in the overall number of shares authorized to repurchase under the program so that, beginning on such date, the aggregate number of shares authorized for repurchase was 35 million. There is no limitation on the number of shares that can be repurchased in a year. Repurchases may be funded primarily from operating cash flows and commercial paper borrowings and the shares are initially held as treasury shares. Refer to Note 6 to the Consolidated Financial Statements for further discussion of share repurchases.

### ***Liquidity***

Cash, comprised of cash and cash equivalents and marketable securities and other investments, includes \$449 million and \$467 million held by the Company's foreign subsidiaries at December 31, 2021 and June 30, 2021, respectively. The Company does not permanently reinvest certain foreign earnings. The distribution of these earnings could result in non-federal U.S. or foreign taxes. All other undistributed foreign earnings remain permanently reinvested.

We are currently authorized to sell up to \$3,000 million of short-term commercial paper notes. During October 2021, we issued \$2,126 million of commercial paper to finance the proposed Acquisition. Refer to the Strategic Acquisitions section below for further discussion. As of December 31, 2021, \$1,899 million of commercial paper notes were outstanding, and the largest amount of commercial paper notes outstanding during the current-year quarter was \$2,342 million.

The Company has a line of credit through a multi-currency revolving credit agreement with a group of banks. During August 2021, we amended the existing credit agreement, increasing its capacity from \$2,500 million to \$3,000 million, by exercising the accordion feature. At December 31, 2021, \$1,101 million was available. Advances from the credit agreement can be used for general corporate purposes, including acquisitions, and for the refinancing of existing indebtedness. The credit agreement supports our commercial paper program, and issuances of commercial paper reduce the amount of credit available under the agreement. The credit agreement expires in September 2024; however, the Company has the right to request a one-year extension of the expiration date on an annual basis, which may result in changes to the current terms and conditions of the credit agreement. The credit agreement requires the payment of an annual facility fee, the amount of which is dependent upon the Company's credit ratings. Although a lowering of the Company's credit ratings would increase the cost of future debt, it would not limit the Company's ability to use the credit agreement, nor would it accelerate the repayment of any outstanding borrowings. Refer to Note 14 to the Consolidated Financial Statements for further discussion.

We primarily utilize unsecured medium-term notes and senior notes to meet our financing needs and we expect to continue to borrow funds at reasonable rates over the long term. Refer to the Cash flows from financing activities section above and Note 14 to the Consolidated Financial Statements for further discussion.

The Company's credit agreements and indentures governing certain debt securities contain various covenants, the violation of which would limit or preclude the use of the credit agreements for future borrowings, or might accelerate the maturity of the related outstanding borrowings covered by the indentures. Based on the Company's rating level at December 31, 2021, the most restrictive financial covenant provides that the ratio of debt to debt-shareholders' equity cannot exceed 0.65 to 1.0. At December 31, 2021, the Company's debt to debt-shareholders' equity ratio was 0.49 to 1.0. We are in compliance and expect to remain in compliance with all covenants set forth in the credit agreement and indentures.

Our goal is to maintain an investment-grade credit profile. The rating agencies periodically update our credit ratings as events occur. At December 31, 2021, the long-term credit ratings assigned to the Company's senior debt securities by the credit rating agencies engaged by the Company were as follows:

|                                  |      |
|----------------------------------|------|
| Fitch Ratings                    | BBB+ |
| Moody's Investors Services, Inc. | Baa1 |
| Standard & Poor's                | BBB+ |

### **Strategic Acquisitions**

On August 2, 2021, the Company announced that it reached an agreement on the terms of a recommended cash acquisition of the entire issued and to be issued ordinary share capital of Meggitt for 800 pence per share, or approximately £6,256 million based on issued share capital at December 31, 2021. We intend to fund the proposed Acquisition with cash and new debt. The proposed Acquisition remains subject to customary closing conditions, including regulatory clearances.

In connection with the proposed Acquisition, the Company entered into a Bridge Credit Agreement on August 2, 2021. Under the Bridge Credit Agreement, the lenders committed to provide senior, unsecured financing in the aggregate principal amount of £6,524 million at August 2, 2021. As permanent financing for the proposed Acquisition is secured, the principal amount of the Bridge Credit Agreement is reduced. At December 31, 2021, the aggregate principal amount was £3,200 million. Any borrowings made under the Bridge Credit Agreement would mature 364 days from the initial funding date. The commitments are intended to be drawn to finance the proposed Acquisition only to the extent that we do not arrange for alternative financing prior to closing.

Additionally, we entered into a senior, unsecured delayed-draw term loan facility in an aggregate principal amount of \$2,000 million (the "Term Loan Facility") on August 27, 2021. The proceeds of the Term Loan Facility, if drawn, will be used solely by the Company to finance a portion of the consideration of its proposed Acquisition. Refer to Note 14 of the Consolidated Financial Statements for further discussion of the Bridge Credit Agreement and the Term Loan Facility.

During October 2021, we issued \$2,126 million of commercial paper. We used the net proceeds and cash on hand to deposit a total of \$2,272 million into the escrow account designated for the proposed Acquisition. At December 31, 2021, the balance in the escrow account of \$2,487 million is recorded as restricted cash on our Consolidated Balance Sheet within the prepaid expenses and other caption.

In connection with the proposed Acquisition, the Company entered into deal-contingent forward contracts during October 2021 to mitigate the risk of appreciation in the GBP-denominated purchase price. The deal-contingent forward contracts have an aggregate notional amount of £6,415 million, and settlement is contingent upon closing the proposed Acquisition. We expect to record the related fair value gains and losses, which may be significant, through the Consolidated Statement of Income until the closing of the proposed Acquisition. Refer to Note 16 to the Consolidated Financial Statements for further discussion.

### Forward-Looking Statements

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. Often but not always, these statements may be identified from the use of forward-looking terminology such as “anticipates,” “believes,” “may,” “should,” “could,” “expects,” “targets,” “is likely,” “will,” or the negative of these terms and similar expressions, and include all statements regarding future performance, earnings projections, events or developments. Neither Parker nor any of its respective associates or directors, officers or advisers, provides any representation, assurance or guarantee that the occurrence of the events expressed or implied in any forward-looking statements will actually occur. Parker cautions readers not to place undue reliance on these statements. It is possible that the future performance and earnings projections of the company, including its individual segments, may differ materially from past performance or current expectations. A change in the economic conditions in individual markets may have a particularly volatile effect on segment performance.

Among other factors which may affect future performance are:

- the impact of the global outbreak of COVID-19 and governmental and other actions taken in response;
- changes in business relationships with and purchases by or from major customers, suppliers or distributors, including delays or cancellations in shipments;
- disputes regarding contract terms or significant changes in financial condition, changes in contract cost and revenue estimates for new development programs and changes in product mix;
- ability to identify acceptable strategic acquisition targets; uncertainties surrounding timing, successful completion or integration of acquisitions and similar transactions, including the integration of Lord and Exotic and the proposed acquisition of Meggitt; and our ability to effectively manage expanded operations from the acquisitions of Lord and Exotic and the proposed acquisition of Meggitt;
- the ability to successfully divest businesses planned for divestiture and realize the anticipated benefits of such divestitures;
- the determination to undertake business realignment activities and the expected costs thereof and, if undertaken, the ability to complete such activities and realize the anticipated cost savings from such activities;
- ability to implement successfully capital allocation initiatives, including timing, price and execution of share repurchases;
- availability, limitations or cost increases of raw materials, component products and/or commodities that cannot be recovered in product pricing;
- ability to manage costs related to insurance and employee retirement and health care benefits;
- legal and regulatory developments and changes;
- additional liabilities relating to changes in tax rates or regulations in the United States and foreign jurisdictions or exposure to additional income tax liabilities;
- ability to enter into, own, renew, protect and maintain intellectual property and know-how;
- leverage and future debt service obligations;
- potential impairment of goodwill;
- compliance costs associated with environmental laws and regulations;
- potential supply chain and labor disruptions, including as a result of labor shortages;
- uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals;
- global competitive market conditions, including U.S. trade policies and resulting effects on sales and pricing;
- global economic factors, including manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and general economic conditions such as inflation, deflation, interest rates, credit availability and changes in consumer habits and preferences;
- local and global political and economic conditions;
- inability to obtain, or meet conditions imposed for, required governmental and regulatory approvals;

- government actions and natural phenomena such as floods, earthquakes, hurricanes and pandemics;
- increased cybersecurity threats and sophisticated computer crime; and
- success of business and operating initiatives.

The Company makes these statements as of the date of the filing of its Quarterly Report on Form 10-Q for the quarter ended December 31, 2021, and undertakes no obligation to update them unless otherwise required by law.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company manages foreign currency transaction and translation risk by utilizing derivative and non-derivative financial instruments, including forward exchange contracts, deal-contingent forward contracts, costless collar contracts, cross-currency swap contracts and certain foreign denominated debt designated as net investment hedges. The derivative financial instrument contracts are with major investment grade financial institutions and we do not anticipate any material non-performance by any of the counterparties. We do not hold or issue derivative financial instruments for trading purposes.

Derivative financial instruments are recognized on the Consolidated Balance Sheet as either assets or liabilities and are measured at fair value. Further information on the fair value of these contracts is provided in Note 16 to the Consolidated Financial Statements. Derivatives that are not designated as hedges are adjusted to fair value by recording gains and losses through the Consolidated Statement of Income. Derivatives that are designated as hedges are adjusted to fair value by recording gains and losses through accumulated other comprehensive income (loss) in the Consolidated Balance Sheet until the hedged item is recognized in earnings. For cross-currency swaps measured using the spot method, the periodic interest settlements are recognized directly in earnings through interest expense. The translation of the foreign denominated debt that has been designated as a net investment hedge is recorded in accumulated other comprehensive income (loss) and remains there until the underlying net investment is sold or substantially liquidated.

The Company's debt portfolio contains variable rate debt, inherently exposing the Company to interest rate risk. Our objective is to maintain a 60/40 mix between fixed rate and variable rate debt thereby limiting our exposure to changes in near-term interest rates.

As discussed elsewhere in this report, the future impacts of the COVID-19 pandemic and its residual effects, including economic uncertainty and disruption within the global supply chain, labor markets and aerospace industry, on our business remain uncertain. As we cannot anticipate the ultimate duration or scope of the COVID-19 pandemic, the ultimate financial impact to our results cannot be reasonably estimated, but could be material.

### **ITEM 4. CONTROLS AND PROCEDURES**

The Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's principal executive officer and principal financial officer, of the effectiveness of the Company's disclosure controls and procedures as of December 31, 2021. Based on this evaluation, the Company's principal executive officer and principal financial officer concluded that, as of December 31, 2021, the Company's disclosure controls and procedures were effective.

There were no changes in the Company's internal controls over financial reporting during the quarter ended December 31, 2021 that materially affected, or are reasonably likely to materially affect, its internal controls over financial reporting. In response to the COVID-19 pandemic, many of our team members have been working remotely. While there were no material changes in our internal control over financial reporting during the quarter ended December 31, 2021, we are continually monitoring and assessing the changing business environment resulting from the COVID-19 pandemic on our internal controls to minimize the impact on their design and operating effectiveness.

PARKER-HANNIFIN CORPORATION

PART II - OTHER INFORMATION

ITEM 1. Legal Proceedings.

From time to time we are involved in matters that involve governmental authorities as a party under federal, state and local laws that have been enacted or adopted regulating the discharge of materials into the environment or primarily for the purpose of protecting the environment. We will report such matters that exceed, or that we reasonably believe may exceed, \$1.0 million or more in monetary sanctions.

ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds.

- (a) **Unregistered Sales of Equity Securities.** Not applicable.  
(b) **Use of Proceeds.** Not applicable.  
(c) **Issuer Purchases of Equity Securities.**

| Period                                     | (a) Total Number of Shares Purchased | (b) Average Price Paid Per Share | (c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1) | (d) Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs (1) |
|--|--------------------------------------|----------------------------------|--|--|
| October 1, 2021 through October 31, 2021   | 55,700                               | \$ 293.82                        | 55,700   | 8,873,680  |
| November 1, 2021 through November 30, 2021 | 52,700                               | \$ 321.16                        | 52,700   | 8,820,980  |
| December 1, 2021 through December 31, 2021 | 53,808                               | \$ 310.47                        | 53,808   | 8,767,172  |
| Total:                                     | <u>162,208</u>                       |                                  | <u>162,208</u>   |  |

- (1) On October 22, 2014, the Company publicly announced that the Board of Directors increased the overall maximum number of shares authorized for repurchase under the Company's share repurchase program, first announced on August 16, 1990, so that, beginning on October 22, 2014, the maximum aggregate number of shares authorized for repurchase was 35 million shares. There is no limitation on the amount of shares that can be repurchased in a fiscal year. There is no expiration date for this program.

**ITEM 6. Exhibits.**

The following documents are furnished as exhibits and are numbered pursuant to Item 601 of Regulation S-K:

| <b>Exhibit No.</b> | <b>Description of Exhibit</b>   |
|--------------------|---|
| 31(a)              | <a href="#"><u>Certification of the Principal Executive Officer Pursuant to 17 CFR 240.13a-14(a), as Adopted Pursuant to §302 of the Certification of the Principal Executive Officer Pursuant to 17 CFR 240.13a-14(a), as Adopted Pursuant to §302 of the Sarbanes-Oxley Act of 2002. Act of 2002.*</u></a>  |
| 31(b)              | <a href="#"><u>Certification of the Principal Financial Officer Pursuant to 17 CFR 240.13a-14(a), as Adopted Pursuant to §302 of the Sarbanes-Oxley Act of 2002. of the Principal Financial Officer Pursuant to 17 CFR 240.13a-14(a), as Adopted Pursuant to §302 of the Sarbanes-Oxley Act of 2002.*</u></a> |
| 32                 | <a href="#"><u>Certification Pursuant Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to §906 of the Sarbanes-Oxley Act of 2002. 18 U.S.C. Section 1350, as Adopted Pursuant to §906 of the Sarbanes-Oxley Act of 2002.*</u></a>  |
| 101.INS            | Inline XBRL Instance Document.*   |
| 101.SCH            | Inline XBRL Taxonomy Extension Schema Document.*  |
| 101.CAL            | Inline XBRL Taxonomy Extension Calculation Linkbase Document.*  |
| 101.DEF            | Inline XBRL Taxonomy Extension Definition Linkbase Document. *  |
| 101.LAB            | Inline XBRL Taxonomy Extension Label Linkbase Document.*  |
| 101.PRE            | Inline XBRL Taxonomy Extension Presentation Linkbase Document.*   |
| 104                | Cover page Interactive Data File (formatted as Inline XBRL with applicable taxonomy extension information contained in Exhibits 101).   |

\* Submitted electronically herewith.

Attached as Exhibit 101 to this report are the following formatted in Inline XBRL (Extensible Business Reporting Language): (i) Consolidated Statement of Income for the three and six months ended December 31, 2021 and 2020, (ii) Consolidated Statement of Comprehensive Income for the three and six months ended December 31, 2021 and 2020, (iii) Consolidated Balance Sheet at December 31, 2021 and June 30, 2021, (iv) Consolidated Statement of Cash Flows for the six months ended December 31, 2021 and 2020, and (v) Notes to Consolidated Financial Statements for the six months ended December 31, 2021.

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PARKER-HANNIFIN CORPORATION  
(Registrant)

/s/ Todd M. Leombruno

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Todd M. Leombruno  
Executive Vice President and Chief Financial Officer

Date: February 4, 2022

## CERTIFICATIONS

I, Thomas L. Williams, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Parker-Hannifin Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: February 4, 2022

/s/ Thomas L. Williams  
Thomas L. Williams  
Chief Executive Officer



## CERTIFICATIONS

I, Todd M. Leombruno, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Parker-Hannifin Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: February 4, 2022

/s/ Todd M. Leombruno

Todd M. Leombruno

Executive Vice President and Chief Financial Officer

Certification Pursuant to  
18 U.S.C. Section 1350,  
As Adopted Pursuant to  
§ 906 of the Sarbanes-Oxley Act of 2002

Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, in connection with the filing of the Quarterly Report on Form 10-Q of Parker-Hannifin Corporation (the "Company") for the quarterly period ended December 31, 2021, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned officers of the Company certifies, that, to such officer's knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of the dates and for the periods expressed in the Report.

Dated: February 4, 2022

/s/ Thomas L. Williams

Name: Thomas L. Williams

Title: Chief Executive Officer

/s/ Todd M. Leombruno

Name: Todd M. Leombruno

Title: Executive Vice President and Chief Financial Officer